

**TOWN OF
MARLBOROUGH**

2002

ANNUAL REPORT



TOWN OF MARLBOROUGH

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TOWN OF MARLBOROUGH
ANNUAL REPORT
Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as " Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population 2009; Households 856
Location: Latitude 42 52' North, Longitude 72 12' West
Elevation above sea level: 730 feet.
Area of Land: 20.5 square miles Water: 0.2 square miles

POLITICAL REPRESENTATIVES

***** FEDERAL ***** STATE *****

U.S Senators:

Honorable Judd Gregg
393 Russell Senate Office Building
Washington, D.C. 20510-2904
Phone: 202-224-3324
Fax: 202-224-4952
Contact: Stan Sokol

Honorable John Sununu
Senate Russell Courtyard #4
Washington , D.C. 20510
Phone: 202-224-2841
Fax: 202-228-4131

Governor of New Hampshire:

Governor Craig Benson
Office of the Governor
State House
Concord, N.H. 03301
Phone: 271-2121

Local Office:

125 North Main Street
Concord, N.H. 03301
Phone: 225-7115
Fax: 224-0198
Contact: Carol Carpenter

Executive Council, District 2:

Councilor Peter Spaulding
State House, Room 207
Concord, N.H. 03301
Phone: 271-3632

Contact: Carol Carpenter

State Senator, District 10:

Senator Thomas Eaton
107 N. Main St., Rm. 302
Concord, N.H. 03301-4951
Phone: 271-3073

U.S. Congressman, 2nd N.H. District:

Honorable Charles Bass
218 Cannon House Office Building
Washington, D.C. 20515
Phone: 202-225-5206
Fax: 202-225-2946
Contact: David Leland

Representatives to the General Court:

Honorable Anna Z. Tilton
60 Webb Depot Road
Marlborough, NH 03455
Phone: (603)876-4411
Email: annatilton@hotmail.com

Honorable Judson Dexter
64 Ash Hill Road
Swansey, NH 03446-3506
Phone: (603)352-1184

Local Office:

One West Street Suite 208
Keene, NH 03431
Phone: 358-5092
E-Mail: cbass@hr.house.gov
Contact: Darwin Cusack

Honorable Peter Allen

25 Seaver Road
Harrisville, NH 03450-5538
Phone: (603) 827-5530

Honorable George L. Liebl

12 Centerview Circle
Swansey, NH 03446-3603
Phone: (603)352-3469

SELECTMEN'S FOREWORD

Looking back we see 2002 was a year of many changes. We welcomed Mrs. Sandra LaPlante as our new Administrative Assistant. Sandy brings to the job a solid background in accounting as well as municipal government. She is an EMT on our Ambulance squad and gives much of her time to helping the Town of Marlborough. We are fortunate to have her services. Ms. Linda Duffy also joined us this year as Office Assistant and Welfare Officer. Linda has extensive business experience and is doing an excellent job maintaining the property records.

The police department has undergone major changes in personnel. Chris Simmons, joined the department in the spring of 2002. Chris is proving to be a great addition to the department. Sgt. Garrett Chamberlain resigned this year to become the Chief of Police in the Town of New Ipswich. Garrett will be greatly missed and New Ipswich has gained a competent officer.

By April of 2003, three very dedicated officers of the Fire Department, Wayne Crowell, Fire Chief; Carl Russell, Forest Fire Warden; and Ed Wilson, Deputy Fire Chief, have given over 125 years of service to the Town of Marlborough. Please join with the Board of Selectmen in commending these three gentlemen for their service, dedication, and hard work. This is truly a major achievement.

The Sawyer Road bridge was completed this summer to alleviate repeated flooding of adjacent properties.

More new homes were built in the Town of Marlborough this year than in the past five years. We issued the greatest number

of building permits in one year since 1985. We welcome these new residents to the Town.

The Town website was installed this year thanks to the efforts of Bill Heyman. The website is www.MarlboroughNH.org. It is a great place to find out about your town. There are all kinds of information such as census data, maps, town reports, and meeting minutes, as well as links to other sources of information about Marlborough. The website is evolving so any suggestions on how we can make it better are always appreciated. It is a place where you can give us your feed back. E-mail us anytime.

In 2003 the Board of Selectmen will continue to evaluate the tasks performed in the town offices. A new process for issuing building permits is being implemented. We will be upgrading the water/sewer meter reading equipment. We will be automating the billing process to save time in the Town Clerk/Tax Collector office. We are going to revise assessments of current properties. At the urging of the Department of Revenue Administration, we hope to undertake a statistical analysis of our property base to bring the value closer to the real estate market and to avoid the need in 2005 for a complete revaluation. All in all 2003 looks like a very challenging year.

Respectfully submitted on behalf of the Board of Selectmen
Lawrence W. Robinson

TOWN OFFICERS/EMPLOYEES

BOARD OF SELECTMEN:

Municipal Property Committee:

Water/Sewer Commissioners

Chair:

Lawrence W. Robinson '03

John Northcott '05

Gina M. Paight '04

ADMINISTRATIVE ASSISTANT:

Sandra LaPlante

OFFICE ASSISTANT:

Linda Duffy

TOWN CLERK-TAX COLLECTOR:

Ellen Orkins

DEPUTY TOWN CLERK-TAX COLLECTOR:

Heidi Laffond

TOWN TREASURER:

Barbara Johnson '05

Belinda S. Oster

MODERATOR:

John Fletcher '04

DIRECTOR OF PUBLIC WORKS:

Harry Patnode Jr.

Richard Patnode

Brian Tarr

TRUSTEES OF TRUST FUNDS:

Chair: Wayne Crowell '04

Norman Evans '03

Rufus Frost, III, '05

CEMETERY TRUSTEES:

Chair: Rita Grace '05

Edwin Woodward Sr. '04

Barbara Woodward '03

SEXTON:

Michael Ball '05

WELFARE ADMINISTRATOR

Linda Duffy

DEPUTY:

Heidi Laffond

HEALTH OFFICER:

Justine Torelli

AUDITOR:

Vachon, Clukay & Co., PC

PLANNING BOARD: Chair:

Ken Kerber '03

Lawrence Robinson '03

James Bearce '04

Thomas Trusty '04

Prentice Colby '03

Robert L. Bennett '03

Dana Carley

Vice Chair:

Secretary:

ZONING BOARD:

Chair: Robert Heald '04

Frank Buckbee '03

Frank Knight '03

Elmer Grover '04

Jerry Germer '04

*Prentice Colby

Dana Carley

Secretary:

*Designates Alternate Members

TOWN OFFICERS/EMPLOYEES

RECREATION COMMITTEE:

Chair: Kevin Southwell '04
 Jeffrey Castor '03
 John Belletete '04
 William Coutts '03

POLICE CHIEF:

Raymond T. Dodge
 Christopher Simonds

POLICE OFFICERS:

Thomas Aveni Jr.-Part Time
 Rebecca Hokanson
 Arlene St. Pierre
 Police Officer on Duty

Secretary:

School Patrol:

Animal Control:

RECYCLING/TRANSFER CTR. I Manager:

Ransom Webster
 Paul Laurendeau
 Linwood B. Croteau
 Clarence Batchelder
 Leo Lamoureux
 Robert Pratt Sr.

FROST FREE LIBRARY TRUSTEES:

Robert Bennett '04
 Anna Tilton '05
 Lawrence Robinson '03
 Gina Paight '04
 John Northcott '05
 Jacqueline Leahy '03

Chairman

Honorary

Honorary

Honorary

Chief: Wayne Crowell '03

Edward Wilson Jr. '04

John Manning '05

Michael Laffond '04

Jim Smith '03

FIRE WARDS:

FOREST FIRE WARDEN:

Michael Laffond

DEPUTY FOREST FIRE WARDENS:

Edward Wilson Jr.

Wayne Crowell

Michael Goodwin

Michael Laffond

John Manning

Steven Thomas

Mathew Patnode

SUPERVISORS OF THE CHECKLIST:

Chair: Harry Kenney III '04

Edward Wilson Jr. '05

Robert Hackler '03

STREET SEQUENCE COORDINATOR:

Carl E. Russell

TOWN OFFICERS/EMPLOYEES

CONSERVATION COMMISSION:

Chairman:
Secretary:

Ira Gavrin '04
Victor Deforest '03
Michael Krinsky '05
Ernest Linders '03
William Heyman '05
* Katrina Malony '03

ADVISORY BUDGET COMMITTEE:

Ken Kerber '05
William Hale '05
Rufus Frost, III '05
John Northcott '05
James Carley '05

Selectman:
School:

HERITAGE COMMISSION:

Chairman:

Richard Butler '03
* Pricilla Richardson '04
Manfredo Torelli '04
Helen Wilson '03
Edward Wilson Jr. '03
Robert Bennett '04
Rufus Frost, III

INSPECTORS:

Building: Edwin Woodward Jr.

Electrical: David Redfield Jr.

Plumbing: Peter Henry

SOUTHWEST REGION PLANNING BOARD OF DIRECTORS:

Lawrence Robinson
Transportation Advisory Committee: Vacant
Housing Advisory Committee: Vacant
Natural Resource Advisory Committee: Michael Krinsky

*Designates Alternates

GENERAL INFORMATION

TOWN OFFICES: P.O. BOX 487
236 MAIN STREET
E-MAIL: Marlborough@mond.net

TOWN CLERK'S OFFICE HOURS: 876-4529
M, T, TH 9 A.M. TO 4:30 P.M.
Mon. eve. 7 P.M. TO 9:00 P.M.
Wednesday 9 A.M. TO 12:00 P.M.
Friday 9 A.M. TO 2:00 P.M.

SELECTMEN'S OFFICE HOURS: 876-3571
M, T, TH 9 A.M. TO 4 P.M.
Mon. eve. 7 P.M. TO 9 P.M.
Closed Wednesday & Friday

POST OFFICE – 876-3311 for routine business
Emergency call 911

WELFARE OFFICE: 876-4703
Tuesday & Thursday 10:00 A.M. TO 1:00 P.M.

FIRE DEPART: CALL 911
PO Box 487, 149 Main St
Fire Chief – John Manning – 876-3904, meets 1st Thurs.
of month and equipment checks on Sunday morning.

HIGHWAY DEPT: 876-4401
PO Box 487, 132 Jaffrey Rd.
DIR. OF PUBLIC WORKS/ROAD AGENT - Harry Patnode Jr.

FROST FREE LIBRARY: 876-4479
PO Box 416, 28 Jaffrey Rd.

Librarian – Lisa Bearce

HOURS:
Tues/Wed 2:00 P.M. TO 8:00 P.M.
Thursday 10:00 A.M. TO 5:00 P.M.
Friday 2:00 P.M. TO 5:00 P.M.
Saturday 10:00 A.M. TO 1:00 P.M.

Planning Board and Zoning Board meets second Tuesday each month. Office hours are Monday night by appointment 7-9 P.M.
Call 876-4529 for appointment.

Recreation Committee meets periodically. Contact 876-3571 for information.

Heritage Commission meets every month. Chairman Richard Butler at 876-3980.

Conservation Commission meets periodically. Contact Chairman Ira Gavrín or Secretary Katrina Maloney.

Supervisor of the Checklist – Contact Town Clerk's Office.

Cemetery Trustees – Contact Mrs. Rita Grace 876-4663.

Health Officer – (Part-Time) Mrs. Justine Torelli 876-4524.

Building, Electrical & Plumbing permits – Contact Town Clerk's Office or Selectmen's Office.

Building Inspector – Edwin Woodward Jr. – 876-4681

Electrical Inspector – David Redfield Jr. – 876-9378

Plumbing Inspector – Peter Henry – 876-4573

*****ATTENTION DOG OWNERS*****

All dogs six months or older must be licensed by May 1, 2003. Licenses are available from the Town Clerk's office at the Town Offices.

An animal population control fee is now part of the license fee. This money will be sent to the State and given to low income persons to have their dogs and cats sterilized. The fees are as follows:

\$6.50 for neutered or spayed animal
\$9.00 for female or male animal

Note: Persons over 65 years of age may license one dog for \$2.00.

Late Fees: \$1.00 per month shall be charged if fees are not paid by June 1, 2003.

Any owner keeping a dog contrary to the provisions of NH Statutes RSA: 466 shall forfeit \$25.00 to the Town in which the dog is kept in addition to the above \$1.00 per month charge.

Note: Marlborough's leash law has been in effect since 1975.

*****ATTENTION BOAT OWNERS*****

Your boat may be registered at John Fletcher's Bait and Tackle Shop at 293 Main Street. Boat taxes go to the Town in which they are paid. Let's give Marlborough the benefit of your boat tax!

*****IMPORTANT*****

INVENTORY OF TAXABLE PROPERTY

Please return your Inventory promptly. It is especially important that the census portion be filled in completely. This information is used for the school census and to compute our State Revenue Sharing. Inventories are due on **April 15, 2003. After that date, a minimum penalty of \$10.00 applies.**

*****IMPORTANT*****

If your mailing address should change please notify the Town Hall promptly in order to avoid delays in receiving your mail from the Town.

THE FROST FREE LIBRARY AT 28 JAFFREY ROAD IS YOUR SOURCE FOR FLOOD PLAIN MANAGEMENT INFORMATION.

Publications include information on flood insurance, protecting a building from flooding, and community hazard mitigation. Contact the librarian for more information.

Additional assistance is also available at Marlborough Town Offices. Please contact the Selectmen's Office, Community Rating System Coordinator, at Marlborough Town Offices 236 Main Street, Marlborough, NH 03455-0487 for more information. Call 876-3751.

TOWN OF MARLBOROUGH

HOLIDAY SCHEDULE

FROM APRIL 2003 - MARCH 2004

The Town of Marlborough follows the State of New Hampshire Holiday Schedule. Town offices and the Departments will be **closed** on the following dates:

Memorial Day	Monday, May 26, 2003
Independence Day	Friday, July 4, 2003
Labor Day	Monday, September 1, 2003
Columbus Day	Monday, October 13, 2003
Veterans Day	Tuesday, November 11, 2003
Thanksgiving Day	Thursday, November 27, 2003
Day After	Friday, November 28, 2003
Christmas Day	Thursday, December 25, 2003
New Year's Day	Thursday, January 1, 2004
Martin Luther King	Monday, January 20, 2004
Washington's Birthday	Monday, February 16, 2004

RECYCLING/TRANSFER CENTER

(603) 876-4795

Wednesday
3 PM to 7 PM
Friday
8 AM to 1 PM
Saturday
8 AM to 3 PM

HAZARDOUS WASTE COLLECTION SCHEDULE FOR 2003

There are 12 collection dates. The drop off location is at The Keene Recycling Center on Route 12 North. Collection hours are 8 AM to 1 PM. The schedule is as follows:

Saturday, March 15, 2003
Wednesday, March 19, 2003
Saturday, March 29, 2003
Saturday, April 12, 2003
Wednesday, April 16, 2003
Saturday, April 26, 2003
Saturday, May 3, 2003
Wednesday, May 7, 2003
Saturday, June 7, 2003
Wednesday, June 11, 2003
Saturday, June 21, 2003

TOWN OF MARLBOROUGH 2003 WARRANT AND BUDGET

2003 TOWN WARRANT

Town of Marlborough

State of New Hampshire

To the inhabitants of the Town of Marlborough, in the County of Cheshire, in said State, qualified to vote in Town Affairs:

You are hereby notified that the Annual Town Meeting and elections will be held at the Marlborough School Gymnasium in said Marlborough on Tuesday, the eleventh day of March 2003. The polling area for questions to be decided by official ballot will be in the gymnasium. The Polls will open from 1:00 p.m. until 9:00 p.m. to act on the following subjects to be considered upon the official ballot:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.

Further, the voters are notified that the Town business meeting will begin at 7:00 p.m. to act upon the following:

Article 2: To see if the Town will vote to raise and appropriate the sum of One Million Three Hundred five Thousand Six Hundred Sixty-seven Dollars (\$1,305,669.00) which represents the recommended operating budget for the year 2003. The sum does not include the warrant articles addressed.

Article 3: To see if the Town will vote to raise and appropriate the sum of Seven Thousand Five Hundred Dollars (\$7,500.00) for the purpose of funding the Community Kitchen. Recommended by Board of Selectmen. (Majority vote required)

Article 4: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Thirty-eight Dollars (\$2,538.00) for the purpose of funding the Monadnock Family Services. Recommended by Selectmen. (Majority vote required)

Article 5: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars (\$9,000.00) to be added to the Police Cruiser Capital Reserve Fund previously established

and to designate the selectmen as agents to expend. Recommended by Board of Selectmen. (Majority vote required)

Article 6: To see if the Town will vote to raise and appropriate the sum of Eight Thousand Dollars (\$8,000.00) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by Selectmen. (Majority vote required)

Article 7: To see if the Town will vote to raise and appropriate the sum of Thirty-five Thousand Dollars (\$35,000.00) for a partial revaluation, Twenty-five Thousand Dollars (\$25,000.00) to be raised by taxes and authorize the withdrawal of Ten Thousand Dollars (\$10,000.00) from the Capital Reserve Fund previously established for purpose. Recommended by Selectmen. (Majority vote required)

Article 8: To see if the Town will vote to authorize the Selectmen to enter into a lease/purchase agreement for the purpose of leasing a new One-Ton Dump Truck for the Highway Department, and to raise and appropriate the sum of Sixteen Thousand Dollars (\$16,000.00) for the first year's payment for that purpose. Recommended by Selectmen. (Majority vote required)

Article 9: To see if the Town will vote to change to Budget Advisory Committee structure from eleven (11) members to three (3) members. Recommended by Selectmen.

Article 10: To see if the Town will vote to increase the Veteran's Tax Credit for every resident of this Town who served not less than 90 days in the armed forces of the United States in any qualifying war or armed conflict listed in this section and was honorably discharged or an officer honorably separated from service; or the spouse or surviving spouse of such resident from \$50.00 to \$100.00 per RSA 72:28 V & VI. (Ballot vote required) Recommended by Selectmen.

Article 11: Whereas, the Bill of Rights of the United States Constitution and the Constitution of New Hampshire guarantee those living in the United States the following rights: Freedom of speech, assembly and privacy; the rights to counsel and due process in judicial proceedings; and protection from unreasonable searches and seizures; and Whereas, we believe these civil liberties are precious and are now threatened by (A.) The USA Patriot Act, which all but eliminates judicial supervision of telephone and Internet surveillance; greatly expands the government's ability to conduct secret searches; gives the Attorney General and the Secretary of State the power to designate domestic groups as "terrorist organizations"; and grants the FBI broad access to medical, mental health, financial, library, educational and other records of and about individuals without having to show evidence of a crime and without a court order; and (B) Federal Executive Orders, which establish secret military tribunals for terrorism suspects; permit wiretapping of conversations between federal prisoners and their lawyers; lift Justice Department regulations against illegal COINTELPRO-type operations by the FBI (covert activities that in the past targeted domestic groups and individuals); and limit the disclosure of public documents and records under the Freedom of Information Act: and Whereas,

this law and these Executive Orders particularly target foreign nationals and people of Middle Eastern and South Asian descent, but could effect any one of us in the U.S.A. acting and speaking legally in opposing government policy; and Whereas, the Executive Order on secret military tribunals also undermines the U.S. government's ability to denounce atrocities carried out in secret by military tribunals elsewhere in the world; and Whereas, several law enforcement officials, including previous heads of the FBI, have decried the USA PATRIOT Act and these Executive Orders as unnecessary to the prosecution of, and protection from, terrorism; Now, Therefore be it resolved, that we the citizens of Marlborough, New Hampshire, acting in the spirit of the U.S. Constitution, the N. H. Constitution, and our community, do hereby call upon our local, State and Federal officials: (1) To continue to preserve residents' freedom of speech, religion, assembly, and privacy; rights to counsel and due process in judicial proceedings; and protection from unreasonable searches and seizures, and to participate, to the extent legally permissible, in law-enforcement activities that threaten civil rights and civil liberties of the people of Marlborough, such as surveillance, wiretaps, and securing of private information, which the Act and Orders authorize; even if requested or authorized to infringe upon these rights by federal law enforcement acting under new powers granted by the USA PATRIOT Act or orders of the Executive Branch; (2) When acting within the Town of Marlborough, to work in accordance with the U.S. and N.H. Constitution and the policies of the Marlborough Police Department, and in cooperation with the Department, not engage in or permit detentions without charges or racial profiling in law enforcement; (3) To report to the Marlborough Board of Selectmen regularly and publicly the extent to and manner in which they have acted under the USA PATRIOT Act, new Executive Orders, or COINTELPRO-type regulations, including disclosing the names of any detainees held in New Hampshire or any Marlborough residents detained

elsewhere; (4) Including our United States Congressman and Senators, to monitor the implementation of the Act and Orders cited herein and actively work for the repeal of the parts of that Act and those Orders that violate fundamental rights and liberties as stated in the Constitutions of the State of New Hampshire and the United States of America. (Majority vote required) (Petition Warrant Article).

Article 12: To see if the Town will vote to send the following resolution to the New Hampshire General Court: Resolved, in its first two years of operation the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural, cultural and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget.

Article 13: Whereas, New Hampshire residents pay the 12th highest cost of insurance in the country; and Whereas, the cost of health insurance premiums for families has increased by 45% over the past three years; and Whereas, 100,000 New Hampshire residents have no health coverage and 77% of them have a full-time worker at home; and Whereas, due to these rising costs almost half of New Hampshire's small business cannot afford health insurance coverage for their employees, therefore be it resolved That we, the citizens of Marlborough, New Hampshire, call on our elected officials from all levels of government, and those seeking office, to work with consumers, businesses, and health care providers to ensure that: Everyone, including the self-employed, unemployed, uninsured and underinsured, and small business owners has access to an affordable basic health plan similar to what federal employees received; Everyone, including employers, consumers, and the state, local and federal government makes a responsible and fair contribution to finance the health care system; Everyone receives high quality care that is cost efficient and medically

effective; and That these efforts help control the skyrocketing cost of health care. (Majority vote required) (Petitioned article).

Article 14: To give the Town of Marlborough an opportunity to vote for or against a U.S. war with Iraq, giving citizens a clear voice in the decisions of the U.S. Government. (Petitioned Article).

Article 15: To see if the Town will vote to authorize the Selectmen to accept a portion of land at the end of Highland Avenue for a turn-around. Recommended by Selectmen.

Article 16: To hear reports of Town Agents, Auditors, and Committees.

Article 17: To transact any other business that may legally come before this meeting, or take any action thereon.

Given under our hands and seal this 24th day of February, in the year of our Lord, two thousand and three.



Lawrence W. Robinson - Chairman



Gina M. Paight - Selectman



John Northcott - Selectman

Selectmen of the Town of Marlborough

SAMPLE ELECTION BALLOT FOR TOWN MEETING - MARCH 11th, 2003
POLLS OPEN FROM 1:00 PM TO 9:00 PM AT MARLBOROUGH GYM

PLACE A CROSS (X) IN THE SQUARE AFTER EACH NAME YOU
WISH TO VOTE FOR.

Selectman for Three Years

Vote for One

Kenneth A. Kerber.....☐

Lawrence W. Robinson.....☐

Advisory Budget Committee Member for Two Years

Vote for Three

Jeff Miller.....☐

Advisory Budget Committee Member

For One Year

Vote for One

Cemetery Trustee for Three Years

Vote for One

Barbara Woodward.....☐

Fire Ward for Three Years

Vote for Two

Harry R. Brake.....☐

Steven Thomas.....☐

Fire Ward for 1 Year

Vote for One

Linwood C. Croteau.....☐

Kelson Mulcahy.....☐

Frost Free Library Trustee for 3 Years

Vote for One

Jacqueline A. Leahy.....☐

Recreation Committee Member

For 3 Years

Vote for One

Recreation Committee Member

For 2 Years

Vote for Two

Supervisor of Checklist for 5 Years

Vote for One

Charlotte M. Crowell.....☐

Trustee of Trust Funds for 3 Years

Vote for One

Charlton MacVeagh, Jr.☐

B-A-L-L-O-T

S-A-M-P-L-E

BUDGET OF THE TOWN/CITY

OF: MARLBOROUGH, N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2003 to December 31, 2003

or Fiscal Year From to

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below.

This is to certify that this budget was posted with the warrant on the (date) February 24, 2003.

GOVERNING BODY (SELECTMEN)

Please sign in ink.

/s/ Lawrence Robinson, Chairman

/s/ Gina Paigh, Selectman

/s/ John Northcott, Selectman

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION
COMMUNITY SERVICES DIVISION
MUNICIPAL FINANCE BUREAU
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3387

MS-6

Rev. 07/02

MS-6 Budget - Town/City of MARLBOROUGH FY 2003

1 2 3 4 5 6 7

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Warr. Art. #	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
GENERAL GOVERNMENT						
4130-4139	Executive	2	55,045	50,702	59,389	XXXXXXX
4140-4149	Election, Reg. & Vital Statistics	2	56,873	53,734	54,628	XXXXXXX
4150-4151	Financial Administration	2	40,100	38,218	46,993	XXXXXXX
4162	Revaluation of Property	2	7,950	9,140	8,910	XXXXXXX
4163	Legal Expense	2	10,000	1,460	18,827	XXXXXXX
4166-4169	Personnel Administration					XXXXXXX
4191-4193	Planning & Zoning	2	9,030	2,704	5,540	XXXXXXX
4194	General Government Buildings	2	38,508	35,278	36,627	XXXXXXX
4195	Cemeteries	2	19,433	13,129	15,896	XXXXXXX
4196	Insurance	2	34,962	32,053	33,200	XXXXXXX
4197	Advertising & Regional Assoc.	2	3,475	3,296	3,475	XXXXXXX
4198	Other General Government					XXXXXXX
PUBLIC SAFETY						
4210-4214	Police	2	183,325	175,409	204,872	XXXXXXX
4215-4219	Ambulance					XXXXXXX
4220-4229	Fire	2	40,044	39,662	42,149	XXXXXXX
4240-4249	Building Inspection	2	2,900	4,400	5,485	XXXXXXX
4290-4298	Emergency Management	2	2,500	2,351	2,800	XXXXXXX
4299	Other (incl. Communications)					XXXXXXX
AIRPORT/AVIATION CENTER						
4301-4309	Airport Operations					XXXXXXX
HIGHWAYS & STREETS						
4311	Administration	2	130,316	137,257	133,156	XXXXXXX
4312	Highways & Streets	2	100,085	86,980	104,350	XXXXXXX
4313	Bridges	2	2,075	1,379	2,077	XXXXXXX
4316	Street Lighting	2	12,400	10,413	12,400	XXXXXXX
4319	Other					XXXXXXX
SANITATION						
4321	Administration					XXXXXXX
4323	Solid Waste Collection					XXXXXXX
4324	Solid Waste Disposal	2	115,242	119,739	115,690	XXXXXXX
4325	Solid Waste Clean-up					XXXXXXX
4326-4329	Sewage Coll. & Disposal & Other	2	81,837	72,989	80,328	XXXXXXX

MS-6
Rev. 07/02

1	2	3	4	5	6	7
Ascl. #	PURPOSE OF APPROPRIATIONS (RSA 32.3.V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
WATER DISTRIBUTION & TREATMENT						
4331	Administration					XXXXXXXXXX
4332	Water Services	2	42,055	36,459	75,593	
4335-4339	Water Treatment, Contain. & Other					
ELECTRIC						
4351-4352	Admin. and Generation		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
HEALTH						
4411	Administration		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4414	Pest Control					
4416-4419	Health Agencies & Hosp. & Other	2	11,090	10,637	10,983	
WELFARE						
4441-4442	Administration & Direct Assist.	2	23,010	19,685	24,022	
4444	Intergovernmental Welfare Pymnts					
4445-4448	Vendor Payments & Other					
CULTURE & RECREATION						
4520-4529	Parks & Recreation	2	13,600	8,886	16,535	
4550-4559	Library	2	78,236	75,085	84,007	
4583	Periodic Purposes	2	4,000	3,185	3,500	
4599	Other Culture & Recreation	2	4,300	3,287	4,495	
CONSERVATION						
4611-4612	Admin. & Purch. of Nat. Resources	2	1,325	380	1,325	
4619	Other Conservation					
4631-4632	REDEVELOPMENT & HOUSING					
4651-4659	ECONOMIC DEVELOPMENT					
DEBT SERVICE						
4711	Princ.-Long Term Bonds & Notes	2	68,255	70,599	69,120	
4721	Interest-Long Term Bonds & Notes		32,256	29,411	27,297	
4723	Int. on Tax Anticipation Notes	2	2,000		2,000	
4790-4799	Other Debt Service					

1	2	3	4	5	6	7
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3 V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Enacting FY (RECOMMENDED)	Appropriations Enacting FY (NOT RECOMMENDED)
	CAPITAL OUTLAY		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4901	Land					
4902	Machinery, Vehicles & Equipment	8	15,671	15,671	16,000	
4903	Buildings					
4909	Improvements Other Than Bldgs.	3, 4, 7	16,511	15,538	45,038	
	OPERATING TRANSFERS OUT		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	To Enterprise Fund					
	Sewer					
	Water					
	Electric					
	Airport					
4916	To Capital Reserve Fund	5, 6	72,000	58,240	17,000	
4918	To Exp.Tr.Fund-except #4917					
4917	To Health Maint. Trust Funds					
4918	To Nonspendable Trust Funds					
4919	To Agency Funds					
	SUBTOTAL 1		1,330,409	1,237,356	1,383,707	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

[illegible]

1	2	3	4	5	6
Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensluing Year
INTERFUND OPERATING TRANSFERS IN					
3912	From Special Revenue Funds		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)		80000	72989	80328
	Water - (Offset)		42055	34659	75593
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds				10000
3916	From Trust & Agency Funds		18289	25443.78	20000
OTHER FINANCING SOURCES					
3934	Proc. from Long Term Bonds & Notes		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
	Amount VOTED From FB ("Surplus")				
	Fund Balance ("Surplus") to Reduce Taxes				
TOTAL ESTIMATED REVENUE & CREDITS			662377	770841.31	640553

****BUDGET SUMMARY****

	Prior Year	Ensluing Year
SUBTOTAL 1 Appropriations Recommended (from page 4)	1,330,409	1,383,707
SUBTOTAL 2 Special Warrant Articles Recommended (from page 5)		
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 5)		
TOTAL Appropriations Recommended	1,330,409	1,383,707
Less: Amount of Estimated Revenues & Credits (from above)	662,377	640,553
Estimated Amount of Taxes to be Raised	668,032	743,154

2002 SELECTMEN'S REPORT
Information extracted from Form MS-1

<u>Taxable Land:</u>	<u>Acres</u>	<u>Value</u>
Land in Current Use	8976	560,131
Conservation Restriction	150	9,092
Residential	2384	18,022,470
Commercial/Industrial	308	2,626,450
Tax Exempt/Non-Taxable	743	-----
Total Taxable Land		\$21,218,143

<u>Taxable Buildings:</u>	<u>Value</u>
Residential Buildings	54,391,489
Manufactured Housing	589,540
Commercial/Industrial	7,453,370
Total Taxable Buildings	\$62,434,399

Public Utilities: 1,421,970

Valuation before exemptions: **\$85,074,512**

Exemptions allowed:

Blind Exemption (1)	15,000
Elderly Exemption (9)	97,500
Solar Exemption (5)	40,946
Private School (1)	150,000
Total Exemption Allowed	\$ 150,446

Net Evaluation for tax rate: **\$84,771,066**
Less: Public Utilities 1,421,970
New Value for N.H. Educ. Tax **\$83,349,096**

See right side of page for tax rate computation.

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Finance Bureau
2002 Tax Rate Calculation

Beverly Jewell
11/6/02

TOWN/CITY: Marlborough

Gross Appropriations	1,330,409
Less: Revenues	822,377
Less: Shared Revenues	14,195
Add: Overlay	6,374
War Service Credits	7,300

Net Town Appropriation	507,511
Special Adjustment	0

Approved Town/City Tax Effort	507,511	TOWN RATE 5.99
-------------------------------	---------	--------------------------

SCHOOL PORTION

Net Local School Budget (Gross Approp. - Revenue)	2,970,637
Regional School Apportionment	0
Less: Adequate Education Grant	(1,039,844)
State Education Taxes	(515,825)

Approved School(s) Tax Effort	1,414,968	LOCAL SCHOOL RATE 16.69
-------------------------------	-----------	-----------------------------------

STATE EDUCATION TAXES

Equalized Valuation(no utilities) x	\$5.80	STATE SCHOOL RATE 6.19
88,935,401	515,825	

Divide by Local Assessed Valuation (no utilities)

83,349,096

Excess State Education Taxes to be Remitted to State

Pay to State → 0

COUNTY PORTION

Due to County	263,843
Less: Shared Revenues	(2,513)

Approved County Tax Effort	261,330	COUNTY RATE 3.08
----------------------------	---------	----------------------------

TOTAL RATE	31.95
Total Property Taxes Assessed	2,699,634
Less: War Service Credits	(7,300)
Add: Village District Commitment(s)	0
Total Property Tax Commitment	2,692,334

PROOF OF RATE

Net Assessed Valuation	Tax Rate	Assessment
State Education Tax (no utilities)	6.19	515,825
All Other Taxes	25.76	2,183,809
		2,699,634

TAX COLLECTOR'S REPORT

Unaudited

For the Municipality of MARLBOROUGH Year Ending 2002

DEBITS

UNCOLLECTED TAXES- BEG. OF YEAR*	Levy for Year of this Report	2001	PRIOR LEVIES 2000 (PLEASE SPECIFY YEARS)	1999-1996
Property Taxes	#3110	xxxxxx	150,606.16	-286.16
Resident Taxes	#3180	xxxxxx	481.52	87.00
Land Use Change	#3120	xxxxxx		
Yield Taxes	#3185	xxxxxx	2,848.12	
Excavation Tax @ \$02/yd	#3187	xxxxxx		
Utility Charges	#3189	xxxxxx	10,352.00	32.50
		xxxxxx	134.25	

TAXES COMMITTED THIS YEAR

Property Taxes	#3110	2,688,992.41
Resident Taxes	#3180	3,250.50
Land Use Change	#3120	2,000.00
Yield Taxes	#3185	15,403.49
Excavation Tax @ \$02/yd	#3187	
Utility Charges	#3189	171,324.60
PROPERTY TAX INTEREST		2,757.31
OVERPAYMENT:		9,575.25

FOR DRA USE ONLY

Property Taxes	#3110	2,323.38	35.21	438.96
Excavation Tax PROPERTY INV. PEN.	#3180	16.33		
Land Use Change	#3120			
Yield Taxes	#3185			
Excavation Tax @ \$02/yd	#3187	431.25		
UTILITY CHARGES				
Interest - Late Tax	#3190			
Resident Tax Penalty	#3190			
TOTAL DEBITS		\$2,871,095.78	\$ 189,301.75	\$ 134.25
			\$	\$ 272.30

*This amount should be the same as the last year's ending balance. If not, please explain.

NH DEPARTMENT OF REVENUE ADMINISTRATION
COMMUNITY SERVICES DIVISION
MUNICIPAL FINANCE BUREAU
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

TAX COLLECTOR'S REPORT

Unaudited

For the Municipality of MARLBOROUGH Year Ending 2002

CREDITS

REMITTED TO TREASURER	Levy for this Year 2002	2001	PRIOR LEVIES (PLEASE SPECIFY YEARS)	1999-1996
Property Taxes	2,526,260.22	150,614.96		161.60
Resident Taxes				
Land Use Change	2,000.00			
Yield Taxes		18,251.61		
Interest (Include lien conversion)	2,757.31	9,575.25		
Penalties - PROPERTY INVENTORY	2,437.07	481.52		20.00
Excavation Tax @ \$02/yd				
Utility Charges	161,213.29	10,322.00	69.25	16.25
Conversion to Lien (principal only)				
DISCOUNTS ALLOWED				

ABATEMENTS MADE

Property Taxes	451.01	26.41		
Resident Taxes				
Land Use Change				
Yield Taxes				
Excavation Tax @ \$02/yd				
Utility Charges	365.00			
PROPERTY INVENTORY PENALTY	16.33			10.00
CURRENT LEVY DEEDED				

UNCOLLECTED TAXES - END OF YEAR #1080

Property Taxes	164,604.56			-8.80
Excavation Tax PROPERTY INV. PENALTY	813.43			57.00
Land Use Change				
Yield Taxes				
Excavation Tax @ \$02/yd				
Utility Charges	10,177.56	30.00	65.00	16.25
TOTAL CREDITS	\$2,871,095.78	\$ 189,301.75	\$ 134.25	\$ 272.30

TAX COLLECTOR'S REPORT

For the Municipality of MARLBOROUGH Year Ending 2002TOWN OF MARLBOROUGH
Long Term Debt as of 12/31/2002

DEBITS		Unaudited	
	Last Year's Levy 2002	2001	PRIOR LEVIES (PLEASE SPECIFY YEARS) 1999 -
Unredeemed Liens Balance at Beg. of Fiscal Year		65,954.91	33,207.97 32,427.60
Liens Executed During Fiscal Year	88,471.66		
Interest & Costs Collected (AFTER LIEN EXECUTION)	2,339.26	6,361.40	9,285.19 3,756.69
TOTAL DEBITS	\$ 90,810.92	\$ 72,316.31	\$ 42,493.16 \$ 36,184.29

CREDITS

REMITTED TO TREASURER:		PRIOR LEVIES (PLEASE SPECIFY YEARS) 2000		1999 -
	Last Year's Levy 2002	2001	2000	
Redemptions	27,349.58	25,273.52	28,401.58	4,856.07
Interest & Costs Collected (After Lien Execution) #3190	2,339.26	6,361.40	9,285.19	3,756.69
Abatements of Unredeemed Taxes				
Liens Deeded to Municipality				
Unredeemed Liens Balance End of Year #1110	61,122.08	40,681.39	4,806.39	27,571.53
TOTAL CREDITS	\$ 90,810.92	\$ 72,316.31	\$ 42,493.16	\$ 36,184.29

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ? YESTAX COLLECTOR'S SIGNATURE Ellen G. O'Brien DATE Feb. 11, 2003

TOWN OF MARLBOROUGH			
REVENUES, EXPENDITURES & ASSETS REPORT			
AS OF DECEMBER 31, 2002			
Balance on hand January 1, 2002			\$1,975,556.11
REVENUES:			
Taxes	\$2,818,558.09		
Clerk's Income	\$ 634,873.78		
Water & Sewer	\$ 172,687.64		
Interest	\$ 22,129.55		
Returned checks re-deposited	\$ 5,434.91		
Transfer from Heritage Fund(PDIP)	\$ 639.95		
Transfer from Conservation Fund(PDIP)			
Voided checks	\$ 35,361.29		
Bank posting error	\$ 0.02		
Total	\$3,689,685.23	\$5,665,241.34	
EXPENDITURES:			
Orders Paid per Selectmen	\$1,335,542.75		
Tax Collector's Liens	\$ 88,471.66		
Paid to County	\$ 263,843.00		
Paid to School	\$1,881,762.00		
Returned checks	\$ 5,170.15		
Transfer to Heritage Fund(PDIP)	\$ 497.50		
Transfer to Conservation Fund(PDIP)	\$ 2,610.34		
Transfer to Richardson Fund(PDIP)	\$ 100.00		
Bank printing charges	\$ 45.25		
Bank fee			
Total	\$3,578,042.65	\$2,087,198.69	
BALANCE ON HAND 12/31/02			\$2,087,198.69
ASSETS:			
NOW Account - Bank of NH			\$ 189,949.22
Pool Plus CD - Bank of NH			\$ 1,796,997.51
NH Public Deposit Inv. Pool			\$ 100,251.96
Total Cash 12/31/02			\$ 2,087,198.69

TOWN OF MARLBOROUGH PDIP				
AS OF DECEMBER 31, 2002				
DATE		INCOME	EXPENSE	BALANCE
1/1/2002	Beginning Balance			\$ 101,342.56
1/21/2002	Transfer to Conservation (RailTrail)		\$ 500.00	\$ 100,842.56
1/21/2002	Transfer to Conservation (2001 Land Use Change Tax)		\$ 2,110.34	\$ 98,732.22
1/21/2002	Transfer from Heritage	\$ 70.00		\$ 98,802.22
1/25/2002	Transfer to Heritage		\$ 400.00	\$ 98,402.22
1/31/2002	Interest	\$ 152.15		\$ 98,554.37
2/28/2002	Interest	\$ 114.25		\$ 98,668.62
3/31/2002	Interest	\$ 128.05		\$ 98,796.67
4/30/2002	Interest	\$ 131.67		\$ 98,928.34
5/14/2002	Tx to Heritage		\$ 97.50	\$ 98,830.84
5/31/2002	Interest	\$ 141.59		\$ 98,972.43
6/12/2002	Tx from Heritage	\$ 30.00		\$ 99,002.43
	Tx to Richardson Fund		\$ 100.00	\$ 98,902.43
6/25/2002	Tx from Heritage	\$ 164.95		\$ 99,067.38
6/27/2002	Tx from Heritage	\$ 40.00		\$ 99,107.38
6/30/2002	Interest	\$ 127.31		\$ 99,234.69
7/31/2002	Interest	\$ 125.58		\$ 99,360.27
8/31/2002	Interest	\$ 124.44		\$ 99,484.71
9/30/2002	Interest	\$ 123.82		\$ 99,608.53
10/31/2002	Interest	\$ 131.88		\$ 99,740.41
11/30/2002	Interest	\$ 91.02		\$ 99,831.43
12/26/2002	Tx from Heritage	\$ 335.00		\$ 100,166.43
12/31/2002	Interest	\$ 85.53		\$ 100,251.96

These reports are unaudited

TOWN OF MARLBOROUGH WATER DEPARTMENT PROFIT AND LOSS STATEMENT AS OF DECEMBER 31, 2002				
DATE	ITEM	CREDIT	DEBIT	BALANCE
1/1/02	Beginning Balance			\$ 176,651.61
	Income:			
	Water Dept. income	\$ 84,353.82		
	Other Water Dept. income			
	Interest & Penalty	\$ 493.09		
	Total Revenues	\$ 84,846.91		\$ 261,498.52
	Expenditures:			
	Payroll		\$ 6,209.50	
	Health insurance		\$ 1,544.30	
	Other insurance		\$ 87.09	
	Social Security		\$ 475.06	
	Retirement		\$ 395.17	
	New Town Well Devel.		\$ 4,830.00	
	Telephone		\$ 756.05	
	Water tests		\$ 528.00	
	Electricity		\$ 7,657.75	
	Pumphouse propane		\$ 438.64	
	Equipment rental		\$ 825.69	
	State permit fees/Licenses		\$ 100.00	
	Supplies		\$ 1,489.59	
	Maint/Repairs		\$ 1,524.47	
	Bowl clean & repairs			
	Water quality report		\$ 51.43	
	Transfer - Highway			
	Advertising		\$ 67.77	
	New water meters		\$ 64.34	
	Corrosion control		\$ 7,614.00	
	Total Expenditures:		\$ 34,658.85	
12/31/02	Net Profit or Loss			\$ 226,839.67

TOWN OF MARLBOROUGH SEWER DEPARTMENT PROFIT AND LOSS STATEMENT AS OF DECEMBER 31, 2002				
DATE	ITEM	CREDIT	DEBIT	BALANCE
1/1/02	Beginning Balance			\$ 151,428.95
	Income:			
	Sewer Dept. income	\$ 83,652.07		
	Interest & Penalty	\$ 571.56		
	Other sewer income	\$ 19.80		
	Sewer application fees	\$ 40.00		
	Total Revenues	\$ 84,283.43		\$ 235,712.38
	Expenditures:			
	Payroll		\$ 890.01	
	Health insurance		\$ 216.94	
	Other insurance		\$ 12.12	
	Social Security		\$ 64.70	
	Retirement		\$ 53.90	
	Electricity		\$ 85.91	
	Equipment rental			
	Keene Treatment Plant		\$ 35,945.76	
	Supplies		\$ 544.63	
	1985 Pump Station Bond (2005)		\$ 1,247.00	
	1985 Plant Bond (2005)		\$ 372.00	
	EPA Bond 60%		\$ 33,556.49	
	Total Expenditures		\$ 72,989.46	
12/31/02	Net Profit or Loss			\$ 162,722.92

These reports are unaudited

TOWN OF MARLBOROUGH HEMENWAY FUND AS OF DECEMBER 31, 2002 Unaudited				
BANK OF NEW HAMPSHIRE				
DATE	CK.#	INCOME	EXPENSE	BALANCE
1/1/2002	Beginning Balance			\$ 1,723.66
1/16/2002	Bank charge		\$ 2.00	\$ 1,721.66
1/25/2002	Reverse bank chg.	\$ 2.00		\$ 1,723.66
1/31/2002	Interest	\$ 1.78		\$ 1,725.44
2/28/2002	Interest	\$ 1.35		\$ 1,726.79
3/7/2002	Annual distribution	\$12,606.72		\$ 14,333.51
3/31/2002	Interest	\$ 8.97		\$ 14,342.48
4/30/2002	Interest	\$ 12.57		\$ 14,355.05
5/16/2002	Town of Marlborough		\$ 7,742.15	\$ 6,612.90
5/22/2002	Tx to PDIP		\$ 5,000.00	\$ 1,612.90
	Bank charge		\$ 20.00	\$ 1,592.90
5/31/2002	Reverse bank chg.	\$ 20.00		\$ 1,612.90
	Interest	\$ 8.27		\$ 1,621.17
6/30/2002	Interest	\$ 1.33		\$ 1,622.50
7/31/2002	Town of Marlborough		\$ 699.99	\$ 922.51
	Interest	\$ 1.38		\$ 923.89
	VOID #416	\$ 699.99		\$ 1,623.88
8/7/2002	Town of Marlborough		\$ 669.99	\$ 953.89
8/31/2002	Interest	\$ 0.96		\$ 954.85
9/30/2002	Interest	\$ 0.78		\$ 955.63
10/31/2002	Interest	\$ 0.81		\$ 956.44
11/30/2002	Interest	\$ 0.53		\$ 956.97
12/4/2002	Tx from PDIP	\$ 6,200.00		\$ 7,156.97
	Bank charge		\$ 16.00	\$ 7,140.97
	Annual distribution		\$ 6,200.00	\$ 940.97
12/31/2002	Interest	\$ 1.45		\$ 942.42
NH PUBLIC DEPOSIT INV. POOL				
1/1/2002	Beginning Balance			\$ 13,296.52
1/31/2002	Interest	\$ 20.13		\$ 13,316.65
2/28/2002	Interest	\$ 15.44		\$ 13,332.09
3/31/2002	Interest	\$ 17.32		\$ 13,349.41
4/30/2002	Interest	\$ 17.75		\$ 13,367.16
5/22/2002	Tx from Town	\$ 5,000.00		\$ 18,367.16
5/31/2002	Interest	\$ 21.36		\$ 18,388.52
6/30/2002	Interest	\$ 23.65		\$ 18,412.17
7/31/2002	Interest	\$ 23.31		\$ 18,435.48
8/31/2002	Interest	\$ 23.09		\$ 18,458.57
9/30/2002	Interest	\$ 22.96		\$ 18,481.53
10/31/2002	Interest	\$ 24.49		\$ 18,506.02
11/30/2002	Interest	\$ 16.88		\$ 18,522.90
12/4/2002	Tx to Town		\$ 6,200.00	\$ 12,322.90
12/31/2002	Interest	\$ 11.10		\$ 12,334.00
TOTAL VALUE OF FUND				\$ 13,276.42

TOWN OF MARLBOROUGH RICHARDSON FUND AS OF DECEMBER 31, 2002 Unaudited				
DATE		INCOME	EXPENSE	BALANCE
1/1/2002	Beginning Balance			\$ 845.83
1/31/2002	Interest	\$ 1.28		\$ 847.11
2/28/2002	Interest	\$ 0.98		\$ 848.09
3/31/2002	Interest	\$ 1.10		\$ 849.19
4/30/2002	Interest	\$ 1.12		\$ 850.31
5/31/2002	Interest	\$ 1.22		\$ 851.53
6/14/2002	Donation (J&J)	\$ 100.00		\$ 951.53
6/30/2002	Interest	\$ 1.17		\$ 952.70
7/31/2002	Interest	\$ 1.21		\$ 953.91
8/31/2002	Interest	\$ 1.19		\$ 955.10
9/30/2002	Interest	\$ 1.20		\$ 956.30
10/31/2002	Interest	\$ 1.27		\$ 957.57
11/30/2002	Interest	\$ 0.88		\$ 958.45
12/31/2002	Interest	\$ 0.72		\$ 959.17

TOWN OF MARLBOROUGH CONSERVATION FUND AS OF DECEMBER 31, 2002 Unaudited				
DATE		INCOME	EXPENSE	BALANCE
1/1/2002	Beginning Balance			\$ 1,110.38
1/21/2002	Tx from town (Railbed)	\$ 500.00		\$ 1,610.38
1/21/2002	Tx from town (2001 Land Use Change Tax)	\$ 2,110.34		\$ 3,720.72
1/31/2002	Interest	\$ 2.82		\$ 3,723.54
2/28/2002	Interest	\$ 4.32		\$ 3,727.86
3/31/2002	Interest	\$ 4.82		\$ 3,732.68
4/30/2002	Interest	\$ 4.97		\$ 3,737.65
5/31/2002	Interest	\$ 5.33		\$ 3,742.98
6/30/2002	Interest	\$ 4.81		\$ 3,747.79
7/31/2002	Interest	\$ 4.74		\$ 3,752.53
8/31/2002	Interest	\$ 4.70		\$ 3,757.23
9/30/2002	Interest	\$ 4.67		\$ 3,761.90
10/31/2002	Interest	\$ 5.00		\$ 3,766.90
11/30/2002	Interest	\$ 3.45		\$ 3,770.35
12/31/2002	Interest	\$ 3.33		\$ 3,773.68

These reports are unaudited

TOWN OF MARLBOROUGH HERITAGE COMMISSION AS OF DECEMBER 31, 2002				
DATE		INCOME	EXPENSE	BALANCE
1/1/2002	Beginning Balance			\$ 1,311.37
1/21/2002	Tx to Town (Keene Monument)		\$ 70.00	\$ 1,241.37
1/25/2002	Tx from Town (sale of shakes)	\$ 400.00		\$ 1,641.37
1/31/2002	Interest	\$ 2.07		\$ 1,643.44
2/28/2002	Interest	\$ 1.90		\$ 1,645.34
3/31/2002	Interest	\$ 2.13		\$ 1,647.47
4/30/2002	Interest	\$ 2.19		\$ 1,649.66
5/14/2002	Tx from Town	\$ 97.50		\$ 1,747.16
5/17/2002	Donations	\$ 275.00		\$ 2,022.16
5/31/2002	Interest	\$ 2.43		\$ 2,024.59
6/12/2002	Tx to Town (Keene Monument)		\$ 305.00	\$ 1,719.59
6/25/2002	Tx to Town (Keene Monument)		\$ 164.95	\$ 1,554.64
6/27/2002	Tx to Town (Duplicate entry 5/3)		\$ 40.00	\$ 1,514.64
6/30/2002	Interest	\$ 2.17		\$ 1,516.81
7/31/2002	Interest	\$ 1.92		\$ 1,518.73
8/31/2002	Interest	\$ 1.91		\$ 1,520.64
9/30/2002	Interest	\$ 1.90		\$ 1,522.54
10/31/2002	Interest	\$ 2.03		\$ 1,524.57
11/30/2002	Interest	\$ 1.39		\$ 1,525.96
12/26/2002	Tx to Town (Keene Monument)		\$ 335.00	\$ 1,190.96
12/31/2002	Interest	\$ 1.29		\$ 1,192.25

MARLBOROUGH RECREATION COMMITTEE REVOLVING FUND - DECEMBER 31, 2002			
Beginning balance 1/1/02			\$ 11,526.83
INCOME:			
Baseball	\$ 6,565.00		
Soccer	\$ 1,040.00		
Concessions	\$ 634.75		
Signs	\$ 900.00		
Interest	\$ 95.62		
Total income	\$ 9,235.37		\$ 20,762.20
EXPENSES:			
Baseball:			
League fees	\$ 2,996.00		
Uniforms	\$ 3,115.35		
Equipment	\$ 804.11		
Umpire fees	\$ 2,725.00		
Field maint.	\$ 154.98		
Trophies	\$ 414.00		
Miscellaneous	\$ 239.25		
Soccer:			
Uniforms	\$ 553.70		
Insurance	\$ 355.00		
Equipment			
Miscellaneous	\$ 486.71		
Skatepark	\$ 3,681.46		
Senior Picnic	\$ 264.04		
Total expenses			\$ 15,789.60
Cash on hand 12/31/02			\$ 4,972.60

Unaudited

BANK OF NEW HAMPSHIRE POOL PLUS ACCOUNT				
AS OF DECEMBER 31, 2002				
DATE	CREDIT	DEBIT	INTEREST	BALANCE
1/1/2002	Beginning Balance			\$1,677,604.30
1/18/2002	Interest		\$ 1,323.45	\$1,678,927.75
1/31/2002	Interest		\$ 1,077.31	\$1,680,005.06
2/6/2002	Tx to town	\$350,000.00		\$1,330,005.06
2/28/2002	Interest		\$ 1,992.83	\$1,331,997.89
3/6/2002	Tx to town	\$150,000.00		\$1,181,997.89
3/31/2002	Interest		\$ 1,609.33	\$1,183,607.22
4/30/2002	Interest		\$ 1,611.02	\$1,185,218.24
5/20/2002	Tx to town	\$450,000.00		\$ 735,218.24
5/31/2002	Interest		\$ 1,589.59	\$ 736,807.83
6/6/2002	Tx to town	\$100,000.00		\$ 636,807.83
6/14/2002	Tx to town	\$350,000.00		\$ 286,807.83
6/28/2002	Tx from town	\$300,000.00		\$ 586,807.83
6/30/2002	Interest		\$ 732.71	\$ 587,540.54
7/10/2002	Tx from town	\$700,000.00		\$1,287,540.54
7/18/2002	Interest		\$ 736.11	\$1,288,276.65
7/31/2002	Interest		\$ 851.69	\$1,289,128.34
8/31/2002	Interest		\$ 1,776.14	\$1,290,904.48
9/30/2002	Interest		\$ 1,721.20	\$1,292,625.68
10/9/2002	Tx to town	\$50,000.00		\$1,242,625.68
10/31/2002	Interest		\$ 1,729.84	\$1,244,355.52
11/7/2002	Tx to town	\$200,000.00		\$1,044,355.52
11/30/2002	Interest		\$ 1,472.88	\$1,045,828.40
12/27/2002	Tx from town	\$750,000.00		\$1,795,828.40
12/31/2002	Interest		\$ 1,169.11	\$1,796,997.51

TOWN OF MARLBOROUGH

2002 EXPENSES IN DETAIL

Unaudited

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Executive		
Selectmen's Salaries	\$ 9,000	\$ 9,000.00
Social Security - Selectmen	690	688.68
Printing	150	-
Dues and Subscriptions	300	249.43
Mileage (@ \$.33/mile)	200	-
Publications	800	904.03
Selectmen's Expenses	250	231.99
Advertising	300	353.56
Seminars/Conventions	800	482.20
Administration's Salary	32,500	31,229.52
Health Insurance	3,750	1,873.76
Other Insurance	300	244.75
Social Security - Admin	2,490	2,392.85
Employee Retirement	1,350	1,270.93
Office Supplies	200	269.32
Moderator's Salary	60	75.00
Social Security - Moderator	5	5.73
Printing - Town Report	1,600	1,385.00
Budget Committee Supplies	150	45.00
Budget Committee Seminars	150	-
Total Executive Office	\$ 55,045	\$ 50,701.75
Financial Administration		
Accounting Clerk	\$ 3,600	\$ 4,570.28
Social Security	280	349.91
Bank Fees	-	22.75
Accounting Services	1,000	82.50
Printing	1,000	16.15
Office Supplies	2,000	1,569.68
Equipment	500	316.68
Auditing Services	7,500	6,571.00
Tax Collector's Salary - 40%	10,800	10,983.91
Health Insurance	3,420	4,546.88
Other Insurance	60	95.73
Social Security	830	840.35
Employee Retirement	450	420.83
Treasurer's Salary	2,000	1,800.00
Social Security	160	137.76
Trustees Bank Fees	1,500	1,652.06
Trustee's Seminars & Wkshops	250	-
Software Maintenance	3,500	3,594.40
Computer Expenses	500	208.91
Computer Maintenance	750	438.35
Total Financial Administration	\$ 40,100	\$ 38,218.13

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Election & Registration		
Deputy Town Clerk	\$ 23,445	\$ 22,993.18
Clerk Payroll - 60%	16,170	16,476.06
Health Insurance	7,650	6,820.16
Other Insurance	200	143.57
Social Security	3,050	3,019.57
Employee Retirement	900	631.28
Registry of Deeds Expense	500	277.15
Printing	200	42.00
Dues and Subscriptions	200	214.00
Office Supplies	600	605.42
Publications	200	300.00
Seminars/Conventions	1,275	849.36
Voters Supervisors Salaries	350	129.85
Supervisors Social Security	28	9.93
Voters Ballots Clerks	700	200.00
Social Security	55	15.30
Ballot Printing	200	106.62
Voting Booth Set-up	300	290.56
Advertising	300	186.90
Super. of check list Office Equip.	50	-
Meals (Election)	500	423.50
Total Election & Registration	\$ 56,873	\$ 53,734.41
Property Assessment		
Assessing Clerk	4,130	3,279.50
Social Security	320	248.60
Assessor's Expense	2,500	3,092.50
Survey of Ball Flats	-	1,132.00
Computer Expenses	1,000	1,387.01
Overlay Account	-	-
Total Property Assessment	\$ 7,950	\$ 9,139.61
Planning & Zoning		
Payroll	2,000	1,682.50
Social Security	155	128.71
Contract Services	2,000	-
SWRPC Map Update	3,800	-
Printing	150	81.05
Office Supplies	125	140.83
Books & Periodicals	300	302.91
Advertising	400	305.91
Equipment	50	62.19
Seminars/Workshops	50	-
Total Planning & Zoning	\$ 9,030	\$ 2,704.10

TOWN OF MARLBOROUGH

2002 EXPENSES IN DETAIL

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Judicial & Legal		
Attorney/Court Fees	\$8,000	1,460.00
Paragon Contract	2,000	-
Total Judicial & Legal	\$ 10,000	\$ 1,460.00
General Government Building		
Maintenance Payroll	\$ 6,240	\$ 5,244.11
Social Security	478	400.94
Other Insurance	40	18.72
Telephone	6,900	7,646.42
Honeywell Services	500	463.00
Electricity	2,500	2,643.73
Heating Oil	2,000	1,425.81
Repairs/Maintenance	7,000	6,963.21
Municipal Postage	5,000	4,610.97
Copier Contract/Supplies	4,200	1,766.71
General Supplies	500	419.53
Groundskeeping	3,150	3,674.50
Total General Government Building	\$ 38,508	\$ 35,277.65
Cemeteries		
Payroll	\$ 3,100	\$ 1,495.23
Trustee's Salary	75	75.00
Social Security	238	120.15
Tree Removal	800	-
Equipment Rental	1,225	1,120.00
Cemetery Expansion	5,300	4,659.79
General Supplies	500	262.04
Headstone/Road Repairs/Signs	1,300	2,110.00
Groundskeeping	6,720	3,491.23
Flower Expense	100	59.50
Seminars/Workshops	75	70.86
Total Cemeteries	\$ 19,433	\$ 13,463.80
Insurance		
Health Deductible Paid	700	1,485.82
Property Liability	20,000	17,920.43
Worker's Comp	14,262	12,646.45
Total Insurance	\$ 34,962	\$ 32,052.70

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Advertising & Regional Associations		
NH Municipal Association	1,200	1,086.49
Southwest Regional Planning Comm	2,275	2,210.00
Total Advertising & Regional Assoc.	\$ 3,475	\$ 3,296.49
Police Department		
Full-time Payroll	\$ 105,750	\$ 104,186.89
Part-time Payroll	25,840	13,448.84
Overtime Payroll	3,975	6,722.07
Health Insurance	13,865	18,733.86
Other Insurance	745	772.71
Social Security	3,570	2,636.84
Retirement	5,850	6,740.87
Cell Phones/Pagers	1,160	754.35
Photo/Ident Kits	200	39.95
Printing	500	2,227.48
Dues and Subscriptions	430	268.80
Supplies	1,000	609.05
Gasoline	4,400	2,986.03
Vehicle Repairs	2,500	2,974.21
Publications	500	316.70
Departmental Expenses	1,000	1,155.32
Radio/Radar Maintenance	400	345.31
Tires	580	528.58
Ammunition	710	460.00
Uniforms & Insignias	1,000	803.40
Equipment	2,500	3,644.04
New Cruiser Equipment	5,300	5,278.87
Seminars/Workshops	800	290.00
Community Policing	750	228.34
Total Police Department	\$ 183,325	\$ 176,152.51
Building Inspection		
Building Inspector's Salary	\$ 1,000	\$ 2,275.00
BI - Social Security	80	-
Publications	200	-
Plumbing Inspector's Salary	750	825.00
PI - Social Security	60	-
Electrician's Salary	750	1,300.00
EI - Social Security	60	-
Total Building Inspection	\$ 2,900	\$ 4,400.00

TOWN OF MARLBOROUGH

2002 EXPENSES IN DETAIL

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Fire Department		
Maintenance Payroll	\$ 1,300	\$ 1,337.98
Fire Wards Salary	125	125.00
Social Security	114	111.81
Cell Phones	475	439.40
Electricity	2,000	1,762.59
Expense for Water Pumping	1,000	-
Dues and Subscriptions	280	299.50
NH Assoc. Expenses	240	272.00
Supplies	1,500	968.91
Gasoline	100	78.34
Diesel Fuel	300	287.73
Publications	200	126.45
Departmental Expenses	450	369.54
Equipment	8,500	8,301.28
Payroll	12,000	10,989.84
Social Security	960	840.73
Training	1,500	2,479.00
Radio Maintenance	400	854.68
Equipment Repair	1,000	727.56
Truck Repair	2,500	1,120.92
Medical Services	1,000	328.00
Heating Oil	2,500	1,917.54
Building Maintenance	1,500	2,167.73
Roof Maintenance	100	-
Other Exp. (Paid from FEMA Grant)	-	3,755.26
Total Fire Department	\$ 40,044	\$ 39,661.79
Emergency Management		
Radio/Antenna Maintenance	\$ -	-
Civil Defense	200	-
Forest Fire Wardens	250	753.81
Social Security	50	84.80
Forest Fire Bills	1,000	517.02
Forest Fire Equipment	1,000	995.52
Total Emergency Management	\$ 2,500	\$ 2,351.15
Highway Dept. - Bridge Repair		
Bridge Repair Payroll	1,000	288.56
Social Security	75	19.93
Bridge Repair Materials	1,000	1,070.06
Total Highway Dept. - Bridge Repair	\$ 2,075	\$ 1,378.55

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Highway Administration		
Payroll	\$ 89,095	\$ 96,333.20
Temporary Help	6,386	5,896.56
Overtime Payroll	500	-
Mileage Reimbursement	500	495.00
Health Insurance	15,860	15,851.40
Other Insurance	775	641.47
Social Security	7,400	7,835.21
Retirement	3,750	4,041.47
Drug/Alcohol Testing	500	344.00
Honeywell Services	800	816.00
Electricity	1,000	759.17
Propane Gas	2,500	3,063.79
Dues and Subscriptions	50	20.00
General Supplies	1,200	1,159.27
Equipment Fee - RTC	-	-
Equipment Fee - Water	-	-
Equipment Fee - Sewer	-	-
Equipment Fee - Cemetery	-	-
Total Highway Administration	\$ 130,316	\$ 137,256.54
Highway Dept. - Roadways		
Asphalt/Hot Mix	\$ 30,000	\$ 29,136.57
Gravel	12,000	9,525.29
Backhoe Rental	3,000	2,750.00
Other Equipmt Repair	6,800	5,623.00
Street Signs	500	517.32
Small Equip. Repair	400	184.60
Grader Maintenance	3,000	1,838.90
Front Loader Maintenance	500	276.47
Dump Truck Maintenance	3,000	1,904.60
One-Ton	1,000	773.52
Gasoline	600	250.72
Diesel Fuel	5,000	4,284.33
Sidewalk Plow Maintenance	500	467.78
Care of Trees	1,000	199.54
Motor Oil	700	952.99
Equipment Purchase	1,000	439.90
Storm Drain/Culverts	1,500	1,025.18
Snow/Ice Overtime	7,600	7,549.23
Social Security	885	577.48
Sidewalk/Lot Plowing	1,600	770.00

TOWN OF MARLBOROUGH

2002 EXPENSES IN DETAIL

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Highway Dept. - Roadways (Continued)		
Ice Control Salt	11,000	10,759.82
Ice Control Sand	7,000	5,750.70
Snow Equip. Maintenance	1,500	1,421.87
Total Highway Dept. - Roadways	\$ 100,085	\$ 86,979.81
Highway Dept. - Street Lighting		
Street Lighting Repairs	400	-
Street Lighting	12,000	10,412.66
Total Highway Dept. - Street Lighting	\$ 12,400	\$ 10,412.66
Recycling, Transfer Center		
Payroll	52,927	54,857.01
Health Insurance	3,750	3,747.37
Other Insurance	375	361.03
Social Security	4,025	4,196.94
Retirement	1,865	2,089.33
State Assessed Unemployment	500	562.26
Electricity	1,100	860.04
Fuel Oil	2,800	1,573.09
Equipment Rental	-	-
Supplies	1,000	2,143.17
Repairs/Maintenance	500	667.62
Vehicle Maintenance	1,000	1,681.95
Equipment Maintenance	750	853.10
Gasoline	400	243.41
Advertising	50	40.40
Hazardous Disposal	2,000	1,307.25
Hydro Testing	2,800	1,875.00
Equipment Purchase	200	156.80
Seminars/Workshops	300	240.00
Mileage Expense	250	203.77
Roll-Off Hauling	38,000	41,635.00
Medical Services	150	-
Tire Disposal	500	444.00
Total Recycling, Transfer Center	\$ 115,242	\$ 119,738.54
Health Agencies		
Health Officer's Salary	500	500.00
Social Security	40	38.25
Animal Control	500	60.00
Home Health Care	10,050	10,039.00
Total Health Agencies	\$ 11,090	\$ 10,637.25

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Sewer Department		
Payroll	1200	890.01
Health Insurance	215	216.94
Other Insurance	13	12.12
Social Security	100	64.70
Retirement	55	53.90
Electricity	130	85.91
Equipment Rental	1,000	-
Keene Treatment Plant	42,000	35,945.76
Supplies	1,200	544.63
EPA Bond 60%	34,305	33,556.49
85' Pump Station Bond 2005	372	372.00
85' Plant Bond 2005	1,247	1,247.00
Total Sewer Department	\$ 81,837	\$ 72,989.46
Water Department		
Payroll	10,200	6,209.50
Health Insurance	1,555	1,544.30
Other Insurance	85	87.09
Social Security	790	475.06
Retirement	425	395.17
New Town Well Development	750	4,830.00
Telephone	900	756.05
Water Tests	2,100	528.00
Electricity	8,000	7,657.75
Pumphouse Propane	400	438.64
Equipment Rental	2,000	825.69
State Fee/Licenses	150	100.00
Supplies	3,000	1,489.59
Maintenance/Repairs	3,000	1,524.47
Bowl Clean & Repairs	-	-
Water Quality Report	200	51.43
Transfer-Highway	1,000	-
Advertising	200	67.77
New Water Meters	300	64.34
Corrosion Control	7,000	7,614.00
Total Water Department	\$ 42,055	\$ 34,658.85
Welfare - Vendor Payments		
Community Kitchen	\$ 5,000	\$ 6,000.00

TOWN OF MARLBOROUGH

2002 EXPENSES IN DETAIL

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Welfare Administration		
Payroll (7 hrs/wk)	4150	4080.5
Social Security	320	312.27
Dues & Subscriptions	40	30.00
Supplies	150	25.00
Mileage	150	-
Seminars/Workshops	200	31.80
Total Welfare Administration	\$ 5,010	\$ 4,479.57
Welfare-Direct Assistance		
Prescription Assistance	1,125	-
Electric Assistance	1,625	202.20
Fuel Assistance	1,000	294.67
Rent Assistance	11,000	13,458.60
Food Assistance	1,000	-
Burial Expenses	1,000	-
Fuel Assistance - SWCS	1,250	1,250.00
Total Welfare-Direct Assistance	\$ 18,000	\$ 15,205.47
Parks & Recreation		
Junior Theater Payroll	500	-
Senior Theater Payroll	700	-
Social Security	100	-
Electricity	600	468.66
Porta-Potty's	2,200	2,097.83
Skate Board Park Maintenance	250	-
Senior Citizen Picnic	200	-
Office Supplies/Copies/Printing	50	-
New Equipment	800	87.96
Groundskeeping-Mowing Contract	5,400	2,240.00
Town Beach Maintenance	300	17
Fitch Court Maintenance	2,500	3,974.88
Total Parks & Recreation	\$ 13,600	\$ 8,885.92
Conservation Commission		
Water Tests	225	80.00
Meetinghouse Dam Maintenance	25	-
Fees/Subscriptions	325	300.00
Supplies	100	-
Trail Maintenance & Improvements	250	-
Mileage	50	-
Land Legal Expenses	250	-
Seminars/Workshops	100	-
Total Conservation Commission	1,325	380.00

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Library		
Payroll	\$ 42,230	\$ 42,973.36
Other Insurance	258	221.41
Social Security	3,234	3,287.89
Retirement	1,185	1,181.15
Staff Development	1,195	1,069.53
Telephone	1,500	782.41
Electricity	2,376	1,913.33
Heating Oil	2,750	2,106.07
Contract Labor & Equipment	2,210	2,172.25
Supplies	912	1,062.19
Postage	268	273.00
Facility Maintenance	3,630	2,611.55
Equipment Maintenance	2,000	1,122.79
Mileage	220	233.97
Maintenance Supplies	200	206.00
Groundskeeping	1,600	1,050.00
Periodicals	1,597	1,568.50
Adult Book Purchase	6,394	6,557.25
Children Book Purchase	2,867	3,063.65
Software Materials	1,080	1,085.98
Special Programs	200	192.40
Petty Cash Account	180	180.00
Public Relations	150	170.51
Total Library	\$ 78,236	\$ 75,085.19
Patriotic Purposes		
Patriotic Expenses	\$ 2,000	\$ 982.42
Old Home Days	2,000	2,202.71
Total Patriotic Purposes	\$ 4,000	\$ 3,185.13
Heritage Commission		
Electricity	\$ 300	\$ 224.95
Bell Tower Maintenance	100	59.97
Cornerstone Projects	200	50.84
Gates House Exterior Restoration	400	258.90
Gates House Interior Restoration	1,000	1,058.90
Administrative Expenses	300	298.05
Groundskeeping-Mowing Contract	1,400	770.00
Seminars/Workshops	100	150.00
Gates House Programming	100	79.98
Meetinghouse Site Marker	300	300.00
Meetinghouse Site Maintenance	100	35.00
Total Heritage Commission	\$ 4,300	\$ 3,286.59

TOWN OF MARLBOROUGH

2002 EXPENSES IN DETAIL

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Debt Service		
Principal - Long Term Notes		
EPA Sewer 2008 40%	\$ 14,000	\$ 14,000.00
State Sewer 2005	20,000	20,000.00
Fire Truck 2010	24,677	24,676.80
Town Hall	9,578	11,921.96
Sub-total (Principal-Long Term Notes)	\$ 68,255	\$ 70,598.76
Interest - Long Term Notes		
EPA Sewer Bond Interest 40%	\$ 8,870	\$ 8,371.00
State Sewer Bond Interest	6,568	6,567.20
Fire Truck Bond Interest	13,015	13,014.54
Town Hall Interest	3,803	1,458.04
Sub-total (Interest-Long Term Notes)	\$ 32,256	\$ 29,410.78
Anticipated Tax Note	2,000	-
Total Debt Service	\$ 102,511.00	\$ 100,009.54

EXPENDITURES	2002 BUDGET	2002 EXPENSE
Capital Outlay		
Vehicles & Equipment		
Front End Loader	\$ 15,671	\$ 15,670.79
Police Cruiser	\$ 9,000	\$ 9,000.00
Sub-Total 1 *Vehicles & Equipment)	\$ 24,671	\$ 24,670.79
Other Capital Outlay		
Monadnock Family Services	\$ 2,511	2511.00
Regional Prosecutor	\$ 9,000	7027.02
Sawyer Bridge	\$ 40,000	41240.00
Sub-total 2 (Buildings & Other)	\$ 51,511	\$ 50,778.02
Total Capital Outlay	\$ 76,182	\$ 75,448.81
Fire Equipment Capital Reserve	\$ 8,000	\$ 8,000

TOTAL 2002 BUDGET & EXPENSES	\$ 1,315,409	\$ 1,236,631.97
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*Does Not Include County Taxes Paid

TOWN OF MARLBOROUGH

2002 REVENUES

Unaudited

Revenue from Taxes/Interest	
Property Tax Revenue	2,692,243.50
Land Use Taxes Current Year	2,000.00
Yield Taxes Current Year	15,403.49
Payment in Lieu of Taxes	1,923.16
Boat Tax	1,215.63
June 2001 Property Tax Interest	1,029.24
June 2002 Property Tax Interest	2,529.58
December 2001 Property Tax Interest	1,655.55
December 2002 Property Tax Interest	227.73
Yield Tax Interest	171.63
Interest & Cost on Redemptions	21,742.54

Total Revenue from Taxes/Interest	2,740,142.05

Revenue - Licenses/Permits/Fees	

UCC Filings & Certificates	1,063.00
Motor Vehicle Decals	3,523.50
Motor Vehicle Title Fees	946.00
Motor Vehicle Registrations	264,399.00
Building Permit Fees	3,388.60
Electrical Permit Fees	435.00
Plumbing Permit Fees	255.00
Driveway Permit Fees	25.00
Oil Burner Permit Fees	30.00
Dog Licenses	2,178.64
Dog Fee - State	-36.00
Marriage Lic - State	-38.00
Marriage Lic - Town	77.00
B-D-M State @\$8	8.00
Birth/Death/Marriage - Town	160.00
Current Use Filing Fees	12.45

Total Revenue - Licenses/Permits/Fees	276,427.19
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Transfers from Trust Funds	
Farnum Memorial Fund	6,848.78
Library Trust Funds	7,154.37
Fire Department Trust Fund	11,440.63

Total Transfers from Trust Funds	\$ 25,443.78
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Revenues from Governments	
State Bridge Aid	62,952.80
Shared Revenue Block Grant	96,142.55
Highway Block Grant	58,315.40
NH Water Pollution Bond	24,027.00
Total Revenue from Governments	\$ 241,437.75

Revenue from Departments	
Police Department Income	3,701.38
Police Department Court Payroll	424.92
Police Department Special Details	-253.50
Police Dept. Court Pay Social Security	-84.21
Highway Department Income	705.00
Fire Department Income	100.00
Library Income	592.93
Planning/Zoning Income	1,316.80
Sewer Application Fees	40.00
Water/Sewer Interest	94.89
Recycling/Transfer Ctr. Income	26,892.49
Total Revenue from Departments	\$ 33,530.70

Revenue from Misc. Sources	
Rental of Office Space-Town Hall	3,500.00
Interest on Deposits	22,129.55
Bad Check Fees	75.00
Heritage Committee-Gates House	-37.45
Town Clerk's Income	306.07
New Cemetery Trust	-1,200.00
Insurance Dividends	2,976.63
Misc. Income	10,705.54

Total Revenue from Misc. Sources	\$ 38,455.34
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SEWER FUND	
Sewer Interest & Penalties	283.05
Sewer Usage	83,652.07
Total Revenue from Sewer Fund	\$ 83,935.12

WATER FUND	
Water Interest & Penalties	\$ 354.77
Water Usage	\$ 84,353.82
Total Water Fund Revenue	\$ 84,708.59

GRAND TOTAL REVENUE	\$ 3,524,080.52
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REPORT OF THE TRUSTEES OF TRUST FUNDS

The enclosed "Report Of The Trust Funds Of The Town Of Marlborough" provides a detailed view of their status as of December 31, 2002. They total \$1,460,571 on a market value basis and provide supplemental income to many of the Town's departments and organizations.

The year 2002 marked the third year in a row that the market declined. The economic recovery was disappointing and scandals over corporate accounting and leadership seemed to come to a head. Technology and telecommunications companies continued to experience problems. Late in the year the market seemed to stop declining but questions remain as to when it will improve.

On a net basis the Trust Funds' portfolio increased about 1% in 2002. This was due to its conservative asset allocation among equities and fixed income investments.

Respectfully submitted,

Wayne Crowell
Rufus Frost
Norman Evans
Trustees of Trust Funds

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2002

Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purposes of Trust Fund	PRINCIPAL				INCOME				End Year	Principal & Income	
			Balance Beginning Year	Additions/ New Funds Created	Disbursements	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year			Expended During Year
COMBINED FUNDS													
SCHOOL FUNDS													
Prior 1891	School Fund, Asahiel Co	No Record of bequest-support of schools	16,553.42	(165.93)		(1,388.25)	14,999.24	16,410.80	898.62	761.31	0.00	1,659.93	16,659.18
12/30/1894	School Fund, WH Wilkinson	No Record of bequest-support of schools	4,251.01	(42.61)		(356.51)	3,851.89	4,214.38	230.77	195.51	0.00	426.28	4,278.17
Prior 1891	School Fund, Abijah Tucker	Support of Schools	144.54	(1.45)		(12.12)	130.97	143.29	7.84	6.65	0.00	14.49	145.46
Prior 1892	School Fund, Lydia Wyman	Support of Schools	935.22	(9.37)		(78.43)	847.41	927.16	50.77	43.01	0.00	93.78	941.19
Prior 1893	School Fund, Town	Support of Schools	714.17	(71.10)		(59.89)	647.12	708.02	38.26	32.85	0.00	71.61	718.74
			22,598.36	(226.52)	0.00	(1,895.20)	20,476.63	22,403.65	1,226.77	1,039.33	0.00	2,266.10	22,742.73
EDUCATIONAL FUNDS													
05/25/46	Pease Educational Fund	Further education of worthy students	21,212.78	(212.64)		(1,779.00)	19,221.15	21,030.01	783.62	959.55	0.00	1,743.17	20,964.32
12/31/84	Mabel M Ward School Fund	College bound worthy students of Marlborough	17,004.03	(170.45)		(1,426.04)	15,407.55	16,857.52	628.14	769.17	0.00	1,397.31	16,804.86
04/03/87	Orner Dumont Education Fund	Worthy students of Marlboro/Harrisville	4,806.38	(48.18)		(403.09)	4,355.12	4,764.97	177.55	217.41	0.00	394.96	4,750.08
4/20/59	Ray E Tarbox Memorial Fund	Further education of worthy students	4,623.93	(46.35)		(387.78)	4,189.80	4,584.09	170.81	209.16	0.00	379.97	4,569.77
05/31/69	Chas B Knight Mem Tr Fund	Continued education of worthy students	4,366.37	(43.77)		(366.18)	3,956.42	4,328.75	161.30	197.51	0.00	358.81	4,315.23
	Maria Kimball Education Fund	Further education of worthy students	42,513.24	(426.15)		(3,565.36)	38,521.73	42,146.94	1,570.48	1,923.05	0.00	3,493.53	42,015.26
03/15/76	Chesham Sportsmens Club Fund	Worthy students of Marlborough/Harrisville w restrict	2,936.76	(29.44)		(246.29)	2,661.03	2,911.46	274.14	140.02	0.00	414.21	3,025.24
			97,463.51	(976.97)	0.00	(8,173.74)	88,312.79	96,623.75	3,766.04	4,415.92	0.00	8,181.96	96,494.75
LIBRARY FUNDS													
12/24/1894	Frost Free Library Fund	Income to Library	11,246.23	(112.73)		(943.16)	10,190.34	11,149.33	415.44	508.72	(415.44)	508.72	10,699.06
08/25/50	Kate K David Lib BK Fund	Income to Library for bks	3,400.81	(34.09)		(285.21)	3,081.51	3,371.50	125.63	153.83	(125.63)	153.83	3,235.34
9/5/1898	Albert P Frost Library Fund	Income to Library	1,874.37	(18.79)		(157.19)	1,698.39	1,858.22	69.24	84.79	(69.24)	84.79	1,783.18
12/02/50	Kate K Davis Lib. BK & Gds Fund	Income to Library for bks	28,459.87	(285.28)		(2,386.78)	25,787.81	28,214.66	1,051.33	1,287.37	(1,051.33)	1,287.37	27,075.18
11/06/48	LR Atherton Library Fund	Income to Library	1,749.71	(17.54)		(146.74)	1,585.43	1,734.63	64.64	79.15	(64.64)	79.15	1,664.58
11/27/85	Kate M Reid Frost Free Lib Fund	General Frost Free Library	3,622.28	(36.31)		(303.78)	3,282.19	3,591.07	133.81	163.85	(133.81)	163.85	3,446.04
01/06/48	M J Livingston Library Fund	Income to Library	374.87	(3.76)		(31.44)	339.68	371.64	13.85	16.96	(13.85)	16.96	356.64
02/20/75	Rufus S Frost Mem'l Library Fnd	Income to Library	4,251.01	(42.61)		(356.51)	3,851.89	4,214.38	157.04	192.29	(157.04)	192.29	4,044.18
03/13/78	Alice Bullock Lib Fund	Income to Library	8,502.02	(85.22)		(713.02)	7,703.77	8,428.76	314.07	384.58	(314.07)	384.58	8,088.35
1986	Reginald Mason Lib Fund	Income to Library	5,834.24	(58.48)		(489.29)	5,286.47	5,783.97	215.52	263.91	(215.52)	263.91	5,550.38
03/24/88	Imra Richardson Frost Free	Income to Library	1,700.40	(17.04)		(142.60)	1,540.75	1,685.75	62.81	76.92	(62.81)	76.92	1,617.67
06/01/82	Mary Lodge Frost Free Library Fund	Income to Library	72,636.47	(728.10)		(6,091.63)	65,816.73	72,010.63	2,683.24	3,285.67	(2,683.24)	3,285.67	69,102.40
01/14/75	Ruth E Hennenway Fund	Income to Library	34,008.06	(340.90)		(2,852.07)	30,815.09	33,715.05	1,256.28	1,538.33	(1,256.28)	1,538.33	32,353.42
02/01/91	Russell Wallace Library Fund	Income to Library	850.20	(8.52)		(71.30)	770.38	842.88	31.41	38.46	(31.41)	38.46	808.84
	D. D. Faleux in Mem of M. F. Page Frost Free Lib Fund												
11/13/98	Free Lib Fund		2,027.77	(20.33)		(170.06)	1,837.39	2,010.30	74.91	91.73	(74.91)	91.73	1,929.12
03/29/99	Esther (Anne) Burlin Library Fund		10,662.36	(106.88)		(894.20)	9,661.29	10,570.49	393.62	482.29	(393.62)	482.29	10,143.58
05/01/00	Helen Frost Library Fund		2,558.04	(25.64)		(214.53)	2,317.87	2,536.00	91.53	115.58	(91.53)	115.58	2,433.45
	Charlton MacVeagh Sr. & Diana MacVeagh Trust		500.00	(5.01)		(41.93)	453.06	495.69	0.00	21.81	0.00	21.81	474.87
03/12/01			194,258.71	(1,947.24)	0.00	(16,291.44)	176,020.03	192,584.96	7,154.37	8,786.24	(7,154.37)	8,786.24	184,806.27
TOWN FUNDS													
	Charles C Ward Town Fund	Gen'l purposes -Town of Marlborough	8,747.07	(87.68)		(733.57)	7,925.82	8,671.71	1,079.22	428.65	(1,079.22)	428.65	9,281.28

2/6/2003

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REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2002

Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	PRINCIPAL					INCOME				TOTAL	
			Balance Beginning Year	Additions/ New Funds Created	Disbursements	Gains or (Losses) on Sale of Securities	Balance End Year	Market Value End of Year	Balance Beginning Year	Earned During Year	Expended During Year	End Year	Principal & Income
12/31/61	Kate Reid Town Trust Fund	General purposes	8,388.94	(84.09)		(703.54)	7,601.31	8,316.66	1,035.03	411.10	(146.17)	1,299.96	8,901.27
12/01/75	Farnum Memorial Fund	Supplies & Equipment Fire & Policy Dept	185,213.00	(1,856.57)		(15,532.82)	167,823.61	183,617.19	6,848.78	8,378.30	(6,848.78)	8,378.30	176,201.91
12/1/793	Edward Danielchick Town Fund	General purposes	14,429.61	(144.64)		(1,210.13)	13,074.83	14,305.28	1,780.34	202.13	(251.42)	2,236.05	15,310.88
			216,778.62	(2,172.98)	0.00	(18,180.06)	196,425.57	214,910.84	10,743.37	9,925.18	(7,398.78)	13,269.77	209,695.34
FIRE DEPARTMENT FUNDS													
Prior 1891	Jedediah T Collins Fund	No Record	850.20	(8.52)		(71.30)	770.38	842.88	31.45	38.46	(31.45)	38.46	808.84
Nov-1975	Delewan C Richardson Fund	General Purpose	18,111.69	(181.55)		(1,518.93)	16,411.21	17,955.64	670.04	819.31	(670.04)	819.31	17,230.52
02/08/78	Marlborough Grange Fire Fund	For Fire Department	1,700.40	(17.04)		(142.60)	1,540.75	1,685.75	62.91	76.92	(62.91)	76.92	1,617.67
05/19/82	Mary Lodge Fire Dept Fund	For Fire Department	72,636.47	(728.10)		(6,091.63)	65,816.73	72,010.63	2,687.19	3,285.84	(2,687.19)	3,285.84	69,102.57
05/13/88	Omer Dumont Fire Dept Fund	Income to Fire Department	207,446.98	(2,079.44)		(17,397.47)	187,970.07	205,659.60	7,674.51	9,384.24	(7,674.51)	9,384.24	197,354.30
	Leroy Derby Fire Dept Fund	Income to Fire Department	8,502.02	(85.22)		(713.02)	7,703.77	8,428.26	314.53	384.60	(314.53)	384.60	8,088.37
			309,247.75	(3,099.88)	0.00	(25,934.96)	280,212.91	306,583.25	11,440.63	13,989.37	(11,440.63)	13,989.37	294,202.28
AGED CITIZEN FUNDS													
Jul-1936	Jennie Mason Aged Citizen Fund	Benefit Aged Citizens	1,700.40	(17.04)		(142.60)	1,540.75	1,685.75	62.81	76.92	0.00	139.73	1,680.48
07/25/56	Chas Carlton Aged Citizen Fund	Benefit Aged Citizens	5,101.22	(51.13)		(427.81)	4,622.27	5,057.27	188.44	230.75	0.00	419.19	5,041.46
			6,801.62	(68.18)	0.00	(570.42)	6,163.03	6,743.02	251.25	307.67	0.00	558.92	6,721.95
CHILDRENS HEALTH FUNDS													
		Care of Chronically ill Children - Marlborough & Cheshire Counties	42,624.04	(427.26)		(3,574.65)	38,622.13	42,256.79	1,563.96	1,927.61	0.00	3,491.57	42,113.70
1945	John H Kimball	Income to HHC & CS Inc	1,700.40	(17.04)		(142.60)	1,540.75	1,685.75	62.81	76.92	(62.81)	76.92	1,617.67
	Fred D Hemenway School		44,324.45	(444.31)	0.00	(3,717.25)	40,162.89	43,942.54	1,626.77	2,004.53	(62.81)	3,568.49	43,731.38
MISCELLANEOUS FUNDS													
1927	Chas Ward Childrens Fd	Benefit town children	937.27	(9.40)		(78.60)	849.27	929.19	45.62	42.88	0.00	88.50	937.77
		Income equally to Marlborough churches	1,074.66	(10.77)		(90.13)	973.76	1,065.40	39.70	48.61	(39.70)	48.61	1,022.37
Prior 1891	Ministerial Fund	Income to HHC & CS Inc	47,818.03	(479.33)		(4,010.24)	43,328.46	47,406.03	1,766.43	2,163.02	(1,766.43)	2,163.02	45,491.48
07/02/51	Kate K Davis Marl Com Nurse Assoc	Income to HHC & CS Inc	823.99	(8.26)		(69.10)	746.63	816.89	30.44	37.27	(30.44)	37.27	783.90
11/16/82	M Reynolds Marl Com Nurse Assoc	Income to Veteran Firemen	3,928.95	(39.38)		(329.50)	3,560.06	3,895.10	614.83	198.21	(350.00)	463.04	4,023.10
	Old Torment Vet Firemans Assoc	Charitable Fund	5,835.28	(58.49)		(489.37)	5,287.42	5,785.01	196.85	263.14	0.00	459.92	5,747.41
	Marlborough Community Assoc.		60,418.18	(605.63)	0.00	(5,066.95)	54,745.60	59,897.61	2,693.87	2,753.13	(2,186.57)	3,260.43	58,006.03
	Sub Totals Combined Funds		951,891.20	(9,541.71)	0.00	(79,830.03)	862,519.46	943,689.64	38,903.07	43,221.37	(28,243.16)	53,881.28	916,400.74
INSURANCE EXPENDABLE FUND													
	Insurance Expendable TR	Payment of claims	2,232.46	161.37		0.00	2,393.83	2,393.83	23.02	22.26	(45.28)	0.00	2,393.83
			9,232.46	161.37	0.00	0.00	9,393.83	9,393.83	23.02	22.26	(45.28)	0.00	9,393.83
HIGH SCHOOL TUITION/SPECIAL EDUCATION FUND													
	High School Tuition/Special Education		20,884.63	21,182.40	0.00	0.00	42,067.03	41,603.58	107.04	958.33	(938.06)	127.31	42,194.34
			20,884.63	21,182.40	0.00	0.00	42,067.03	41,603.58	107.04	958.33	(938.06)	127.31	42,194.34
	TOTAL COMBINED FUNDS		982,008.29	11,802.06	0.00	(79,830.03)	913,980.32	994,687.05	39,033.13	44,201.96	(29,226.50)	54,008.59	967,988.91

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2002

Date of Creation	NAME OF TRUST FUND First those trust invested common trust fund	Purpose of Trust Fund	PRINCIPAL				Market Value End of Year	INCOME			Principal & Income	TOTAL	
			Balance Beginning Year	Additions/ New Funds Created	Disbursements	Gains or (Losses) on Sale of Securities		Balance End Year	Balance Beginning Year	Earned During Year			Expended During Year
CAPITAL RESERVE FUNDS													
02/28/74	Hwy Equip Cap Reserve	Highway Equipment	56,442.14	827.06	(6,500.00)		50,769.20		0.00	827.06	(827.06)	0.00	50,769.20
03/31/91 1998 2002 06/21/05	School Capital Reserve	Construction & Renovation of Bldgs	52,486.41	11,104.48			63,590.89		0.00	933.48	(933.48)	0.00	63,590.89
	Town Reassessment Cap	Town Reassessment	18,908.70	293.37			19,202.07		0.00	293.37	(293.37)	0.00	19,202.07
	Fire Equipment		3,426.58	8,082.07	(2,163.98)		9,344.67		0.00	82.07	(82.07)	0.00	9,344.67
	Police Cruiser Capital Reserve		0.00	9,059.18			9,059.18		0.00	59.18	(59.18)	0.00	9,059.18
	School Street Capital Reserve		65,770.81	1,020.38			66,791.19		0.00	1,020.38	(1,020.38)	0.00	66,791.19
TOTAL CAPITAL RESERVE FUNDS													
			197,034.64	30,386.54	(8,663.98)	0.00	218,757.20		0.00	3,215.54	(3,215.54)	0.00	218,757.20
TOTAL COMBINED FUNDS													
			982,008.29	11,802.06	0.00	(79,830.03)	913,980.32		39,033.13	44,201.96	(29,226.50)	54,008.59	967,988.91
TOTAL CAPITAL RESERVE FUNDS													
			197,034.64	30,386.54	(8,663.98)	0.00	218,757.20		0.00	3,215.54	(3,215.54)	0.00	218,757.20
TOTAL CEMETERY FUNDS													
			168,419.63	4,450.00	0.00	(14,187.01)	158,682.62		13,744.55	6,037.33	0.00	19,781.88	178,464.50
TOTAL ALL FUNDS													
			1,347,462.56	46,638.60	(8,663.98)	(94,017.04)	1,291,420.14		52,777.68	53,454.83	(32,442.04)	73,790.47	1,365,210.61

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2002

HOW INVESTED		PRINCIPAL							INCOME			TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
	CAPITAL RESERVE FUNDS											
	HIGHWAY EQUIPMENT											
	Cash/Money Market Funds	56,442.14	1,654.12		7,327.06	50,769.20	50,769.20	0.00	827.06	(827.06)	0.00	50,769.20
		56,442.14	1,654.12	0.00	7,327.06	50,769.20	50,769.20	0.00	827.06	(827.06)	0.00	50,769.20
	SCHOOL FUNDS											
	Cash/Money Market Funds	52,486.41	12,037.96		933.48	63,590.89	63,590.89	0.00	933.48	(933.48)	0.00	63,590.89
		52,486.41	12,037.96	0.00	933.48	63,590.89	63,590.89	0.00	933.48	(933.48)	0.00	63,590.89
	TOWN REASSESSMENT FUNDS											
	Cash/Money Market Funds	18,908.70	586.74		293.37	19,202.07	19,202.07	0.00	293.37	(293.37)	0.00	19,202.07
		18,908.70	586.74	0.00	293.37	19,202.07	19,202.07	0.00	293.37	(293.37)	0.00	19,202.07
	FIRE EQUIPMENT CAPITAL RESERVE											
	Cash/Money Market Funds	3,426.58	8,164.14		2,246.05	9,344.67	9,344.67	0.00	82.07	(82.07)	0.00	9,344.67
		3,426.58	8,164.14	0.00	2,246.05	9,344.67	9,344.67	0.00	82.07	(82.07)	0.00	9,344.67
	SCHOOL STREET CAPITAL RESERVE											
	Cash/Money Market Funds	65,770.81	2,040.76		1,020.38	66,791.19	66,791.19	0.00	1,020.38	(1,020.38)	0.00	66,791.19
		65,770.81	2,040.76	0.00	1,020.38	66,791.19	66,791.19	0.00	1,020.38	(1,020.38)	0.00	66,791.19
	POLICE CRUISER CAPITAL RESERVE											
	Cash/Money Market Funds	0.00	9,118.36		59.18	9,059.18	9,059.18	0.00	59.18	(59.18)	0.00	9,059.18
		0.00	9,118.36	0.00	59.18	9,059.18	9,059.18	0.00	59.18	(59.18)	0.00	9,059.18
	TOTAL CAPITAL RESERVE FUNDS	197,034.64	33,602.08	0.00	11,879.52	218,757.20	218,757.20	0.00	3,215.54	(3,215.54)	0.00	218,757.20

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2002

HOW INVESTED			PRINCIPAL					INCOME			TOTAL	
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
CEMETERY FUNDS												
	Cash/Money Market	9,286.44	11,097.36		13,754.27	6,629.53	6,629.53	13,744.55	448.30	5,589.03	19,781.88	26,411.41
0.0	Abbott Labs Co.	1,333.75		(368.28)	965.47	0.00	0.00	0.00	17.01	(17.01)	0.00	0.00
50.0	AFLAC Inc	0.00	1,506.00			1,506.00	1,506.00	0.00	0.00	0.00	0.00	1,506.00
30.0	Air Products & Chemicals Inc.	1,198.50				1,198.50	1,282.50	0.00	24.60	(24.60)	0.00	1,198.50
0.0	American Express	1,705.50		(688.54)	1,016.96	0.00	0.00	0.00	7.20	(7.20)	0.00	0.00
25.0	American Intl Group	499.91	359.80			859.71	1,446.25	0.00	4.46	(4.46)	0.00	859.71
0.0	American Power Conversion Corp	1,811.73		(889.14)	922.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.0	Anadarko Petroleum	2,072.70		(252.73)	1,819.97	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
50.0	Applied Materials Inc.	1,753.50	576.30			2,329.80	977.25	0.00	0.00	0.00	0.00	2,329.80
0.0	Auto Data Processing Inc.	1,715.00		(815.74)	899.26	0.00	0.00	0.00	8.64	(8.64)	0.00	0.00
15.0	Bank Amer. Corp.	0.00	1,714.75			1,714.75	1,739.25	0.00	9.60	(9.60)	0.00	1,714.75
55.0	Banta Corp.	0.00	1,883.19			1,883.19	1,719.85	0.00	5.60	(5.60)	0.00	1,883.19
45.0	Bj Svcs. Co.	0.00	1,258.20			1,258.20	1,453.95	0.00	0.00	0.00	0.00	1,258.20
45.0	Brinker International Inc.	0.00	1,610.84	61.22	463.93	1,208.13	1,451.25	0.00	0.00	0.00	0.00	1,208.13
20.0	Cardinal Health, Inc	0.00	1,256.40			1,256.40	1,183.80	0.00	0.00	0.00	0.00	1,256.40
65.0	Cisco Systems	1,213.93	77.90			1,291.83	851.50	0.00	0.00	0.00	0.00	1,291.83
0.0	Citiigroup Inc.	1,236.94	218.90	(370.87)	1,084.97	0.00	0.00	0.00	17.40	(17.40)	0.00	0.00
30.0	Colgate Palmolive Co.	1,127.00	564.90			1,691.90	1,572.90	0.00	19.80	(19.80)	0.00	1,691.90
25.0	Danaher Corp.	1,152.50				1,152.50	1,642.50	0.00	2.13	(2.13)	0.00	1,152.50
35.0	Diebold Inc.	0.00	1,232.49			1,232.49	1,442.70	0.00	5.78	(5.78)	0.00	1,232.49
0.0	Dynegy Inc. New Cl A	1,528.44		(633.50)	894.94	0.00	0.00	0.00	7.50	(7.50)	0.00	0.00
0.0	Electronic Data Systems	0.00	1,475.25	(533.02)	942.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00
25.0	Express Scripts Inc. Cl A	1,076.80	272.55			1,349.35	1,201.00	0.00	0.00	0.00	0.00	1,349.35
50.0	Exxon Mobil Corp.	1,145.94				1,145.94	1,747.00	0.00	46.00	(46.00)	0.00	1,145.94
20.0	Federal Nat. Mortgage Asn.	0.00	1,541.60	(265.84)	1,275.76	0.00	0.00	0.00	19.80	(19.80)	0.00	0.00
30.0	Fedex Corp.	1,109.25	284.35	(350.95)	1,180.18	1,393.60	1,626.60	0.00	3.00	(3.00)	0.00	1,393.60
0.0	Franklin Resources Inc.	1,531.13				0.00	0.00	0.00	2.10	(2.10)	0.00	0.00
25.0	Gannett Co. Inc.	1,629.89				1,629.89	1,795.00	0.00	23.25	(23.25)	0.00	1,629.89
0.0	Gap Inc. Delaware	920.10		(524.71)	395.39	0.00	0.00	0.00	0.67	(0.67)	0.00	0.00
70.0	Health Mgmt.	0.00	1,316.00			1,316.00	1,253.00	0.00	1.40	(1.40)	0.00	1,316.00
0.0	Home Depot	630.86	513.10	(365.48)	778.48	0.00	0.00	0.00	6.30	(6.30)	0.00	0.00
75.0	Hormel Foods Corp.	0.00	1,695.02			1,695.02	1,749.75	0.00	4.88	(4.88)	0.00	1,695.02
25.0	Illinois Tool Works	0.00	1,655.75			1,655.75	1,621.50	0.00	5.75	(5.75)	0.00	1,655.75
65.0	Intel Corp.	1,233.61	322.40			1,556.01	1,012.05	0.00	4.00	(4.00)	0.00	1,556.01
0.0	International Business Machines	0.00	1,447.50	(248.29)	1,199.21	0.00	0.00	0.00	6.75	(6.75)	0.00	0.00
0.0	Janus Overseas Fund	4,106.15		(1,959.65)	2,146.50	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
30.0	Johnson & Johnson	718.88				718.88	1,611.30	0.00	23.85	(23.85)	0.00	718.88
15.0	Johnson Controls	0.00	1,261.20			1,261.20	1,202.55	0.00	4.95	(4.95)	0.00	1,261.20
40.0	Jones Apparel Group Inc.	995.50	547.80			1,543.30	1,417.60	0.00	0.00	0.00	0.00	1,543.30
75.0	MBNA	863.67	710.05			1,573.72	1,616.70	0.00	18.40	(18.40)	0.00	1,573.72
30.0	Marsh & McLennan Cos Inc	1,246.04				1,246.04	1,386.30	0.00	32.70	(32.70)	0.00	1,246.04
75.0	McCormick & Co.	1,233.60	355.70			1,589.30	1,740.00	0.00	25.20	(25.20)	0.00	1,589.30
35.0	Medtronic Corp	0.00	1,612.46			1,612.46	1,596.00	0.00	0.00	0.00	0.00	1,612.46
20.0	Microsoft Corp	1,187.87	482.10	(51.75)	542.19	1,076.03	1,034.00	0.00	0.00	0.00	0.00	1,076.03

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2002

HOW INVESTED		PRINCIPAL						INCOME			TOTAL	
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
30.0	Minerals Technologies Inc.	0.00	1,893.40	(72.50)	427.50	1,393.40	1,294.50	0.00	3.25	(3.25)	0.00	1,393.40
40.0	Northfork Bancorp	0.00	1,543.39			1,543.39	1,349.60	0.00	6.25	(6.25)	0.00	1,543.39
35.0	Pfizer Inc	466.97				466.97	1,069.95	0.00	18.20	(18.20)	0.00	466.97
0.0	Questar Corp.	1,488.30		(260.72)	1,227.58	0.00	0.00	0.00	9.90	(9.90)	0.00	0.00
0.0	SBC Communications	1,431.41		(589.69)	841.72	0.00	0.00	0.00	27.87	(27.87)	0.00	0.00
0.0	Scudder Intl Fund #68	5,337.48		(2,385.43)	2,952.05	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
70.0	Starbucks Corp.	980.82	442.40			1,423.22	1,426.60	0.00	0.00	0.00	0.00	1,423.22
30.0	Stryker Corp.	667.12				667.12	2,013.60	0.00	3.00	(3.00)	0.00	667.12
50.0	Sysco Corp.	169.76	1,211.20			1,380.96	1,489.50	0.00	14.40	(14.40)	0.00	1,380.96
45.0	Target Corp.	1,293.25	333.00			1,626.25	1,350.00	0.00	9.00	(9.00)	0.00	1,626.25
0.0	Teleflex Inc.	937.00	251.50	(139.56)	1,048.94	0.00	0.00	0.00	16.90	(16.90)	0.00	0.00
0.0	Texas Instruments	2,071.50		(1,500.92)	570.58	(0.00)	0.00	0.00	1.92	(1.92)	0.00	(0.00)
0.0	Travelers Ppty. Cas Corp. Cl. A	0.00	0.00	21.18	21.18	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.0	Travelers Ppty. Cas Corp. Cl. B	0.00	0.00	44.32	44.32	(0.00)	0.00	0.00	0.00	0.00	0.00	0.00
25.0	United Technologies	1,945.00				1,945.00	1,548.50	0.00	24.52	(24.52)	0.00	1,945.00
120.0	Vanguard World Fd Intl Grth #81	2,412.00		(927.60)	1,484.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.0	Walgreen Co.	1,293.00		(118.82)	1,174.18	0.00	0.00	0.00	1.09	(1.09)	0.00	0.00
25.0	Wells Fargo & Co New	1,088.44				1,088.44	1,171.75	0.00	27.50	(27.50)	0.00	1,088.44
15,000.0	Wells Fargo Finan. 6.125% 2/15/06	15,067.05				15,067.05	16,511.25	0.00	918.75	(918.75)	0.00	15,067.05
15,000.0	Bellsouth cap FG 7.750% due 02/15/10	15,071.85				15,071.85	17,760.30	0.00	1,162.50	(1,162.50)	0.00	15,071.85
10,000.0	Federal Farm Credit Bk 6.750% due 01/13/03	9,991.90				9,991.90	10,015.60	0.00	675.00	(675.00)	0.00	9,991.90
10,000.0	Federal Farm Credit Bk 6.375% due 08/06/07	9,772.90				9,772.90	11,451.50	0.00	637.50	(637.50)	0.00	9,772.90
10,000.0	Federal Home Loan Bk 7.125% due 02/15/05	9,976.60				9,976.60	11,089.10	0.00	712.50	(712.50)	0.00	9,976.60
10,000.0	Federal Home Loan Bk 7.250% due 02/15/07	10,212.10				10,212.10	11,721.90	0.00	725.00	(725.00)	0.00	10,212.10
10,000.0	Federal Home Loan Bk 6.020% due 03/17/08	9,701.60				9,701.60	11,362.50	0.00	602.00	(602.00)	0.00	9,701.60
10,000.0	Federal Home Loan Bk 6.500% due 08/14/09	10,072.20				10,072.20	11,681.25	0.00	650.00	(650.00)	0.00	10,072.20
10,000.0	US Treasury Note 5.875% due 02/15/04	9,706.25				9,706.25	10,518.75	0.00	587.50	(587.50)	0.00	9,706.25
SUBTOTAL		168,419.63	44,524.75	(14,187.01)	40,074.75	158,682.62	173,335.73	13,744.55	7,641.57	(1,604.24)	19,781.88	178,464.50
INVESTMENT MANAGEMENT FEES									(1,604.24)	1,604.24		
TOTAL CEMETERY FUNDS		168,419.63	44,524.75	(14,187.01)	40,074.75	158,682.62	173,335.73	13,744.55	6,037.33	0.00	19,781.88	178,464.50

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2002

HOW INVESTED			PRINCIPAL					INCOME				TOTAL
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income
COMBINED FUNDS												
	Cash/Money Market	44,097.40	109,607.40		136,341.68	17,363.12	17,363.12	39,033.13	1,642.18	13,205.97	53,881.28	71,244.40
	Uninvested Cash						0.00	0.00	0.00	127.31	127.31	127.31
0.0	Federated Tr Ob # 68	9,232.46	9,478.40	(2,300.46)	9,317.03	9,393.83	9,393.83	0.00	139.27	(139.27)	0.00	9,393.83
0.0	Abbott Labs Co	9,058.75			6,758.29	0.00	0.00	0.00	119.01	(119.01)	0.00	0.00
275.0	AFLAC Inc	0.00	8,283.00			8,283.00	8,283.00	0.00	0.00	0.00	0.00	8,283.00
175.0	Air Products & Chemicals Inc.	5,992.50	2,385.00	(100.28)	1,092.22	7,185.00	7,481.25	0.00	154.00	(154.00)	0.00	7,185.00
0.0	American Express Co	9,948.75		(3,825.60)	6,123.15	0.00	0.00	0.00	14.00	(14.00)	0.00	0.00
150.0	American Intl Group	3,124.40	1,799.00			4,923.40	8,677.50	0.00	26.70	(26.70)	0.00	4,923.40
0.0	American Power Conversion Corp	9,361.31		(4,089.40)	5,271.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.0	Anadarko Petroleum	11,844.00		(1,444.16)	10,399.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00
475.0	Applied Materials	4,609.06	5,077.00	(4,663.97)	5,395.53	9,686.06	6,189.25	0.00	0.00	0.00	0.00	9,686.06
0.0	Auto Data Processing Inc	10,059.50				10,289.00	10,435.50	0.00	51.75	(51.75)	0.00	0.00
150.0	Bank Amer. Corp.	0.00	10,289.00			10,289.00	10,435.50	0.00	60.80	(60.80)	0.00	10,289.00
325.0	Banta Corp.	0.00	11,241.18			11,241.18	10,162.75	0.00	36.00	(36.00)	0.00	11,241.18
300.0	Bj Svcs Co.	0.00	8,496.75			8,496.75	9,693.00	0.00	0.00	0.00	0.00	8,496.75
275.0	Brinker International Inc.	0.00	9,396.55	306.13	2,319.68	7,383.00	8,868.75	0.00	0.00	0.00	0.00	7,383.00
125.0	Cardinal Health Inc.	0.00	7,852.50			7,852.50	7,398.75	0.00	0.00	0.00	0.00	7,852.50
400.0	Cisco Systems Inc	9,210.07				9,210.07	5,240.00	0.00	0.00	0.00	0.00	9,210.07
0.0	Citigroup Inc	7,215.47	2,189.00	(2,429.68)	6,974.79	0.00	0.00	0.00	109.00	(109.00)	0.00	0.00
175.0	Colgate Palmolive Co	7,043.75	2,824.50			9,868.25	9,175.25	0.00	117.00	(117.00)	0.00	9,868.25
175.0	Danaher Corp Shs Bene Int	4,910.00	4,845.25			9,755.25	11,497.50	0.00	12.38	(12.38)	0.00	9,755.25
225.0	Diebold Inc.	0.00	7,923.15			7,923.15	9,274.50	0.00	37.13	(37.13)	0.00	7,923.15
0.0	Dynegy Inc. New Cl A	8,733.96		(3,620.05)	5,113.91	(0.00)	0.00	0.00	0.00	0.00	0.00	(0.00)
0.0	Electronic Data Systems	0.00	8,851.50	(3,198.17)	5,653.33	0.00	0.00	0.00	45.00	(45.00)	0.00	0.00
175.0	Express Scripts Inc. Cl A	5,384.00	3,727.25			9,111.25	8,407.00	0.00	0.00	0.00	0.00	9,111.25
300.0	Exxon Mobil Corp	6,875.62				6,875.62	10,482.00	0.00	276.00	(276.00)	0.00	6,875.62
21,668.532	Federated Ultrsh Bond Fund # 108	21,884.63	30,126.54	(51.18)	9,892.96	42,067.03	41,603.58	0.00	1,005.38	(1,005.38)	0.00	42,067.03
125.000	Federal Nat. Mtg. Assn.	0.00	9,635.00	(1,661.49)	7,973.51	0.00	0.00	0.00	123.75	(123.75)	0.00	0.00
200.0	Fedex Corp	6,655.50	2,593.25			9,248.75	10,844.00	0.00	18.75	(18.75)	0.00	9,248.75
0.0	Franklin Resources Inc	8,931.57		(2,047.18)	6,884.39	(0.00)	0.00	0.00	12.25	(12.25)	0.00	(0.00)
125.0	Gannett Co. Inc.	9,779.33		212.80	1,842.69	8,149.44	8,975.00	0.00	133.50	(133.50)	0.00	8,149.44
0.0	Gap Inc. Delaware	6,134.00		(3,498.04)	2,635.96	0.00	0.00	0.00	4.44	(4.44)	0.00	0.00
425.0	Health Management	0.00	8,458.75	(6,061.54)	5,189.84	8,458.75	8,055.00	0.00	8.50	(8.50)	0.00	8,458.75
200.0	Home Depot Inc	7,403.13	3,848.25			10,174.58	10,498.50	0.00	42.00	(42.00)	0.00	0.00
450.0	Hormel Foods Corp.	0.00	10,174.58			9,934.50	9,729.00	0.00	34.13	(34.13)	0.00	10,174.58
150.0	Illinois Tool Works	0.00	9,934.50			9,934.50	9,729.00	0.00	34.50	(34.50)	0.00	9,934.50
400.0	Intel Corp	7,014.28	2,418.00	(1,241.43)	5,996.07	9,432.28	6,228.00	0.00	23.00	(23.00)	0.00	9,432.28
0.0	International Business Machines	0.00	7,237.50	(10,585.50)	11,925.00	0.00	0.00	0.00	33.75	(33.75)	0.00	0.00
0.0	Janus Overseas Fund #54	22,510.50		1,468.79	2,666.92	0.00	0.00	0.00	0.00	0.00	0.00	0.00
175.0	Johnson & Johnson	4,792.50	1,383.50			4,977.87	9,399.25	0.00	148.75	(148.75)	0.00	4,977.87
100.0	Johnson Controls	0.00	8,301.00			8,301.00	8,017.00	0.00	24.75	(24.75)	0.00	8,301.00
225.0	Jones Apparel Group Inc.	5,973.00	2,748.00			8,721.00	7,974.00	0.00	0.00	0.00	0.00	8,721.00
500.0	MBNA	5,144.36	4,317.50			9,461.86	9,510.00	0.00	113.00	(113.00)	0.00	9,461.86
175.0	Marsh & McLennan Cos Inc	6,230.21	2,686.00	(188.29)	1,154.71	7,573.21	8,086.75	0.00	197.75	(197.75)	0.00	7,573.21

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2002

HOW INVESTED			PRINCIPAL					INCOME				TOTAL	
No. Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Balance Beginning Year	Additions/ Purchases	Capital Gains (Losses)	Proceeds From Sales	Book Value End Year	Market Value End of Year	Balance Beginning Year	Income During Year	Expended During Year	Balance Year End	Principal & Income	
425.0	McCormick & Co.	6,168.00	4,188.51	(64.04)	1,140.96	9,151.51	9,860.00	0.00	152.25	(152.25)	0.00	9,151.51	
225.0	Medtronic Inc.	0.00	10,365.81			10,365.81	10,260.00	0.00	0.00	0.00	0.00	10,365.81	
200.0	Microsoft Corp	5,939.37	3,866.25	(258.75)	2,710.94	6,835.93	6,462.50	0.00	0.00	0.00	0.00	6,835.93	
200.0	Minerals Technologies Inc.	0.00	11,967.00	(362.49)	2,137.51	9,467.00	8,630.00	0.00	21.25	(21.25)	0.00	9,467.00	
250.0	Northfork Bancorp	0.00	9,604.04			9,604.04	8,435.00	0.00	37.50	(37.50)	0.00	9,604.04	
200.0	Pfizer Inc	3,753.73		(292.08)	793.23	2,668.42	6,114.00	0.00	117.00	(117.00)	0.00	2,668.42	
0.0	Qeslar Corp.	8,118.00		(1,422.10)	6,695.90	0.00	0.00	0.00	54.00	(54.00)	0.00	0.00	
0.0	SBC Communications Inc	7,157.05		(2,948.43)	4,208.62	0.00	0.00	0.00	139.34	(139.34)	0.00	0.00	
0.0	Scudder Intl Fund Inc	28,060.40		(12,431.90)	15,628.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
400.0	Starbucks Corp.	5,884.95	3,774.00	(107.30)	1,551.70	7,999.95	8,152.00	0.00	0.00	0.00	0.00	7,999.95	
150.0	Stryker Corp	2,779.69	4,597.50	(62.84)	3,002.16	4,312.19	10,068.00	0.00	12.50	(12.50)	0.00	4,312.19	
325.0	Sysco Corp	2,546.40	5,299.00			7,845.40	9,681.75	0.00	101.25	(101.25)	0.00	7,845.40	
250.0	Target Corp.	5,856.25	2,800.00	(327.78)	807.22	7,342.58	7,500.00	0.00	55.50	(55.50)	0.00	9,055.00	
175.0	Teleflex Inc.	11,403.75	2,429.88	(943.55)	7,342.58	0.00	0.00	0.00	106.75	(106.75)	0.00	0.00	
0.0	Texas Instruments	0.00	0.00	(8,075.35)	3,328.40	(0.00)	0.00	0.00	11.16	(11.16)	0.00	(0.00)	
0.0	Travelers Ppty. Cas Corp. Cl. A	0.00	0.00	135.28	135.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
0.0	Travelers Ppty. Cas Corp. Cl. B	0.00	0.00	285.06	285.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
175.0	United Technologies	9,725.00	3,019.00			12,744.00	10,839.50	0.00	122.52	(122.52)	0.00	12,744.00	
0.0	Vanguard World Fd Intl Grth # 81	13,366.50		(5,140.45)	8,226.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
0.0	Walgreen Co	6,465.00	1,158.00	(594.09)	5,870.91	0.00	0.00	0.00	5.44	(5.44)	0.00	0.00	
175.0	Wells Fargo & Co New	8,891.56		199.48	2,560.42	7,688.62	8,202.25	0.00	206.00	(206.00)	0.00	7,688.62	
75,000.0	Bellsouth Cap FG	75,359.25		(5,140.45)	8,226.05	75,359.25	88,801.50	0.00	5,812.50	(5,812.50)	0.00	75,359.25	
25,000.0	Wells Fargo Finan	25,111.75		(594.09)	5,870.91	25,111.75	27,518.75	0.00	1,531.25	(1,531.25)	0.00	25,111.75	
20,000.0	US Treasury Note	19,446.88				0.00	0.00	0.00	1,275.00	(1,275.00)	0.00	0.00	
25,000.0	Federal Farm Credit Bk	24,979.75		553.12	20,000.00	24,979.75	25,039.00	0.00	1,687.50	(1,687.50)	0.00	24,979.75	
50,000.0	Federal Farm Credit Bk	48,864.50				48,864.50	57,257.50	0.00	3,187.50	(3,187.50)	0.00	48,864.50	
25,000.0	Federal Farm Credit Bk	25,068.75				25,068.75	25,894.63	0.00	1,718.74	(1,718.74)	0.00	25,068.75	
25,000.0	Federal Home Loan Bk	50,000.00		1,046.88	26,046.88	25,000.00	26,234.38	0.00	2,598.70	(2,598.70)	0.00	25,000.00	
75,000.0	Federal Home Loan Bk	74,824.50				74,824.50	83,168.25	0.00	5,343.74	(5,343.74)	0.00	74,824.50	
50,000.0	Federal Home Loan Bk	51,920.00				51,920.00	55,976.50	0.00	3,160.00	(3,160.00)	0.00	51,920.00	
25,000.0	Federal Home Loan Bk	24,515.00				24,515.00	28,800.88	0.00	1,625.00	(1,625.00)	0.00	24,515.00	
25,000.0	Federal Home Loan Bk	25,530.25				25,530.25	29,304.75	0.00	1,812.50	(1,812.50)	0.00	25,530.25	
50,000.0	Federal Home Loan Bk	48,328.50				48,328.50	56,578.00	0.00	2,962.50	(2,962.50)	0.00	48,328.50	
50,000.0	Federal Home Loan Bk	50,361.00				50,361.00	58,406.25	0.00	3,250.00	(3,250.00)	0.00	50,361.00	
25,000.0	Federal Home Loan Bk	25,038.50				25,038.50	30,558.63	0.00	1,843.74	(1,843.74)	0.00	25,038.50	
	SUBTOTAL	982,008.29	381,197.79	(79,830.03)	369,395.73	913,980.32	994,687.05	39,033.13	43,749.55	(28,774.09)	54,008.59	967,988.91	
	INVESTMENT MANAGEMENT FEES								(8,862.29)	8,862.29			
	TOTAL COMBINED FUNDS	982,008.29	381,197.79	(79,830.03)	369,395.73	913,980.32	994,687.05	\$39,033.13	\$34,887.26	(19,911.80)	54,008.59	967,988.91	
	TOTAL ALL FUNDS	\$1,347,462.56	\$459,324.62	(\$94,017.04)	\$421,350.00	\$1,291,420.14	\$1,386,779.98	\$52,777.68	\$45,744.37	(\$24,731.58)	\$73,790.47	1,365,210.61	

REPORT OF THE POLICE DEPARTMENT

About the Marlborough Police Department

The Marlborough Police Department is a full-time professional police agency with a mixture of patrol, investigation and call time. We have three full-time officers, one part-time officer, one secretary and a school crossing guard. We make every effort to maximize our resources to patrol all areas of town, investigate all reported crimes, engage in community policing projects, initiate crime prevention strategies, and provide for off duty call time coverage. Please report all emergencies by dialing 9-1-1 and providing your name, location and the nature of your emergency. For business matters, you can reach us at 876-3311. Our fax number is 876-3690 or you can e-mail us at marlpd@monad.net.

Homeland Security

As reported last year, every effort is being made to work with the fire department, the ambulance squad, and emergency management to ensure that Marlborough is prepared to deal with any situation that may arise from any terrorist attack. The police department routinely receives intelligence reports from various state and federal agencies apprising us of information gathered regarding possible attacks. While nothing has been received regarding Marlborough specifically, we ask that you remain vigilant and report anything you see that appears suspicious or "strikes you as odd."

Activity

A considerable amount of time was spent this past year on criminal investigations, including seven burglaries, abuse of two dogs, several bad check cases, numerous gas drive offs from local business, runaway juveniles, child abuse and neglect, domestic assaults, violation of protective orders, criminal mischief's, telephone harassment and dog complaints. Many of these case investigations are labor intensive and consume a lot of time. Additional time was consumed responding to routine calls for service such as motor vehicle complaints, noise complaints, abandoned 911 calls, drunk and disorderly subjects, civil complaints, OHRV complaints motorist assist, among others. In addition, several traffic crashes were responded to and investigated. Despite being shorthanded for almost half of the year and given the volume of cases, we believe we have a good handle on most of them.

However, some did not get the attention they should have. We are working diligently in an attempt to get all the cases concluded successfully.

Regional Prosecutor

At last years Town Meeting, article seven was approved authorizing us to join the Swansey Regional Prosecutor program. This, probably more than any other project undertaken since I've been police chief, has been the most beneficial to the operations of the police department. We now have a fully trained, highly competent professional attorney prosecuting all cases except minor traffic violations. This has led to much better handling of our court cases, resulting in better dispositions in court. Additionally, the training offered by the regional prosecutor, both on individually specific cases, and overall general training, has led to higher trained and better-qualified police officers. On several cases, the regional prosecutor was consulted for advice on how to proceed, resulting in better investigations and increasing the efficiency of the department. I thank you for your support on this issue.

Personnel

This past year saw two personnel changes within the department. First, Officer Christopher Simonds successfully completed our field-training program, and then completed the twelve-week NH Police Academy basic training in Concord. Officer Simonds has now completed one year of service to the Town, and is progressing quite well. Officer Simonds will be attending several in-service training classes, both at the academy and elsewhere, as his career progresses. I believe Officer Simonds has proven to be a great addition to the police department and the Town. Secondly, Sergeant Garrett Chamberlain left the force in November to assume the police chief responsibilities in New Ipswich. While his leaving has left a huge void in the department, New Ipswich, in my opinion, will benefit from this highly competent and quality professional. We wish Chief Chamberlain well. We are currently working to replace Sgt. Chamberlain. Training of officers is ongoing, but can be a double edge sword. I've always been committed to putting the most highly trained and competent police officer on the street as I possibly can. Training is the cornerstone of that process. On the other hand, in this very competitive environment, our people

our people become highly regarded talent and are aggressively recruited. The Selectmen and myself continue to struggle in our attempts to keep people here. We have made adjustments to the budget to accomplish this in a manner that keeps us competitive, fulfills our mission, and within the limits of resources available to the Town.

Final Note

I would like to thank the citizens of this community for your support. This is very critical. Many of our cases are solved when citizens approach us and provide us the information necessary to resolve them. Moreover, many resources are required to complete our jobs and the citizens of this community have provided that and then some. Thank you very much. I also wish to thank the Board of Selectmen, Mrs. Sandra LaPlante, Ms. Linda Duffy, Mrs. Ellen Orkins, Mrs. Heidi Laffond, Mr. Harry Patnode, Chief J. D. Morse and Mrs. Susan Leach. Their assistance is very much appreciated. I also wish to thank the staff of the Marlborough Police Department. It's an honor to serve with such dedicated personnel. Without them, this job doesn't get done, period! Finally, I want to express my gratitude and heartfelt thanks to three individuals who have announced their retirement from public service. Fire Chief Wayne Crowell, Deputy Chief Ed Wilson, and Forest Fire Warden Carl Russell. While many people have assisted me in my duties here, these three have always responded and been there when asked, without question. I for one will miss the wisdom and experience they bring to each and every event we find ourselves working together on. It's because of them that the citizens of Marlborough enjoy great public service from its safety agencies. Gentlemen, good luck to you, I wish you well.

To the kids of Marlborough, you are great. To the boy's middle school soccer team, well done!

Respectfully submitted;
Raymond T. Dodge
Chief of Police

Activity	
Calls For Service	985 Investigated Cases 120
Number of Arrest	36
Reported/Investigated Crimes	
Burglaries	7 Assaults 8
Forgery/Fraud/Bad Check	13 Domestic 16
Disorderly Conduct	8 Noise Complaints 15
Trespass	7 Thefts 25
Violation Protection Orders	2 Criminal Threatening 4
Criminal Mischief	31 Harassing Phone Calls 17
Child Abuse/Neglect	3 Illegal Dumping/Littering 9
Manufacturing Drugs	1
Motor Vehicle	
DWI	2 Driving After Suspension 12
MV Summons	215 MV Warnings 746
MV Accidents	57 Parking Tickets 26
Other Traffic Offenses	2 Erratic Driving 53
Other	
Suspicious Person/Incident	51 Citizen/Motorist Assist 30
Vacant Property Checks	17 Assist Other Agencies 129
Dogs at large/nuisance	63 Dog Bites 4
Abandoned 911	22 Protective Custody 1
VIN Verification	16 Civil Problems 34
Lost/Found Property	26 Cars Off Road 16
Juvenile Complaints	10 Juvenile Runaways 2
OHRV Complaints	4 Paper Service 42
Parking Violations	13 Alarms 26
Road Hazard/Obstruction	43 Truancy 2
Unwanted Persons	5 Check Welfare 10

REPORT OF THE FIRE WARDS

The Fire Department responded to 81 calls during 2002 the same number of calls as in 2001. A breakdown of the 2002 calls is:

Type of Call	Number	Type of Call	Number
MV Accidents	16	Mutual Aid	19
Chimney Fires	1	Co/Fire Alarms	18
Assist Ambulance	3	Structure Fires	4
Odor/Smoke Invest	12	Miscellaneous	6
Wires Down	2		

Of the four structure fires three resulted in minor damage and the fourth in moderate damage.

For 2002, spending was approximately \$400 under budget. However, \$3,755 shown as an expense was offset by a like amount received from the Federal Government and shown as revenue elsewhere. Training, radio maintenance and building maintenance were significantly over budget. Several members took training during the year including one who became state Firefighter 1 certified and two who started the process and should be certified in 2003. While training is expensive it will make the Fire Department more effective. When we updated our pagers, it was felt radio maintenance would go down and the budget was reduced for this line item. Instead we have seen a number of the pagers and chargers require attention. Several have been sent back to Motorola for repair. A few of

them were still covered by warranty. The building generator required repair on two occasions causing building maintenance to be over budget.

For the last few years the Fire Department has been pushing the use of Knox Boxes. These boxes are used to store a key or keys, for gaining access to public building and businesses, on the outside of the building. This allows the Fire Department, who has a master key to the boxes, to gain entry any time of day when the building is locked without having to break in or wait a long time for a key holder to show up. There are currently 8 boxes in use. Anyone interested in learning more about them contact the Fire Chief.

We extend our sincere appreciation to the Fire Company, Ladies Auxiliary, Police and Highway Departments, Selectmen and Community for their support and cooperation.

Any resident interested in becoming a member of the Fire Department should contact any current member for details.

The Marlborough Fire Wards

Wayne Crowell

Michael Laffond

John Manning

Jim Smith

Edward Wilson

REPORT OF THE FROST FREE LIBRARY

Library users have a new free resource to use in their home or at the library on the computer. NHEWLINK provides access to over 12 Ebsco databases through the internet. One database, MasterFILE Premier contains full text for more than 1,900 periodicals covering all topics. To check out this resource click on its icon on the library portion of the town's new webpage (www.marlboroughnh.org) or type the following address (<http://search.epnet.com/cpidlogin.asp?custid=nhstate>) and enter your 14 digit barcode on the back of your grey plastic library card when prompted.

Licensing for NHEWLINK was purchased by the New Hampshire State Library last year. As a participating member of the New Hampshire Automated Information System the Frost Free Library is able to offer you access to online databases in addition to all the materials available in the state through inter-library loan. Your hometown library card offers you information within and beyond its granite walls.

This January the library's computer network was upgraded to meet our changing software needs. The Friends of the Library purchased a large flat-screen monitor for the circulation computer and two printers for the public access computers. In December the New Hampshire State Library installed and activated a new system for running inter-library loan and cataloging resources. Staff members had their initial training in November and continue to learn the system's capabilities. Marlborough's new webpage was activated in November. Library events are recorded there and we hope to link our own

library webpage to the town's site in the next year or two.

While technology was a major component of the library's services last year, many programs and people provided a broad range of activities at the library. If you have any suggestions or ideas for other programs please let us know at rufus@frostfreelib.mv.com or 876-4479.

Last winter a writing group was revitalized with a local leader, and the group continues to meet at a member's home. Our reading group, which started in 2001, continues to meet every 4th Wednesday of the month at 7pm. Another writing group met in the fall for six weeks and has planned another session for the winter. Yoga classes for children and adults were offered on Wednesday afternoons by a local yoga teacher working toward certification. The concert committee created a terrific six week series of concerts on the lawn--although some had to be held in the school gym due to rain.

Storytime sessions for preschoolers were featured in the fall, winter, spring and summer. Our annual K-4th grade class visits happened in the spring and early summer and featured 'virtual library tours' and a preview of the summer reading program. That program was "Lions and Tigers and Books, Oh My!" Along with the usual prizes and decorations there were special 'Wild Wednesday' programs supported by the Friends of the Library. Squam Lakes Natural Science Center brought a coyote, porcupine and an owl to meet and learn about. Alice Funk spoke of working in the Cincinnati Zoo, Irene Ruth explained what a wildlife rehabilitator does, Sy Montgomery told about the man-eating tigers of Sundarbans, and Mr. Phil

performed 'Wild Tails of Magic' at the closing party. Our float in the "Old Home Days" parade in July, decorated around our lions and tigers theme, even won a prize.

We welcomed a new trustee to the library board in July. Father Jim Walsh joined the trustees when Father Thom Duston was transferred to Londonderry. We wish to thank Father Thom for his part in the 'Barnes & Nobleization' of the library. In our effort to make the library a more inviting place to browse and read, Thom suggested new display ideas and was instrumental in setting up our reading nook with mission furniture.

In October the Friends of the Library held their annual book sale. It was a success despite being held inside due to rain. This year Mrs. Morse's students at the Marlborough School were a great help to the project.

This year even more volunteer hours (1,564) were donated to the library. If volunteers were paid minimum wage that represents a gift of over \$8,000. Thanks to our volunteers for giving their maximum effort to the library.

We, the staff, appreciate all your help and your comments and continue to enjoy providing you great books, videos and tapes, accurate information, a welcoming gathering place, and connections beyond our walls.

Respectfully submitted,
Lisa R. Bearce, Director

2002 STATISTICS

PEOPLE:

Registered Borrowers	829
New Borrowers	136
Volunteer Hours Donated	1564
Visitors	8903

SERVICES:

Reference Questions	509
Adult Programs/Attendance	36/587
Juvenile Programs/Attendance	44/789
Exhibits	10
Interlibrary Loans Borrowed	420
Interlibrary Loans Loaned	121
Photocopies	2122
Computer Use	465

CIRCULATION:

Juvenile Fiction	2270
Adult & Young Adult Fiction	3880
Juvenile Non-Fiction	383
Adult Non-Fiction	1215
Periodicals	927
Videos	1051
Cassettes	363
Interlibrary Loans	420
Large Print	183
TOTAL	10692

MATERIALS ADDED:

Juvenile Fiction	208
Adult & Young Adult Fiction	332
Juvenile Non-Fiction	46
Adult Non-Fiction	187
Videos	25
Cassettes	55
Encyclopedia Sets	2
TOTAL	855

MATERIALS DISCARDED:

Books	40
Videos	3

MARLBOROUGH RECYCLING/TRANSFER CENTER ANNUAL REPORT 2002

In many ways, 2002 was an interesting year at the Transfer Center. In addition to performing our usual duties as recycling professionals, we found ways to interact in a positive manner with the community at large. The Center, by its very nature, is a natural gathering place for all the townspeople who often socialize and renew acquaintances while there.

Beyond this, however, we were involved in specific activities. First of all, we participated in the Old Home Day celebration by entering our own float (with a recycling theme, of course) and won second prize for our efforts.

Secondly, in seeking to maintain a close relationship with the Marlborough School, we sponsored a field trip for the recycling group of the 3rd grade. It clearly was a successful event.

Finally, we now have a worldwide "audience" thanks to our new web page: <http://www.marlbroughnh.org/recycle.htm>. "Chez Dump", our make-believe restaurant continues to operate and is still the source of many smiles. The Swap/Gift shop is always busy with folks eager for a bargain (everything is free).

As far as the day to day operation is concerned, we have had another accident-free year. We produce a number of marketable products, such as baled cardboard and chipboard, baled aluminum cans, baled plastic items, non-baled 5 cent

returnables, and loose-packed newspaper, plus junk mail/newspaper inserts, all of which help offset the cost of our operations. Our membership with the Northeast Resource Recycling Association is a great asset; this outfit locates the best markets for our commodities.

There were some unexpected expenses due to the forklift breaking down, but otherwise things went smoothly. We spent a number of days painting the exterior of certain areas of our buildings.

We appreciate all the positive comments regarding the Center we receive from our "customers"; our goal is to make your visit to the facility as pleasant as possible. Our crew, listed below, is always available to help everyone with their recycling needs questions.

- Paul Laurendeau, full-time licensed operator
- Linwood Croteau, part-time licensed operator
- Clarence Batchelder, part-time licensed operator
- Leo Lamoureux, occasional operator
- Robert Pratt, Jr., occasional operator
- Marilyn Schaeffer, volunteer operator

Respectfully Submitted,
Ransom L. Webster, Manager

REPORT OF THE PLANNING AND ZONING BOARDS

Last year was quite busy for both Boards since the number of public hearings was higher than usual.

Among those actions taken by the Planning Board in 2002 were proposals for amendments to ordinances affecting the definition and location of manufactured housing.

The Zoning and Planning Boards conducted joint hearings for special exceptions and site plan reviews of a dental laboratory and marketing office at 678 Main St.; a 90-ft wireless communication tower on Old Chesham Rd.; and a firewood cutting business at 369 Jaffrey Rd.

A joint hearing was also conducted for a variance and site plan review of an addition to a commercial building at 8 Roxbury Rd.

In separate hearings, the Zoning Board of Adjustment denied use of a former residence (house trailer) as a caretaker residence on Old Chesham Rd. and approved an equitable waiver for a house at 27 Porter Lane.

The Planning Board conducted site plan reviews for self-storage buildings at 302 Main St.; a pet supply store at 135 Main St.; and a florist shop at 157 Main St.

The Planning Board also approved a subdivision for property off the south side of Old Chesham Rd.

The Capital Improvement Plan was updated in June.

This past year, we welcomed Dana Carley as our new Clerk for the Land Use Boards. Dana has done a wonderful job so far and we hope she will continue as the Board clerk for a long, long time. Marlene Miller, who served as clerk earlier in the year, also did an excellent job. We were all sorry to see her leave. The Board extends best wishes for her retirement and good luck on all her fishing expeditions!

Both Boards value the input and concerns of the public. To serve you, a Board representative will be available for consultation by appointment on Monday evenings from 7 pm to 9 pm. Advance appointments may be made through the Selectmen's office at Town Hall (876-3751) or the Town Clerk (876-4529).

Respectfully submitted,

Ken Kerber, Chairman
Planning Board

Robert W. Heald, Chairman
Zoning Board of Adjustment

REPORT OF THE CONSERVATION COMMISSION

The Conservation Commission in the past year continued its monitoring of the conservancy areas of the "Marlborough Farm" on Roxbury Rd. and acres on Meeting House Pond. Committee member Ernie Linders completed annual tests of Stone Pond and other Marlborough waters.

The Committee also held hearings and collected information concerning future possible uses of the town's newly acquired rail bed.

The resignations of Ben Rice and Katrina Maloney leave the commission short members and would welcome anyone interested in serving on the commission.

Current members are: Mike Krinsky, past chairman, Bill Heyman, Vic DeForest, Ernie Linders and Ira Gavrin, current chairman.

REPORT OF THE RECREATION COMMITTEE

This past year the Recreation Committee has continued to make progress on many of the projects we have been working on, including the Skatepark, Pavilion, and Ball Fields.

At the Skatepark all the ramps were completed and painted. All that is left to do is some landscaping and installing a fence or barrier to keep cars from driving onto it. We have also added an area, similar to a motor-cross course, for kids to ride their bicycles with piles of dirt, which they are free to move around to constantly change the track.

At the Pavilion we had to replace/upgrade the lighting system. After years of having the lights smashed out, the light sockets were damaged to a point of being a hazard.

We continued to improve safety concerns at the Ball Fields by adding more fencing around the area of play helping to keep spectators and players protected from foul balls.

We were unable to find a director for Summer Theater last year and are looking for help from the committee in finding someone to run the program and/or direct the 2 plays this summer. If you or someone you know would be interested please notify someone from the Recreation Committee.

Recreation Committee

Kevin Southwell
Bill Coutts

Jeff Castor
John Belletete

REPORT OF MARL-HARRIS AMBULANCE SQUAD

The year 2002 brought 178 tones for Marl-Harris, which included 5 cardiac arrests and 23 motor vehicle accidents. We continue to be covered by Diluzio Ambulance Service if we are already out on a call or if we need a Paramedic Intercept. Paramedics are predetermined by the Dispatch Center or Hospital, as well as by our members if we request this service.

We are currently a squad made up of 1 First Responder, 13 EMT's and 6 EMT-I's. In addition, we also have 5 non-medical members.

Currently 5 of our members are attending school; Brendan Manning for Physician's Assistant, Gregory Manning for Paramedic, Mitchell Cady for Safety, Brian Ryll for Fire Fighting and Matthew Lincoln for Pre Med. We are proud of them all and look forward to their visits home.

This past year also included the passing of one of our own members, Corinne Trudell. Corinne will not be forgotten by any of us and we thank her family for sharing her with us. Her years of hard work and dedication are something we all aspire to.

Our service is comprised of volunteer members from the Town of Marlborough as well as Harrisville who continue to strive to be trained and prepared to help our fellow townspeople. Our goal continues to be that anyone in need of service from or in Marlborough or Harrisville will be able to call on our service and not worry about the cost when they are ill or injured.

Respectfully submitted,
Alison C. Woods Baker, President

REPORT OF THE WELFARE ADMINISTRATOR

June 2002 brought a new outlook to my professional experiences by accepting the position of the new Welfare Administrator. Everyday is a new learning experience and most rewarding.

The primary need was for rental assistance, utilities, food and fuel assistance. Rents are still at an all time high. Unemployment is a major factor affecting clients seeking assistance along with the approval for disability. Fuel assistance was at a low in 2002, but could change due to recent factors announced by Southwestern Community Services due to their federal funding for 2003.

We continue to refer clients to outside programs such as The Salvation Army, Federated Church, The Community Kitchen, St. Vincent DePaul, and Southwestern Community Services.

The NH Local Welfare Administrators Association piloted a new software package developed for the daily maintenance of municipality Welfare Administration known as NH Maps, which has been acquired by the Town. This will be implemented in 2003.

Respectfully submitted,
Linda Duff, Welfare Administrator

REPORT OF THE HERITAGE COMMISSION

The Heritage Commission is dedicated to preserving and protecting those features of our community which are significant resources relative to our historic, cultural and aesthetic qualities, and to promoting the recognition and use of these resources for the benefit of present and future generations.

The Heritage Commission had a productive year, with the completion of several projects and the discussion of new ideas for the future. As for completed activities, these are summarized with the following list:

The Meeting House site on Frost Hill Rd:

Installation of a bronze marker, refurbishing of the stone marker and brush cutting.

The Sign at the Town Pound walkway: Painted the marker sign letters white – to improve readability.

The Maynard-Gates House (our oldest framed house – 1767) located just off Rt. 101: Completion of carpentry work to prepare the second small room for painting. Development of a policy for use of the house by our townspeople and groups. Initiated work to apply for a listing on the NH State Registry of Historic Places.

Cemetery Signs: Completed the project, as a member of the sign committee, with installation of the Pine Grove Cemetery granite sign, the last of five signs installed since late 2001.

Web site page: Designed our page for the town web site: www.marlbroughnh.org/herigate.htm.

Barn preservation: Information was mailed out to about 20 barn owners to inform them of new legislation to promote preservation of historic agricultural structures.

Preservation Alliance/Div. Of Historic Resources sponsored conferences: Some members attended two conferences: one in April and another in November.

During the latter part of the year the Commission members began discussions on different ideas for future projects. Possibilities which were discussed.

Applying to the State Division of Historic Resources to list the Maynard-Gates House on the NH Registry of Historic Places (positive action on this item was decided in Dec.).

Evaluating the feasibility and potential cost to restore the historic town pound and, in conjunction with that, exploring possible uses for the adjoining 1 ¼ acres of town-owned land.

Launching a survey to establish an inventory of historic barns, and later on historic homes and prominent buildings.

If anyone would like to learn more about the mission and efforts of the Heritage Commission, please contact any of its members who can provide additional information.

Respectfully submitted – The Marlborough Heritage Commission

Robert Bennett Fred Torelli

Richard Butler, chair Helen & Edward Wilson

Rufus Frost III

REPORT OF THE MONADNOCK ADVISORY COMMISSION

The Monadnock Advisory Commission is charged by the State of New Hampshire under R.S.A. 258:1 to advise and guide the Department of Resources and Economic Development (DRED) on the management of their lands and leased lands of the Society for the Protection of New Hampshire Forests (SPNHF) and the Town of Jaffrey. The lands are located on Mt. Monadnock, Gap Mountain, and Little Monadnock Mountain.

For the past two years the Monadnock Plan Steering Committee, appointed by the Division of Parks, has met on a monthly basis to develop a Master Plan for Monadnock State Park and environs which would "balance the needs for recreation, conservation, education and financial stability."

At a November 20, 2002 meeting at the Jaffrey Civic Center this Steering Committee passed its plan on to the Advisory Commission for conclusion and implementation. In the early months of 2003 the Monadnock Master Plan (draft) will be made available for public comment on the WEB: www.nhparks.state.nh.us, in local newspapers, at MAC Town Offices and libraries, and at public information sessions. The final plan is to be completed by the end of June, 2003.

Respectfully submitted,

Dublin: Tom Wright, Ed Germain
Fitzwilliam: Dan Leary
Jaffrey: Ann Royce, Fred Richardson
Marlborough: Ernie Linders, Jim Bearce
Troy: David Adams, Don Upton
DRED, Division of Parks, Director Rich McLeod
SPNHF: Geoff Jones
The Monadnock State Park Manager, Andrew Zboray

REPORT OF CEMETERY TRUSTEES

This past year was a disappointment to us with the mowing and raking of Pine Grove, Graniteville and East cemeteries. We hope that next year's mowing contractor will do a lot better job.

Our thanks go to Mike Ball for being the sexton and mowing the Meeting House Cemetery and also to Bob Pratt for mowing the Esty Cemetery. They always do an excellent job, also to Fred Torelli for cutting the brush on top of the tomb above his house, the Highway Dept. for installing cemetery street signs.

We are delighted to say that the last cemetery sign, Pine Grove, has been installed. This completes the sign project which started two years ago. Our thanks to Dick Butler who chaired the committee along with Corinne Bennett, Doris Wilcox, Fred Torelli, Arthur B. Knight Trust Fund, David & Richard Knight, Marlborough Community Association, and taxpayers. With all the signs installed, the cemetery at Frost Hill will now be known as Meeting House instead of Center or Frost Hill Cemetery.

The cemeteries were surveyed this year and a portion of the Meeting House extension will be used for cremations only because of ledge.

Even though the pine trees at East Cemetery were trimmed there still is an ongoing problem with pine limbs falling. Luckily, they have fallen between the fragile slate headstones. It was our desire at the time to cut the pines, but relented into just trimming as a few residents voiced their opposition in doing so.

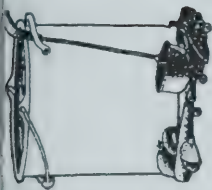
Respectfully submitted, The Cemetery Trustees

Rita Grace
Barbara Woodward
Edwin Woodward

October 15, 2002

Office of the Selectmen
Town of Marlborough
PO Box 487
Marlborough, NH 03455

The
Community
Kitchen, Inc.



P.O. Box 1315
37 Mechanic Street
Keene, NH 03431
(603) 352-3200

Report of Forest Fire Warden and State Forest Ranger

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate and coordinate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ALL outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding areas) is completely covered with snow. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail, plus suppression cost.

A new law effective January 1, 2003 prohibits residential trash burning (RSA 125-N). Contact New Hampshire Department of Environmental Services at (800) 498-6868 or www.des.state.nh.us for more information.

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and make sure that the house number is correct and visible. Contact your fire department or the New Hampshire Division of Forests and Lands at www.nhdfi.org or 271-2217 for wildland fire safety information.

ONLY YOU CAN PREVENT WILDLAND FIRES

2002 FIRE STATISTICS

(All fires Reported thru November 10, 2002)

TOTALS BY COUNTY

	# of Fires	Acres
Belknap	52	13.5
Carroll	80	10.5
Cheshire	39	17
Cook	3	2.5
Grafton	53	21
Hillsborough	108	54.5
Merrimack	94	13.5
Rockingham	60	25.5
Stratford	31	23
Sullivan	20	6

CAUSES OF FIRES REPORTED

Arson/Suspicious	43
Campfire	31
Children	32
Smoking	32
Rekindle of Permit	3
Illegal	7
Lightning	36
Misc *	356

(*Misc: powerlines, fireworks, railroad, ashes, debris, structures, equipment.)

	Total Fires	Total Acres
2002	540	187
2001	942	428
2000	516	149

a) Number of clients served 01/01/02 to 09/30/02 at the Pantry:

Unduplicated individuals: 4,239

Unduplicated households: 1,645

b) Number of those who were Marlborough residents:

Unduplicated individuals: 111

Unduplicated households: 42

c) Number of above Marlborough clients served who were under age 19: 40

d) Number of above Marlborough clients served who were over age 59: 9

e) Number of Pantry boxes distributed 01/01/02 to 09/30/02: 19,352

f) Number of those Pantry boxes distributed to Marlborough residents: 531

g) Number of meals in pantry boxes distributed 01/01/02 to 09/30/02:

433,890

h) Number of those meals in pantry boxes distributed to Marlborough residents:

13,419

i) Estimated dollar cost, per client served, 2001: \$ 39.17

Calculated using \$352,109 total expenses; 8,989 total clients

2002 numbers not yet available

j) Estimated dollar cost, per meal served, 2001: \$0.47

Calculated using \$352,109 total expenses; 737,995 total meals

2002 numbers not yet available

k) Cost to Community Kitchen of pantry meals provided to Marlborough residents, at \$0.47 per meal through 09/30/02: \$6,306.93

l) Percentage of total pantry box meals provided to residents of Marlborough:

3.09%

Please note that the numbers provided on this page are actual numbers for January through September only.

Traditionally, The Community Kitchen experiences a tremendous increase in both the number of families served and the number of meals distributed in November and December, due to Thanksgiving and Christmas holidays, cold weather and fuel bills. It is anticipated that at the end of the year over 28,000 pantry boxes will have been distributed in total.

The amount of reimbursement we have requested is based on the actual number for the first three quarters of the year and an estimate of the fourth quarter added together.

Monadnock Family Services
C E N S U S R E P O R T
04/01/01 - 03/31/02
MARLBOROUGH

HCS - HOME HEALTHCARE, HOSPICE AND COMMUNITY SERVICES
REPORT TO THE TOWN OF MARLBOROUGH
JANUARY 1, 2002 TO DECEMBER 31, 2002

ANNUAL REPORT

In 2002, HCS - Home Healthcare, Hospice and Community Services continued to provide home care and community services to the residents of Marlborough. The following information represents HCS's activities in your community in 2002.

AGE: Adults 91
Children 29
Elderly 4

GENDER: Female 70
Male 54

INSURANCE: Self-Pay 19
Medicare 12
Medicaid 24
Other 69

TOTALS: Clients Seen 124
Visits 1,801
Hours of Service 1,531

BILLING: Charges 140,946.00
Payments 104,755.66-
Discounts Given 6,939.61-
Contractual Adjustments 11,667.37-
Uncollectable 8,591.43-

Total Outstanding 8,991.93

DIAGNOSIS:

10 Disorders of Infancy/Childhood/Adol
10 Substance-Related Disorders
2 Schizophrenia/Other Psychotic Disor
40 Mood Disorders
10 Anxiety Disorders
1 Physical Symptoms with Psych Basis
1 Eating Disorders
45 Adjustment Disorders
3 Personality Disorders
1 Additional Codes
1 Non-Mental Disorders

REFERRAL SOURCES:

64 Self
1 Clergy
2 School
11 Other Psychiatric Facility
7 Law Enforcement/Correction
8 Social/Community Agency
13 Non-Psychiatric Physician
2 Employee Assistance Program
1 Preferred Provider Organizatio
1 A/D Abuse Provider
2 Other Healthcare Provider
8 Other
4 Unknown

SERVICE REPORT

<u>SERVICES OFFERED</u>	<u>SERVICES PROVIDED</u>
Nursing	1,030 Visits
Physical Therapy	63 Visits
Speech Pathology	0 Visits
Occupational Therapy	10 Visits
Medical Social Worker	19 Visits
Outreach	44 Visits
Homemaker	199 Hours
Home Health Aide	579 Visits
Home & Community Based Services*	137 Hours
Nutritionist	1 Visit
Meals-On-Wheels	1,988 Meals
Health Promotion Clinics	23 Clinics
Adult In Home Care	3,715 Hours

*Home and Community Based Care is a Medicaid program which offers extended home care services to individuals who are in need of nursing home level care but can be maintained at home for lower cost.

Total Unduplicated Residents Served: 115

Prenatal care, hospice services and regularly scheduled wellness clinics and child health clinics are also available to residents. Town funding partially supports these services.

FINANCIAL REPORT

The actual cost of all services provided in 2002 with all funding sources is projected to be \$229,747.00.

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 2003, we request an appropriation of \$8,750.00 for home care services and \$1,193.00 for the Meals-On-Wheels program.

Thank you for your consideration.

2002 TOWN MEETING MINUTES

Moderator John Fletcher declared the voting polls of the Marlborough Town Meeting open at 1:00 PM o'clock on Tuesday, March 12, 2002. He presented the empty ballot box to the election workers and citizens present and announced voting could begin. The polls were scheduled to close no earlier than 9:00 PM o'clock.

The Moderator convened the deliberative session of the meeting at 7:05 PM. He requested that all present stand for the presentation of the colors and pledge of Allegiance to the Flag. A tape of "God Bless America" sung by renowned vocalist Kate Smith was played as Members of the Croteau-Coutts American Legion Post 24 presented the colors. The Pledge of Allegiance was lead by Mr. Fletcher.

It was requested that the Selectmen and Town Clerk seated at the head table introduce themselves. They were Selectmen John Northcott, Gina Paight, and Lawrence Robinson, and Ila Walton, Town Clerk and Tax Collector. Selectman Robinson then presented the Clerk and Tax Collector who is retiring, with a beautiful bouquet and honorary plaques for community service and services rendered to the Town.

The Moderator announced that the Parliamentary Rules of the State of New Hampshire would be the accepted procedure for the conduct of the meeting and read the Warrant Articles which were:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.

Article 2: To vote by ballot on the proposed amendments to the Town of Marlborough Zoning Ordinance. Official ballot attached hereto.

Article 3: To see if the Town will vote to raise and appropriate the sum of \$1,230,398, which represents the recommended

operating budget for the year 2002. The sum does not include the warrant articles addressed.

Selectman Robinson rose to move that the town appropriate \$1,226,227. as the operating budget for year 2002 due to changes in budget items. Second by John Northcott. The Moderator requested that Mr. Northcott present the budget to the assembly noting the reason prompting the requested increase. Selectman Northcott so complied.

Mr. Lawrence Biron then rose to amend the budget further; I move that the Town of Marlborough Operating Budget be increased by \$35,000., the sum of which is to be used to increase the Deputy Town Clerk position to full time with benefits (\$9000); to increase the selectmen's clerk to full time with benefits (\$25,000); and to allow overtime pay for the Business Manager in the amount of \$1000.

Note: This will increase the tax rate by 40 cents or \$40 on a \$1000,000. home. Second by Pat Derby.

Pat Derby and Lawrence Robinson spoke to the Amendment. David Durocher and Ken Kerber spoke against it. An indeterminable voice vote was taken so the question was put to ballot. The amendment failed.

Total Votes	Yes 42	No 61
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The question of the budget, Article 3, was then put in the amount of \$1,226,227. Moved by Lawrence Robinson. Second: John Northcott. Voice vote taken. Passed in the Affirmative.

Article 4: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars (\$9000.) for the purpose of funding a regional prosecutor, or take any action related thereto. Recommended by Board of Selectmen. (Majority vote required)

Moved: John Northcott Second: Lawrence Robinson
Voted in the Affirmative

Article 5: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Eleven Dollars (\$2,511.) for the purpose of funding the Monadnock Family Services. Recommended by the Selectmen. (Majority vote required) Moved: Lawrence Robinson Second: Gina Paught Passed in the Affirmative.

Article 6: To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Six Hundred Seventy-one Dollars (15,671.) for the purpose of paying the final lease payment on the front-end loader (the lease was authorized by Town vote in Article 7 at the 1998 Town Meeting). Recommended by the Board of Selectmen. (Majority vote required.) Moved: Gina Paught Second: Lawrence Robinson. Passed in the Affirmative.

Article 7: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars (\$9,000.) for the purpose of funding a regional prosecutor, or take any action related thereto. Recommended by Board of Selectmen. (Majority vote required) Moved: John Northcott. Second: Lawrence Robinson. Passed in the Affirmative.

Article 8: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of future purchase of a fully equipped new Police Cruiser and to raise and appropriate the sum of Nine Thousand Dollars (\$9000.00) to be placed in this fund and appoint the Selectmen as agents to expend from the fund. Recommended by Board of Selectmen. (Majority vote required) Moved: Lawrence Robinson. Second: John Northcott. Passed in the affirmative.

Article 9: To see if the Town will vote to discontinue the Budget Advisory Committee. (Majority vote required) (Petition Warrant Article} Moved: Sanford Johnson. Second: John

Northcott. Larry Robinson requested ballot vote. So granted.
NO – 61 YES – 42 Article failed passage.

Article 10: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35 for the future revaluation of the municipality and to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000.) towards this purpose, and to appoint the Selectmen as agents to expend from the fund. Recommended by the Board of Selectmen. (Majority vote required.) Moved: John Northcott. Second: Lawrence Robinson. Passed in the Affirmative.

Article 11: To see if the Town will vote to raise and appropriate the sum of Forty Thousand Dollars (\$40,000.) to be added to the Sawyer Road Bridge (formerly the Ryan Rod Bridge) Capital Reserve Fund previously established. Eighty percent (80%) from New Hampshire Bridge Aid and twenty percent (20%) from the Town appropriations. Recommended by the Selectmen (Majority vote required). Moved: Lawrence Robinson. Second: Gina Paught. Passed by acclamation.

Article 12: To see if the Town will vote to raise the sum of Eight Thousand Dollars (\$8,000.) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Fire Wards as agents to expend. Recommended by Selectmen. (Majority vote required.) Wayne Crowell spoke to the Article and moved the Question. Second: Lawrence Robinson. Passed by acclamation.

Article 13: To hear reports of Town Agents, Auditors, and Committees. Moved: Lawrence Robinson. Second: John Northcott. Passed by Affirmative Vote.

Article 14: To transact any business that may legally come before this meeting, or take any action thereon. Moved: Lawrence Robinson. Second: John Northcott.

1. David Durocher requested that the misspelling of his name on page 58 of the Town Report be corrected from “Derocher” to “Durocher.”
2. Richard Butler, Chairman of the Historic Commission announced “A Liberty Tree Memorial and a commemorative plaque will be dedicated on Saturday, May 4, at 2:00 PM near the Bell Tower in Marlborough. The memorial is made possible by a donation from the Maurice Whitneys & Elm Research Institute agent.
3. Holli Nadeau spoke of inherent danger to children and the baseball flats from a beaver dam built across a stream above the flats. She requested help in getting rid of the damn. The Selectmen said they would look into it.

There being no further business the Moderator accepted a motion from Selectman Robinson that the deliberative session of the meeting be closed and ballots be counted. Second: John Northcott. Passed by acclamation.

SELECTMAN FOR THREE YEARS

Vote for 1

John Northcott.204
 Glover Howe.write in.2

MODERATOR FOR TWO YEARS

Vote for 1

John F. Fletcher.219

CEMETERY TRUSTEE FOR 3 YEARS

Vote for 1

Rita Grace.243

FIRE WARD FOR THREE YEARS

Vote for 1

John Manning.229

James Bleau.(write-in).1

TOWN CLERK/TAX COLLECTOR FOR 3 YEARS

Vote for 1

Ellen Orkins.219

TRUSTEE OF TRUST FUNDS FOR THREE YEARS

Vote for 1

Rufus Frost III.24
 John Manning.(write-in).3
 Smattering.7

SEXTON FOR THREE YEARS

Vote for 1

Michael H. Ball.224

FROST FREE LIBRARY TRUSTEE FOR 3 YEARS

Vote for 1

Anna Tilton.227

RECREATION COMMITTEE MEMBER FOR THREE YEARS

Vote for Two

Kevin Southwell.223
 Mike Wilbur.(write-in).2
 Smattering.16

ADVISORY BUDGET COMMITTEE MEMBER FOR TWO YEARS

Vote for Three

Glover Howe.(write-in).1
 Larry Biron.(write-in).2
 Smattering.13

PROPOSED 2002 TOWN MEETING ORDINANCE AMENDEMENTS

A VOTER WHO WISHES TO VOTE "YES" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD "YES" FOLLOWING THE QUESTION. A VOTER WHO WISHES TO VOTE "NO" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD "NO" FOLLOWING THE QUESTION. IF NO (X) IS PLACED IN EITHER SQUARE FOLLOWING THE QUESTION, THE BALLOT WILL NOT BE COUNTED AS TO THE QUESTION.

1. Are you in favor of the adoption of **Amendment #1** as proposed by the Planning Board to amend the definition of **Section 2.37 Manufactured Housing** in the Town Ordinances to read as Follows: Manufactured Housing means any structure, transportable in one or more sections, which, in the traveling mode, is 8 body feet or more in width and 32 body feet or more in length, or when erected on site is 256 square feet or more, and which is built on a permanent chassis and designed to be used as a dwelling with or without permanent foundation when connected to required utilities, which include plumbing, heating and electrical heating systems contained therein. Manufactured housing as defined in this section shall not include presite built housing as defined in RSA 674:31-a.

Explanation: This change will make a more precise distinction between manufactured housing and travel trailers.

The Planning Board recommends passage of this amendment.

YES 201 NO 40

ADVISORY BUDGET COMMITTEE MEMBER FOR

THREE YEARS

Vote for Three

William Hale..... 165
Kenneth Kerber..... 119
Smattering.....13

ADVISORY BUDGET COMMITTEE MEMBER FOR ONE YEAR

Vote for Three

Ila Walton.....(write-in).....2
Glover Howe.....(write-in).....2
Smattering..... 14

MARLBOROUGH TOWN MEETING YEAR 2002

Total Number of Names on Checklist. 1094
Total Number Ballots Cast. 232
Total Absentee Ballots cast. 8

On a motion by John Waibel to adjourn the meeting and a second by Sue Bemis, the Town Meeting was adjourned by Moderator John Fletcher at 10:05 PM.

Ila E. Walton, etc
Town Clerk

A true copy: attest
Town Clerk

2. Are you in favor of the adoption of **Amendment #2** as proposed by the Planning Board for Town Ordinance Section 6.4.A (Table of Use Regulations, Principal Uses, Residential) to add the following use:
Manufactured Housing with restrictions as follows:
Commercial zones C1: not permitted, C2: not permitted, C3: not permitted, C4: not permitted; and
residential zones R1: not permitted, R2: not permitted, R4: not permitted, and R3: permitted, with a footnote as follows: Manufactured Housing can be located only in an established and approved Manufactured Housing Park (Mobile Home Park).

Explanation: This addition is intended to restrict the location of permanent manufactured housing to manufactured housing parks in the R-3 Zone. It does not affect manufactured housing approved for temporary use by the Selectmen.

The Planning Board recommends passage of this amendment.

YES	157	NO	74
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OFFICE OF THE TOWN CLERK/TAX COLLECTOR

Post Office Box 487
Marlborough, New Hampshire 03455-0487

Telephone (603) 876-3751
Fax (603) 876-3313
e-mail: marlborough@monad.net

Office Hours
Monday Nights 7 to 9
Mon, Tues Thurs 9-4:30/Wed 9-noon/Fri 9-2

June 11, 2002

CORRECTION TO 2002 MARLBOROUGH TOWN MEETING MINUTES

ARTICLE 4, PAGE 2

The following is a correction to the 2002 Marlborough Town Meeting Minutes submitted by previous Town Clerk, Ila E. Walton.

Article 4 should read as follows:

Article 4: To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000.00) for the purpose of funding the Community Kitchen. Recommended by Board of Selectmen. (Majority vote required).

Moved: John Northcott
Seconded: Dolores Biron
Passed in the Affirmative

Respectfully Submitted,

Ellen J. Orkins
Ellen Orkins
Town Clerk/Tax Collector



OFFICE OF THE TOWN CLERK/TAX COLLECTOR

Post Office Box 487
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Office Hours
Monday Nights 7 to 9
Mon, Tues Thurs 9-4:30/Wed 9-noon/Fri

January 8, 2003

CORRECTION TO 2002 MARLBOROUGH TOWN MEETING MINUTES

ARTICLE 10, PAGE 3

The following is a correction to the 2002 Marlborough Town Meeting Minutes submitted by previous Town Clerk, Ila E. Walton.

Article 10 should read as follows:

Article 10: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35 for the future revaluation of the municipality and to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000.) towards this purpose, and to appoint the Selectmen as agents to expend from the fund. Recommended by the Board of Selectmen. (Majority vote required.)

NO ACTION WAS TAKEN ON THIS ARTICLE.

THE MOTION WAS MADE BY JOHN NORTHCOTT AND SECONDED BY
GINA PAIGHT TO PASS OVER
THIS ARTICLE.

Previously submitted minutes incorrectly stated that this article was passed in the affirmative.

Respectfully Submitted,

Ellen J. Orkins
Ellen J. Orkins
Town Clerk/Tax Collector

VITAL STATISTICS - MARRIAGES IN 2002

DATE	BRIDE & GROOM	RESIDENCE	DATE	BRIDE & GROOM	RESIDENCE
03/09/2002	Amanda J. Thompson Toby H. Sheehan	Marlborough Harrisville	07/27/2002	Kayla M. Pratt Jeremy H. Surrell	Marlborough Marlborough
04/02/2002	Annie P. Choon James S. Lee	Marlborough Marlborough	08/17/2002	Mary A. Peterson Caleb J. Dodson	Marlborough Marlborough
05/25/2002	Elizabeth A. Sumner Michael Cohen	Marlborough Marlborough	08/24/2002	Sara Lewis Bernstein Raymond Yu-Kuang Young	Massachusetts Massachusetts
05/26/2002	Dawn M. Schildt Albert J. Garneau	Marlborough Marlborough	08/25/2002	Kathleen I. Pacheco William J. Miller	Marlborough Marlborough
06/15/2002	Aria J. Fleuriet Benjamin L. Wright	Marlborough Antrim	09/21/2002	Gina A. Clark Lennie S. Beaudoin	Marlborough Marlborough
06/23/2002	Katherine E. Wyman Michael T. Knight	Marlborough Colorado	09/28/2002	Sara L. Armstrong Gary A. Glenn	Marlborough Marlborough
07/06/2002	Holly A. Joyce Joshua P. Doyle	Keene Marlborough	10/04/2002	Julianne B. Wyman Glenn M. Ricci	Rhode Island Rhode Island
07/20/2002	Kristie S. Yeglinski Daniel A. Kinson	Marlborough Marlborough	10/19/2002	Jacqueline R. Plante Ethan C. Welch	Marlborough Marlborough
07/20/2002	Teresa Carmona Stephen M. Born	Massachusetts Massachusetts	12/27/2002	Tiffany J. Mills David R. Manning	Marlborough Virginia

VITAL STATISTICS - BIRTHS & DEATHS IN 2002

BIRTHS

DATE	CHILDS NAME & PLACE	PARENTS NAME	DATE
02/11/2002	Madeline S. Klaessig Peterborough	Karl Klaessig	01/03/2002
03/31/2002	Liam I. Snowden Keene	Rachel Klaessig Douglas Snowden Gina Snowden	02/14/2002 02/28/2002 03/12/2002
04/22/2002	Joseph N. Rivers Keene	William Rivers Laurie Rivers	04/19/2002 05/20/2002
04/26/2002	Konner M. Sheehan Keene	Toby Sheehan Amanda Sheehan	07/08/2002 07/10/2002
04/28/2002	Emily I. Boswell Peterborough	Chad Boswell Catherine Boswell	10/12/2002 10/15/2002
05/09/2002	Marcus R. Soucia Keene	Michael Soucia Lynette Soucia	11/17/2002 11/28/2002
05/22/2002	Timothy A. Lee Keene	James Lee Annie Poah	12/19/2002
05/22/2002	Jonah A. Hall Keene	Donald Hall Laurie Hall	
05/22/2002	Brooke S. Oster Keene	Floyd Oster Belinda Oster	
06/23/2002	Kyleigh M. Gordon Keene	Bruce Gordon Angela Gordon	03/07/2002 04/18/2002
07/02/2002	Phoebe G. Clark Keene	Robert Clark Heidi Clark	04/19/2002 05/04/2002
08/01/2002	Lauryn E. Chamberlain Keene	Kathleen Chamberlain Mark Chamberlain	05/08/2002 05/10/2002
09/17/2002	Jaiden E. Blanchard Peterborough	Maegan Blanchard Nathan Blanchard	05/16/2002 06/13/2002
10/26/2002	Julia G. Lavallee Keene	Kathleen Lavallee David Lavallee	2002 07/13/2002
12/17/2002	Andrew J. Garneau Nashua	Dawn Garneau Albert Garneau	07/15/2002 08/08/2002 09/12/2002

DEATHS

NAME	PLACE
Isabelle G. Smith	Keene
Veronica J. Smith	Keene
Bernard F. Silk	Keene
Frances H. Wilson	Marlborough
William G. Trombley	Marlborough
Harry F. Rogers	Keene
Frances U. Silk	Keene
Dorothy E. Derby	Keene
Audrey V. Murphy	Keene
Paul B. Webber	Keene
Russell G. Trombley	Keene
Kathleen M Blake	Keene
Florence Goodnow	Keene

BROUGHT IN FOR BURIAL

NAME	PLACE	DATE OF BURIAL
Beverly J. Castle	Weymouth MA.	03/07/2002
Marie A. Lampman	Keene	04/18/2002
Barbara P. Healey	Swanzy	04/19/2002
Harvey J. Gaseau	Keene	05/04/2002
Jacob I. Wilnikka	Worcester MA.	05/08/2002
Patricia Robinson	Swanzy	05/10/2002
Leland R. Patnode Sr.	Swanzy	05/16/2002
Genevieve Coss	Keene	06/13/2002
Margaret E. Hackler	Sarasota FL.	2002
Francis L. Davieau	Keene	07/13/2002
Dorothy E. Derby	Keene	07/15/2002
Dorothy E. Erickson	Foxborough MA.	08/08/2002
Evelyn Ruffie	Westmorland	09/12/2002
Sidney Rollins	Keene	09/28/2002
Wendell W. Woodbury	Alexandria VA.	11/23/2002

**MARLBOROUGH SCHOOL DISTRICT
2003 WARRANT/BUDGET
AND SCHOOL REPORTS**

CHAIR'S REPORT

Greetings from the Marlborough School Board! On behalf of my colleagues, I am again pleased to provide the community with an annual report on the state of the Marlborough School District.

I would like to focus my comments this year on three general areas that the board has worked on this year: academics, finances, and facility concerns. If you would like more specific details on any of these areas, I urge you to review the minutes of the school board meetings (which can be found online at <http://www.sau29.k12.nh.us/marlborough/>) and to read the annual principal's report.

ACADEMICS

Two indicators of how well our students are being served at Marlborough School are their performance on standardized tests and in the high school. In both regards, we have much to be proud of – and a few things to improve upon. Our students continue to perform well on the grades 3, 6 and 10 NHEIAP tests (the New Hampshire Educational Improvement and Assessment Program), as well as the SATs. On the whole, our students' academic success at Keene High School is also very strong, and their adjustment to the academic rigors of the high school is a smooth one. It is comforting to know that the staff here in Marlborough is doing such a fine job preparing our students for the challenges they will face in their academic lives for years to come.

One of the goals we have developed for the school is to improve upon the 3rd and 6th grade proficiency test results. While we are pleased with the scores our students receive (and with the understanding that, given our small class sizes, any one or two students who over or under perform can significantly change the category percentages), we want to maximize the number of students who score in the two highest levels, proficiency and advanced. The teachers are working hard to make this happen, and we are confident that their efforts are moving us steadily in that direction.

An important item to note is that, several years ago, the board requested and the town approved the hiring of a reading specialist to assist our students in their language arts skills. Combined with the additional writing components in all of the classes, we are seeing positive results, both academically and financially. Though we'll never be able to affix an exact dollar amount saved by this position, it certainly appears to be money well spent.

As you will see in the principal's report, we continue to receive strong community support for our Best School's program, Make A Difference Day, and the student safety initiatives we've undertaken over the last several years. If you would like more information – or better yet, to get involved in any of these projects -- please feel free to contact our principal, Ms. Leach, or any of the school board members.

FINANCES

Speaking of finances, our budget for FY '03 ended up strongly in the black – much to our surprise. As late as June of last year we were not expecting to be able to fully fund the special education reserve fund, due mainly to the fact that we had some unanticipated special education costs. As you may have read in the paper, thanks to some equally unanticipated changes in the special education program and several other areas, we were able to return approximately \$60,000 to the taxpayers after fully funding the special education and capital reserve funds. In addition, many of these changes will flow over to the current academic year, resulting in even greater savings (which is a good thing, given what we have to discuss in the facilities section).

You will again see at the district meeting a request for \$20,000 to be put in the special education reserve fund. When this fund was created several years ago, it was thought that \$60,000 might be a reasonable amount to hold in reserve and, given our "fortunate" circumstances with sped costs this last year, some might continue to think this is the way to go. The truth is that, while we were indeed fortunate this year, we could just as easily have been unfortunate and, given what some of our fellow "unfortunate" districts have had to face budget-wise, the school board thinks it both prudent and wise to increase this fund to a minimum \$100,000. Thus, the reason for the \$20,000 warrant article for this year and our recommendation for a \$20,000 warrant article again in 2004.

Special education costs are a very sensitive and divisive topic. I want to assure you that the board is, and will continue to look out for the best interests of the town regarding this issue, which is why we are recommending the \$100,000 reserve. Given the rhetoric coming out of Concord, catastrophic special education reimbursements could be on the chopping block, which makes this amount all the more important. (On a side note, I personally have written both of our senators and Congressman Bass regarding the federal government's failure to fully fund the 40 percent of special education costs it said it would when the law was created; I urge all citizens of Marlborough to do the same.)

We are currently in the process of negotiating a new teachers' contract; though nothing has been finalized as of this writing, we certainly hope to have a contract before the voters at the district meeting in March. We will also be monitoring the staffing patterns and, if numbers dictate, look to again right-size the staff as we did last year.

FACILITIES

We finally received a response to our response to the State Fire Marshall's report from two years ago; the news is good and bad. While we will not have to do everything on the report, we will need to make a number of substantial modifications to the building by 2005. The Facilities Committee has prioritized most of these items, including building egress, fire/smoke detection and alarm systems, and structural improvements, and we will continue to work on them as the year progresses.

While we were reviewing those issues, we also requested a report on the state of our heating, ventilation and plumbing systems. The news is not good. As you might expect, with the original systems virtually untouched since their installation, the band aid fixes we have been using to keep them operating have finally caught up to us. While investigating what we would need to do to make these systems right, we uncovered the fact that our existing electrical system, which we knew was maxed out, will also need to be upgraded. Of course, in order to make one fix, we would also need to make the other and, when combined with the work we have to do regarding the Fire Marshall's report, we realized it was time to look at the entire facility to see what needed to be done and in what order. As such, the board has decided to bring in an engineering firm to review the state of the building and set up a proposal for us to address ALL the work that needs to be done in the building.

Over the last several years, the board has worked with the administration to do a good job keeping up with the aesthetics and cosmetic needs of the facility while plugging away at the underlying structural needs. It appears that now those efforts will have to be redoubled, and the cost will be substantial. We promise to keep you up to date as this work progresses, and I again encourage you to check the web site for details in the minutes.

I hope this gives you a feel for at least some of what your school board has been addressing the last twelve months. If you would like more information, please do not hesitate to contact any one of us. Better yet, stop by one of our monthly school board meetings. We'd love to see you!

Let me end by saying that it has been my pleasure to serve as the chairperson of your school board this last year. The hard work and positive attitudes of the board members, staff and students has made this challenging position a very rewarding experience.

Respectfully submitted,

James K. Carley, Chair
Marlborough School Board

MARLBOROUGH GRADUATES

2003

GRADE 8

David Beauregard
Crystal Bechard
Elizabeth Buckingham
Grady Budd
Shane Carley
Arrielle Castor
Derek Castor
Lauren Davis
Matthew DePatsy
Jeffrey DeYoung
Kathryn Fox
Derek Harde
Zachary Hart
Zachary Jewett
Samar Lichtenstein
Hannah Lique Naitove
Kyle Martin
Christopher Moore
Scott Olsen
Sue-Ellen Provenchia
Sarah Raffelt
Abigail Ringland
Jeremy Roy
Daniel Shaw

GRADE 12

Keith Braaten
Morgan Budd
Phoebe Bunker
William Coutts
Melissa Cummings
Matthew Fairfield
Sarah Kennedy
Joseph King
Carlo LaGrenade
Mollie MacKenzie
Robert Madsen
Stephanie May
Mandy Mills
Timothy Miner
Sarah Moore
Nicole Proctor
Rita Rieck
Andrew Ward
Amy Wilber

ADMINISTRATIVE REPORT

Review of the year shows a very productive and positive one with respect to criteria needed for a successful school. Improvements in student performance across all grade levels were in evidence. The staff has made a strong commitment to curriculum improvements and professional development. Community involvement and support continues to be very high.

With the passage of the new federal legislation, No Child Left Behind, accountability is a major focus. There are a number of ways in which to measure student performance. One is test results. Marlborough students' performance on the state mandated testing program (NHEIAP) reflects consistent performance. The New Hampshire Department of Education comparatively reports schools' scores as the percentage of students performing at the "Basic or better level". They equate this with performance at grade level or better. At the third grade level, three-year average scores for those scoring Basic or better on the English/language arts component of the test show Marlborough students scoring 68 percent, which is slightly below the state average of 74 percent. However, in mathematics, the only other subject tested at this level, Marlborough students' three-year average scores (85 percent) are better than the state scores (78 percent). At the sixth grade level, Marlborough students' three-year average scores are at or exceed the state scores in all areas tested -- English/language arts, mathematics, science, and social studies. Of particular note are the scores in mathematics, which reflect a 12 percent difference between Marlborough's scores and the state scores.

Another measure of success is classroom performance. Marlborough had 104 students enrolled at Keene High School this past year. Their grade point average (GPA) in the core subject areas increased slightly from the previous year. In English, 60 percent of the students earned a grade of "B" or better. Approximately 20 percent of the students were enrolled in honors level English classes. Fifty-one percent of the students taking math courses earned a grade of "B" or better, and 18 percent of those taking math classes were enrolled in honors level classes. Fifty-five percent of the students in science classes earned a grade of "B" or better, and 37 percent were enrolled in honors or advanced placement level classes. In social studies, 64 percent of the students earned grades of "B" or better. Although a smaller percentage (5 percent) took honors or advanced placement level courses, they all earned a grade of "B" or better. Seventy percent of students who were enrolled in a world language earned a grade of "B" or better.

Student involvement and behavior is yet another way in which a school can be assessed. Student involvement in co-curricular activities, athletic as well as non-athletic, remains high at Marlborough Elementary and Keene High School. The Destination Imagination and Math Counts teams, as well as a number of other academically related clubs, continue to provide students with enrichment activities. Also of particular note is the level of community service our students demonstrate. Their volunteerism -- which involved doing yard work, conducting story hours, assisting senior citizens, or babysitting -- earned them national recognition in *USA Today*. More importantly, it helped them develop a sense of ownership in the community and civic responsibility.

One factor leading to school improvement is the work of the school staff which has continued its efforts to review and revise curriculum. Federal funds have been used to assist the staff (i.e., provide the training) in its efforts to refine curriculum. This year, the Marlborough School District received considerably more money (approximately \$30,000) from the federal government to support professional development activities for teachers. Some of these include topics related to effective teaching practices, teaching in the content area, meeting the needs of children with disabilities, classroom management, and technology. Federal funds have also been used to enhance student accessibility to computer technology.

The staff and school board continue to work cooperatively toward a common purpose of school improvement. The staff and board met to identify goals for the year. These included goals related to: instruction (high level of achievement on the state tests); social responsibility (achieve a positive school environment characterized by clearly stated expectations and appropriate student behavior); communication (inclusion of community members in issues related to the school); and technology (utilization of technology to enrich instruction, improve management efficiency, and strengthen communication). The staff and board have worked to provide quality programming while, at the same time, working to find external sources of revenue and maintaining needed funding levels that reflect the community's ability to financially support its school. The proposed 2003-2004 budget reflects a decrease in spending of \$65,000, which is a reduction of 1.9 percent from this year's budget.

Community involvement and support remains high and greatly contributes to the quality of programming at Marlborough School. The work of those associated with the Best Schools Initiative is exemplary and has served to strengthen the school-to-home relationship. Volunteerism remains high and greatly reinforces the efforts of the staff to provide students with positive and productive experiences. The work of many school and community people has resulted in a very constructive relationship -- one that fosters open communication, understanding and pride. I trust that, with continued effort, this will continue. I hope that you will plan to attend the annual district meeting on March 6 at 7:00 p.m. in the school gymnasium.

*Phillip G. McCormack, Ed.D.
Superintendent of Schools*

We had a mild summer as far as renovations and construction work are concerned. We replaced ceilings and lights in two middle school classrooms and the nurse's office and carpeted Mrs. Morse's room and the nurse's room. The repairs and replacements were safety issues expressed by the fire marshal.

Before the school year ended, to encourage our children to keep the academics flowing over the summer, our "Parent Institute Committee" developed a "summer packet" for every student. This packet contained math and reading activities for the children to complete over the vacation. At the end of July, many students returned to school to have their packet checked. They were then taught the science behind making ice cream and, to celebrate their accomplishments, they made and heartily consumed their homemade ice cream.

We have three new staff members this year: Mrs. Loretta Palmisano is replacing Maria Ginn, our school nurse, who retired after nine years of service; Mrs. Amy Stolarik is replacing Sandra Helgeland (special education) who has taken a year's leave of absence; and Mrs. Darlene Harde is replacing Mrs. Coutts as Title I teacher. We also have a new Assistant Superintendent, Wayne Woolridge, who is replacing Tom Kane.

Due to the decrease in student enrollment, we downsized our staff by two teachers. A fourth grade teacher and a special educator resigned and Mrs. Puleo, who was teaching second grade, is now a special educator.

With one less teacher in the fourth and fifth grades, Mrs. Caron and Mrs. Chiang-Nielson combined the classes to make two grade four/five combinations. Mrs. Caron teaches the language arts and social studies to two groups of fifth (15 each) and one group of fourth graders (23); and Mrs. Chiang-Nielson teaches all the science and math to the same groups of students. Although it took time for the fourth and fifth graders to adjust to the switching of classes and two teachers, the students have met the challenge and are on their way to a successful and rewarding school year.

This year the middle school students, who do not plan to take Spanish in high school, were offered a newspaper/journalism class. Mrs. Morse, Mrs. Stone, Mrs. Murphy, and the young journalists produced their first newspaper in November. It is evident there are some quality journalists emerging. We are still looking for community members to become involved so we can create a town newspaper. Please give the school a call if you are interested.

The enrichment groups are continuing to grow. We have four Destination Imagination teams with 26 students participating. We also have two Math Counts teams involving eight middle school students, as well as four Enrichment Reading groups in the elementary grades, and one in the middle school. A Geography Bee Club, two Spelling Bee Clubs, (one for grades 1-3 and one for grades 4-8) have been formed. I commend Mrs. Harde for all the time she has spent organizing this program. If you have a special interest you would like to share with a group, please call the school.

Marlborough has entered its third and final year of the Best Schools Initiative. We have several projects in progress: a staff handbook to improve communication, a bullying policy and several projects to encourage student responsibility. In June, the team held a community gathering in which we featured Mark Roberts who presented the first part of a four-week program entitled "Parent to Parent". This program showed parents and community members how to keep our children safe in our "Toxic Culture". It was an informative meeting for every adult in attendance. Please help to continue these activities by informing the school you will support the continuation of the Best Schools Initiative.

The Student Leadership Team of Best Schools wrote a grant to hire Betsy Sweet, from the Committee on Hate and Violence, in Maine to visit our school. Betsy's topic, "The Power of Words," was presented to grades 4-8. She had planned a variety of group activities to show how unkind words and actions can lead first to bullying and then to violence. The student team is now working on an action plan to prevent bullying. They hope to have the plan ready by late spring or early fall. We are so proud of this Leadership Team!

In October of 2001-2002, the middle school participated in National Make A Difference Day. On that day, these students worked around the community making a difference. One group cleaned the ball flats; others raked Stone Pond, filled care boxes for children overseas, or spent the morning entertaining folks at Pierce House. Several students raked leaves around homes in Marlborough and others held a car wash. The funds earned from the car wash were given to the Community House for those needing food during the holidays. As a result of their work, the middle school students were presented with an award by the *Sentinel* and *USA Today*. Nearly every week in March there was a full-page picture in the *Sentinel* praising our children.

This year, the students again participated in Make A Difference Day and continued helping around the community. This time their fund-raising activities were for a defibrillator to be kept in school for any emergency, whether it is a school activity or a town activity. The ambulance would be called, but this machine could keep one alive until the professionals arrive. The children have already earned, and/or received from donations, enough money to purchase the defibrillator. We thank those community members who donated to such a cause. Our students and community have once again "made a difference".

Mitchell Watson, a sixth grader, prevented a potential disaster from occurring. During Fire Safety Month in October, he remembered what the fire department had taught him. Mike Laffond, Captain; Alyssa Thomas and Chris Batchelder, EMTs and former students, demonstrated to the middle school students how to use a home fire extinguisher. Mike even started a very small fire and had two children use the extinguisher. When Mitchell saw a fire by a truck outside his home, he grabbed his extinguisher and went outside to help douse the fire. Later, when Mitchell could see the fire was still not out, he called 911. Thanks to Mitchell and the lessons taught by our fire department, a tragedy was averted.

Our Safety Committee continues to develop procedures for a “lockdown”, fire drills or other emergency evacuations. This year we have worked on a student release procedure. This procedure would be used if our children were unable to return to school due to a fire or other hazard. Only authorized people will be allowed to pick up children to take them home. We are proud of how well our staff and students carry out these procedures.

As a result of our Safety Committee’s efforts, in November there was an article entitled, “Schools Now More Secure,” on the front page of the *Sentinel* which described what several schools in the area have accomplished to build a more safe environment for their children. I feel we took top billing on this report. We have also had several articles written in the *Sunday Sentinel*, in the Education section, commenting on the activities going on at Marlborough School. To feel proud about your school and community, you may want to check out the *Sunday Sentinel*.

To attain this goal, we have hired consultants to work with our teachers on “curriculum mapping,” a process which will align what we are teaching to the state standards. It also allows us to see where there may be gaps in our teaching and where there may be redundancies. Where these occur, we will make changes in order to have a more integrated curriculum in grades K-8. This is a long process, but the staff and I are committed to its success.

Our reading specialist reports that, since the year 2000, according to our new Star Reading Test, there were 27 students who have advanced from below reading level to on or above their reading. This has been a team effort with our reading specialist, our Title I teacher and our classroom teachers. We have such a quality staff!

You can see that our children and staff are very special people and I am proud to be a part of this school and community. Thank you for your support. Please come in and visit sometime or volunteer to read, sing, discuss or share a hobby or interest. You, too, can “make a difference”.

Susan Leach
Principal

OFFICERS, TEACHERS AND EMPLOYEES OF THE MARLBOROUGH SCHOOL DISTRICT

John F. Fletcher, Moderator
Susan A. Bemis, Clerk
Barbara B. Johnson, Treasurer

SCHOOL BOARD

James K. Carley, Chair Term Expires 2005
Catherine L. Blanchard Term Expires 2005
Frederick G. Mead Term Expires 2004
Sylvie L. Rice Term Expires 2003
Elaina M. Waibel Term Expires 2003

ADMINISTRATION

Phillip G. McCormack, Ed.D. Superintendent of Schools
Barbara S. Tremblay Assistant Superintendent of Schools
Wayne E. Woolridge Assistant Superintendent of Schools
John R. Harper Business Administrator
Timothy L. Ruehr Business Manager
Patricia Trow Parent Manager of Personnel Services
Bruce Thielen Director of Special Education
Kenneth DeVoid, Ed.D. Special Education Coordinator
Michael Duhaime Director of Technology Services

STAFF

Degree/Experience

Susan Leach	M.Ed.	30 years
Robert Baker	B.S.	21 years
Jacinto Bowks	B.A.	11 years
Laura Caron	B.S.	4 years
Vivian Chiang-Nielson	B.S.	11 years
Donna Dearth	M.Ed.	19 years
Robin Fairfield	B.S.	3 years
Linda Frazier	B.E.	27 years
Charlotte Greenhalgh	M.S.	6 years
Elizabeth Homeyer	B.E.	20 years
Christine LaClair	M.Ed.	21 years
Rilda Letourneau	B.S.	8 years
George Mason, Jr.	B.S.	25 years
Ron McIntire	M.A.T.	23 years
Mee Yin Morrison	B.A.	7 years
Marlene Morse	B.E.	28 years
Patricia Murphy	M.Ed.	20 years
Susan Pomasko	B.S.	9 years

STAFF (continued)

	<u>Degree/Experience</u>
Joyce Puleo	B.S. 12 years
JoAnn Robinson	B.E. 18 years
Kristen Snowman-Shelley	M.Ed. 13 years
Amy Stolarik	M.Ed. 1 year
Nancy Stone	M.H.S. 6 years
Lawrence Taylor	B.S. 24 years
Janet Kenney	Secretary
Loretta Palmisano	School Nurse, B.S.N.
Shelley Earley	Occupational Therapist
Linda Patterson	COTA
Melissa Reichert	Speech Therapist
Sandra Swinburne	School Psychologist
Jeanne Symonds	Evaluator
Tammy Coutis	Title I
Darlene Harde	Library Aide
Susan Mastronunzio	Instructional Aide
Tania Ballou	Tutor
Charlotte Chamberlain	Tutor
Russell Fernald	Tutor
Rebecca Klotzbier	Tutor
Rosemary Sias	Tutor
Dawn Kennedy	Food Service
Janice Robbins	Food Service
Juliana Buckley	Custodian
James Machado	Custodian
John Smith	Custodian

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 11th day of March, 2003, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

Two members of the school board for the ensuing three years

Given under our hands at said Marlborough, this 13th day of February, 2003.

*James K. Carley, Chair
Catherine L. Blanchard
Frederick G. Mead
Sylvie L. Rice
Elaine M. Waibel*

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

*Phillip G. McCormack, Ed.D.
Superintendent of Schools*

STATE OF NEW HAMPSHIRE SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said district on the 6th day of March, 2003, at 7:00 o'clock in the evening to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto. *(The Marlborough School Board supports favorable action on approval of the sum of \$3,223,560)*

ARTICLE 3: To see if the District will vote to approve the cost items included in the collective bargaining agreement reached between the Marlborough School Board and the Marlborough Education Association which calls for the following increases in salaries and benefits:

YEAR	ESTIMATED INCREASES
2003-04	\$44,149
2004-05	\$44,491
2005-06	\$46,262
2006-07	\$53,768

and further to raise and appropriate the sum of \$44,149 for the 2003-04 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 4: To see if the District, if Article 3 is defeated, will authorize the Marlborough School Board to call one special meeting, at its option to address Article 3 cost items only. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 5: To see if the District will vote to appropriate and authorize up to \$49,000 of the undesignated fund balance available on July 1, 2003, to be used to fund costs associated with the replacement of the Marlborough School's boiler, or to take any other action in relation thereto. Said appropriation to be funded from any excess unreserved funds over \$45,000, which is available on June 30, 2003. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 6:

To see if the District will appropriate and authorize the School Board to transfer up to \$20,000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2003, to the High School Tuition/Special Education Fund established by the voters on March 9, 2000, for the purpose of paying future year unanticipated high school tuition and special education costs, or to take any other action in relation thereto. If there is an insufficient undesignated fund balance as of June 30, 2003 to fund this appropriation and the appropriation in Article 5 (school boiler replacement), Article 5 will be funded first, with any additional surplus to be applied to this warrant article. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 7:

To see if the District will appropriate and authorize the School Board to transfer up to \$50,000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2003, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. If there is an insufficient undesignated fund balance as of June 30, 2003 to fund this appropriation and the appropriation in Article 6 (tuition/special ed. trust), Article 6 will be funded first, with any additional surplus to be applied to this warrant article. *(The Marlborough School Board supports favorable action on this warrant article.)*

ARTICLE 8:

Whereas NH School Districts face ever tightening budgets; and Whereas NH School Districts are finding it increasingly difficult to raise and appropriate sufficient dollars on the local level to provide their students a quality education; and Whereas newly enacted and existing federal mandates have placed an undue and heavy financial burden on local school district budgets:

Be It Therefore Resolved: That the voters of the District vigorously oppose any and all unfunded and under-funded federal educational mandates, including but not limited to, those contained in the recently enacted No Child Left Behind Law as well as those mandates historically unfunded within the IDEA/Special Education Laws. *(The Marlborough School Board recommends favorable action on this warrant article.)*

ARTICLE 9: To transact any other business that may legally come before the meeting.

MARLBOROUGH SCHOOL DISTRICT
2003-2004 PROPOSED BUDGET

EXPENDITURE ACCOUNTS		2001-2002 ACTUAL	2002-2003 BUDGET	2003-2004 PROPOSED BY SCHOOL BOARD	EXPENDITURE ACCOUNTS	2001-2002 ACTUAL	2002-2003 BUDGET	2003-2004 PROPOSED BY SCHOOL BOARD
51100 REGULAR INSTRUCTION					52120 GUIDANCE SERVICES			
Teachers' Salaries & Benefits	\$1,025,312	\$1,021,556	\$977,342		Guidance Salary & Benefits	\$61,573	\$65,383	\$64,905
Summer Program Salaries & Benefits	\$1,152	\$890	\$1,076		Testing Services	\$458	\$700	\$800
Substitutes' Salaries & Benefits	\$10,530	\$11,239	\$12,504		Evaluation and Placement	\$2,261	\$1,900	\$1,900
Repairs To Equipment	\$1,149	\$1,420	\$1,220		Testing-Accountability	\$808	\$100	\$100
Fees/Environmental Camp	\$1,727	\$2,429	\$2,430		Supplies	\$607	\$1,224	\$238
High School Tuition (90 @ \$7,344)	\$531,896	\$591,108	\$660,960		Dues	\$0	\$130	\$135
Mileage	\$0	\$100	\$100		TOTALS	\$65,707	\$69,437	\$68,078
Supplies	\$15,953	\$19,134	\$16,380					
Textbooks	\$12,175	\$11,887	\$11,805		52130 HEALTH SERVICES			
Computer Equipment/Software	\$8,118	\$7,397	\$7,397		Nurse Salary & Benefits	\$25,776	\$27,477	\$27,464
New Equipment	\$385	\$826	\$1,160		Physician Services	\$1,600	\$1,600	\$1,600
New/Replacement Furniture	\$2,190	\$4,180	\$4,098		Health Supplies/Equipment	\$549	\$1,078	\$775
Music Dues	\$115	\$131	\$0		Dues	\$0	\$55	\$35
TOTALS	\$1,610,701	\$1,678,450	\$1,696,472		TOTALS	\$27,925	\$30,210	\$29,874
51200 SPECIAL EDUCATION								
Teachers' Salaries & Benefits	\$142,007	\$139,518	\$147,222		52140/50 PSYCH/SPEECH PROGRAM			
Aide's Salary & Benefits	\$13,480	\$24,505	\$25,015		Psychological Services	\$20,353	\$32,000	\$31,000
Tutors' Salaries & Benefits	\$63,287	\$66,862	\$77,807		Speech Services	\$43,191	\$44,504	\$40,785
Tutors' Salaries & Benefits-High School	\$0	\$0	\$0		TOTALS	\$63,543	\$76,504	\$71,785
Occupational Therapy	\$8,323	\$7,182	\$9,000					
Physical Therapy	\$2,163	\$756	\$4,500		52210 STAFF DEVELOPMENT			
Tuition-Pre-school	\$130	\$1,300	\$1,600		Summer Curriculum Salaries	\$3,826	\$5,100	\$5,100
Tuition-High School (17 @ \$13,223)	\$192,233	\$227,124	\$224,791		Benefits	\$424	\$480	\$480
Tuition-TNT Collaborative	\$8,924	\$0	\$19,000		Course Reimbursement	\$4,613	\$7,000	\$7,000
Tuition-Elementary Out-of-District	\$88,774	\$69,380	\$2,625		Staff Development	\$632	\$1,225	\$1,225
Tuition-High School-Out-of-District	\$77,995	\$97,028	\$55,549		In-Service Training	\$54	\$1,000	\$1,600
Teaching Supplies	\$1,209	\$767	\$808		TOTALS	\$9,549	\$14,805	\$15,405
Workbooks	\$442	\$1,359	\$1,819					
New Equipment	\$30	\$0	\$0		52220 MEDIA SERVICES			
TOTALS	\$598,997	\$635,781	\$569,736		Media Generalist Salary	\$18,696	\$20,078	\$20,078
51400 CO-CURRICULAR					Library Aide Salary	\$5,172	\$5,775	\$6,480
Cocurricular Advisors' Salaries	\$875	\$1,150	\$1,625		Benefits	\$1,905	\$2,087	\$2,130
Athletics Salaries	\$3,475	\$3,700	\$3,700		Media Membership	\$1,281	\$1,635	\$1,575
Destination Imagination Salaries	\$750	\$1,000	\$1,500		Educational TV	\$24	\$300	\$300
Benefits	\$467	\$624	\$727		Equipment Repair	\$100	\$550	\$500
Assemblies	\$1,050	\$1,150	\$2,330		Library Supplies	\$168	\$622	\$491
Officials	\$2,670	\$2,880	\$3,120		Library Books/Periodicals	\$2,687	\$4,623	\$4,623
Supplies	\$674	\$2,107	\$1,526		Equipment Replacement	\$140	\$705	\$1,445
Awards	\$300	\$300	\$300		Media Supplies	\$228	\$209	\$438
Athletic Uniforms	\$0	\$689	\$1,590		TOTALS	\$30,400	\$36,584	\$38,060
Athletic Equipment	\$504	\$620	\$780					
Athletic/Cocurricular Dues	\$415	\$330	\$1,546		52229 CONSULTATION TO STAFF			
TOTALS	\$11,179	\$14,550	\$18,744		Special Education Consultation	\$3,423	\$2,520	\$2,520
52110 ATTENDANCE SERVICES					TOTALS	\$3,423	\$2,520	\$2,520
Salaries	\$200	\$200	\$200					
TOTALS	\$200	\$200	\$200					

MARLBOROUGH SCHOOL DISTRICT
2003-2004 PROPOSED BUDGET

EXPENDITURE ACCOUNTS		2001-2002 ACTUAL	2002-2003 BUDGET	2003-2004 PROPOSED BY SCHOOL BOARD	EXPENDITURE ACCOUNTS		2001-2002 ACTUAL	2002-2003 BUDGET	2003-2004 PROPOSED BY SCHOOL BOARD
52310 SCHOOL BOARD/SAU					52700 PUPIL TRANSPORTATION				
Salaries-School Board		\$4,400	\$4,400	\$4,400	Regular Transportation-Elementary		\$43,206	\$44,394	\$45,726
Benefits		\$359	\$337	\$337	Special Transportation-Elementary		\$24,562	\$11,700	\$0
Legal/Audit Services		\$7,373	\$6,900	\$6,900	Field Trips		\$3,404	\$4,186	\$6,920
Advertising		\$54	\$200	\$200	Athletic Transportation		\$5,008	\$4,244	\$5,750
School Board Expenses		\$2,637	\$2,050	\$2,450	Regular Transportation-High School		\$43,206	\$44,394	\$45,726
NH School Boards Association		\$2,419	\$2,500	\$2,500	Special Transportation-High School		\$40,053	\$51,300	\$23,444
Salary-District Treasurer		\$1,100	\$1,500	\$1,500	TOTALS		\$159,437	\$160,218	\$127,566
Benefits		\$88	\$115	\$115					
District Meeting Officials		\$80	\$280	\$280	53000 OTHER EXPENSES				
Legal Services-Negotiations		\$0	\$5,000	\$5,000	Trust Funds/Scholarships		\$4,660	\$4,000	\$4,000
Salary/Benefits-Stenographer		\$716	\$1,077	\$1,077	TOTALS		\$4,660	\$4,000	\$4,000
Staff Reimbursements		\$211	\$500	\$500					
SAU #29		\$118,364	\$119,009	\$124,701	55200 FUND TRANSFERS				
TOTALS		\$137,801	\$143,868	\$149,960	Federal Programs		\$0	\$42,000	\$60,000
					Capital Reserve		\$10,171	\$10,171	\$0
52410 SCHOOL ADMINISTRATION					Expendable Trust		\$20,000	\$20,000	\$0
Principal's Salary & Benefits		\$69,967	\$66,782	\$66,852	School Lunch		\$0	\$70,000	\$70,000
Principals Retirement Stipend		\$0	\$4,306	\$4,638	TOTALS		\$30,171	\$142,171	\$130,000
Secretary's Salary & Benefits		\$29,025	\$38,361	\$40,098					
Management Development		\$0	\$650	\$2,150	GRAND TOTALS				
Repairs		\$82	\$150	\$150			\$3,005,627	\$3,295,336	\$3,223,560
Copier Maintenance		\$4,560	\$5,100	\$3,936	ESTIMATED REVENUES				
Telephone		\$4,887	\$5,160	\$4,800	Unreserved Fund Balance		\$120,240	\$129,956	\$125,000
Postage		\$964	\$1,300	\$1,300	Local Property Tax		\$1,373,966	\$1,414,968	\$1,307,889
Printing		\$1,532	\$1,460	\$1,800	Interest		\$4,770	\$2,500	\$2,500
Office Supplies		\$403	\$550	\$550	Lunch Local		\$0	\$45,000	\$45,000
Equipment		\$0	\$0	\$0	Trust Funds-Scholarships		\$0	\$4,000	\$4,000
Professional Dues		\$509	\$735	\$859	Shared Teacher Reimbursements		\$34,746	\$39,264	\$38,917
Software/Computer Fees		\$464	\$750	\$5,769	Other Local Revenue		\$20,085	\$0	\$0
Graduation Supplies		\$625	\$450	\$700	NH Adequacy Grant		\$1,019,153	\$1,039,844	\$1,046,242
Administrative Stipend		\$666	\$600	\$600	NH Property Tax		\$557,796	\$515,825	\$569,012
TOTALS		\$113,683	\$126,354	\$134,002	NH Building Aid		\$10,171	\$10,171	\$0
					NH Catastrophic Aid		\$4,183	\$21,808	\$0
52600 BUILDING SERVICES					NH Child Nutrition		\$0	\$2,000	\$2,000
Custodians' Salaries & Benefits		\$72,577	\$75,138	\$78,062	Medicaid Reimbursement		\$7,311	\$5,000	\$5,000
Water/Sewer		\$1,539	\$1,600	\$1,600	Lunch-Federal		\$0	\$23,000	\$18,000
Rubbish Removal		\$2,145	\$2,200	\$2,200	Federal Projects		\$0	\$42,000	\$60,000
Repairs to Building		\$9,032	\$25,000	\$25,000	TOTALS		\$3,152,421	\$3,295,336	\$3,223,560
Maintenance Services		\$8,959	\$9,400	\$11,350					
Insurance		\$8,670	\$9,296	\$9,296	Budget Increase			-\$71,776	-2.18%
Custodial Supplies		\$5,133	\$5,000	\$5,500	Property Tax Increase			-\$53,892	-2.79%
Electricity		\$18,248	\$20,000	\$20,000	Tax Rate Increase				-\$0.63
Fuel Oil/Gas		\$10,174	\$10,000	\$12,550	Tax Increase on home				-\$63
Equipment Replacement		\$1,154	\$550	\$100	assessed for \$100,000				
Building Materials		\$621	\$1,500	\$1,500	Decrease Since 1998-99 Year Property Tax				-20.90%
TOTALS		\$138,251	\$159,684	\$167,158					

**MINUTES OF THE
ANNUAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT
MARCH 7, 2002**

Meeting called to order at 7:05 p.m. by the Moderator John Fletcher. The Moderator led the Pledge of Allegiance to our country's flag and introduced staff members and visiting officials. He asked the meeting for approval to allow the non-residents guests to speak if asked to. He then outlined the rules for the conduct of the meeting.

School Board Member Jim Carley presented Marge Shepardson with a plant in appreciation for her time on the School Board.

ARTICLE 1: Voted favorably by acclamation on the motion of Frederick Mead, supported by Sylvie Rice, that the District receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2: Voted favorably by acclamation on the motion of Marge Shepardson, supported by Frederick Mead, that the District appropriate and authorize the school board to transfer up to \$10,171.00 of its unencumbered funds, if any, remaining on hand at the end of the fiscal year, June 30, 2002, to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation.

ARTICLE 3: Voted favorably by acclamation on the motion of Cathy Blanchard, supported by Marge Shepardson, that the District appropriate and authorize the School Board to transfer up to \$20,000.00 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2002, to the High School Tuition/Special Education Fund established by the voters on March 9, 2000, for the purpose of paying future year unanticipated high school tuition and special education costs. If there is an insufficient undesignated fund balance as of June 30, 2002 to fund this appropriation and the appropriation in Article 2 (capital reserve transfer), Article 2 will be funded first, with any additional surplus to be applied to this warrant article.

ARTICLE 4: Voted favorably by acclamation on the motion of Sylvie Rice, supported by Marge Shepardson, that the District raise and appropriate the sum of \$3,265,165.00 for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the District.

ARTICLE 5: Voted favorably by acclamation on the motion of Frederick Mead, supported by Larry Robinson, that no further business appearing, that the meeting be adjourned. The meeting was adjourned at 8:09 p.m. on March 8, 2002.

Attest:

Susan A. Bemis, District Clerk

**MINUTES OF THE
MARLBOROUGH SCHOOL DISTRICT MEETING
FOR THE ELECTION OF OFFICERS
MARCH 12, 2002**

At a legal meeting of the voters of the town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 12, 2002, the following votes of those present and qualified to vote for Marlborough School District officials were, by them in open meeting, given to the Moderator, and said Moderator in said meeting, in the presence of the Clerk and other election officials and assisted by them, sorted and counted said votes and, after the counting was completed, made a public declaration of the whole number of votes cast, with the name of every person voted for and the number for each person as follows.

NUMBERS OF NAMES ON REGULAR CHECKLIST 1094

**TOTAL NUMBER OF MARLBOROUGH
SCHOOL DISTRICT BALLOTS CAST**
REGULAR 232
ABSENTEE 8

TWO MEMBERS OF THE SCHOOL BOARD (Three years)
Jim Carley Had 199 votes
Catherine Blanchard Had 199 votes

ONE MEMBER OF THE SCHOOL BOARD (One year)
Nancy J. Coutts Had 46 votes
Allen Lucky Parker Sr. Had 21 votes
Elaina Walbel Had 151 votes

MODERATOR OF THE SCHOOL BOARD (Three years)
John F. Fletcher Had 227 votes

SCHOOL DISTRICT TREASURER (Three years)
Barbara "Bonnie" Johnson Had 219 votes

SCHOOL DISTRICT CLERK (Three years)
Susan A. Bemis Had 226 votes

A true copy of record attest:

Susan A. Bemis

School District Clerk

REPORT OF SCHOOL DISTRICT TREASURER

for the
Fiscal Year July 1, 2001 to June 30, 2002

Marlborough School District

Cash on hand July 1, 2001 191,545.49 Summary
(Treasurer's bank balance)

Received from Selectmen (Include amounts actually received)

Current Appropriation

Deficit Appropriation

Balance of Previous Appropriations

Advance on Next Year's Appropriations

Revenue from State Sources

Revenue from Federal Sources

Received from Tuitions

Received as Income from Trust Funds

Received from Sale of Notes and Bonds (Principal only)

Received from Capital Reserve Funds

Received from all Other Sources

Total Receipts

TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (Balance and Receipts)

LESS SCHOOL BOARD ORDERS PAID

BALANCE ON HAND JUNE 30, 2002 (Treasurer's Bank Balance)

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, voucher, bank statements, and other financial records of the treasurer of the School District of _____ of which the above is a true summary for the fiscal year ending June 30, 19____, and find them correct in all respects.

Auditors

19



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

NOTES

INDEPENDENT AUDITOR'S REPORT

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District as of and for the year ended June 30, 2002 as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with accounting principles generally accepted in the United States of America. As is the case with most municipal entities in the State of New Hampshire, the Marlborough School District has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District as of June 30, 2002, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Marlborough School District taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Marlborough School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

October 30, 2002

Plodzik & Sanderson
Professional Association

